# Agenda Sacramento Suburban Water District Regular Board Meeting

3701 Marconi Avenue Sacramento, California 95821 Monday, June 19, 2023 6:00 p.m.

This meeting will be conducted both in-person in the District's Boardroom at the address above, and by videoconference and teleconference using the information provided below. The public is invited to listen, observe, and provide comments during the meeting by any method provided. The President will call for public comment on each agenda item at the appropriate time.

For members of the public interested in viewing and having the ability to comment at the public meeting via Zoom, an internet-enabled computer equipped with a microphone and speaker or a mobile device with a data plan is required. Use of a webcam is optional. You also may call in to the meeting using teleconference without video. Please use the following login information for videoconferencing or teleconferencing:

**Join the meeting from a computer, tablet or smartphone:** https://us02web.zoom.us/j/82906698644?pwd=WlhFcm9KbThuZWFLbTdObEFKdHlXZz09

Meeting ID: 829 0669 8644 Password: 955423

You can also dial in using your phone: 1 (669) 900-6833

New to Zoom? Get the app now and be ready when your first meeting starts: <a href="https://zoom.us/">https://zoom.us/</a> Zoom uses encryption of data during Zoom meetings. The District uses a secure password to restrict access to scheduled meetings. The meeting host has control of content sharing, recording, and chat.

#### Please mute your line.

Where appropriate or deemed necessary, the Board may take action on any item listed on the agenda, including items listed as information items. Public documents relating to any open session item listed on this agenda that are distributed to all or a majority of the members of the Board of Directors less than 72 hours before the meeting are available for public inspection in the customer service area of the District's Administrative Office at the address listed above.

The public may address the Board concerning an agenda item after the staff presentation but before Board's consideration of that agenda item. Persons who wish to comment on either agenda or non-agenda items should fill out a Comment Card and give it to the General Manager. The President will call for comments at the appropriate time. Comments will be subject to reasonable time limits (3 minutes).

SSWD Regular Board Meeting Agenda June 19, 2023 Page 2 of 5

In compliance with the Americans with Disabilities Act, if you have a disability, and you need a disability-related modification or accommodation to participate in this meeting, then please contact Sacramento Suburban Water District Human Resources at 916.679.3972. Requests must be made as early as possible and at least one full business day before the start of the meeting.

#### Call to Order

#### Pledge of Allegiance

#### **Roll Call**

#### **Announcements**

#### **Public Comment**

This is the opportunity for the public to comment on non-agenda items within the Board's jurisdiction. Comments are limited to 3 minutes.

#### **Consent Items**

The Board will be asked to approve all Consent Items at one time without discussion. Consent Items are expected to be routine and non-controversial. If any Board member requests that an item be removed from the Consent Items, it will be considered with the Items for Discussion and/or Action.

- 1. Draft Minutes of the May 15, 2023, Regular Board Meeting Recommendation: Approve the draft minutes of the May 15, 2023, Regular Board Meeting.
- 2. Treasurer's Report

Recommendation: Approve the items in the report as recommended.

#### **Items for Discussion and/or Action**

- 3. 2023 Compensation Study Recommendation: Approve the 2023 Employee Compensation Study and direct staff regarding effect on Calendar Year 2024 Labor Budget.
- 4. CIP Budget Amendment Request for New Well Projects
  Recommendation: Approve a CIP budget amendment in the amount of \$5,950,000
  for the multi-year Wells 81, 82, and 83 project, and \$4,022,000 for the multi-year
  Well 84 project bringing the total budget for these two projects to \$25,837,000 and
  \$13,682,000, respectively.

- 5. 2024 Budget Preparation Timeline
  Recommendation: Approval of the proposed 2024 Budget Preparation Timeline as set
  forth in Attachment 1, or as amended by the Board of Directors.
- 6. Policy Review Directors' Compensation and Expense Reimbursement Policy Recommendation: Staff recommends one of the following options; Approve a one-time increase this year by raising the annual limit to \$10,000, or direct staff to revise the Policy to increase the annual limit to \$10,000 each year and bring the Policy back to the July 17, 2023, regular Board meeting for approval.
- 7. Set Public Hearing on July 17, 2023 Resolution No. 23-04, A Resolution of the Board of Directors of the Sacramento Suburban Water District Setting a Public Hearing on the Report of Delinquent Water Charges as of June 1, 2023

  Recommendation: Approve setting a Public Hearing at the July 17, 2023, Regular Board meeting on the written report and proposed collection of listed delinquent charges on the County of Sacramento secured property tax roll; (2) directing the District Secretary to publish the Hearing Notice; and (3) directing staff to mail a personalized letter to each delinquent customer shown on the written report.
- 8. Annual Fraud Prevention Presentation

  Recommendation: No Action. Receive staff presentation on fraud prevention and overview of the Auditors Management Letter.
- 9. Sacramento Local Agency Formation Commission Call for Nominations for Special District Commissioner (Office #7)

  Recommendation: Nominate a Sacramento Suburban Water District Board of Director, at pleasure. A nomination is not required.
- 10. Transmission Main Asset Management Plan Status Update *Recommendation: Receive presentation and direct staff as appropriate.*

#### **General Manager's Report**

- 11. General Manager's Report
  - a. AWWA Top Ops Competition in Toronto Update
  - b. ACWA Elections Committee Update

#### **Department/Staff Reports**

12. Groundwater Well Status Report

- 13. Engineering Report
  - a. Major Capital Improvement Program Projects
  - b. Planning Documents
  - c. Other Projects
- 14. Financial Report
  - a. Financial Statements
  - b. Financial Highlights
  - c. Budgets
- 15. District Activity Report

#### **Information Items**

- 16. Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Update
- 17. Upcoming Water Industry Meetings/Conferences

#### Director's Reports (Per AB 1234, Directors will report on their meeting activities)

- 18. a. Regional Water Authority (Director Wichert)
  Agenda from the May 18, 2023, Board Meeting
  - b. Sacramento Groundwater Authority (Director Boatwright) None.
  - c. Director Reports AB 1234

#### **Committee Reports**

- 19. a. Carmichael Water District/SSWD 2x2 Committee Meeting (Director Locke) Draft Minutes from the May 4, 2023, meeting.
  - b. Del Paso Manor Water District/SSWD 2x2 Joint Board Meeting (Director Wichert) Draft Minutes from the May 22, 2023, meeting.
  - c. Carmichael Water District/SSWD 2x2 Committee Meeting (Director Locke) Agenda from the June 8, 2023, meeting.

#### **Director's Comments/Staff Statements and Requests**

The Board and District staff may ask questions for clarification and make brief announcements and comments, and Board members may request staff to report back on a matter or direct staff to place a matter on a subsequent agenda.

#### **Closed Session (Closed Session Items are not opened to the public)**

- 20. Conference with legal counsel potential litigation; Government Code sections 54954.5(c) and 54956.9(a) and (d)(4); consideration of initiating litigation involving the State Water Resources Control Board's proceedings related to the California Water Fix and the Bay-Delta Water Quality Control Plan Update.
- 21. Conference with legal counsel--existing litigation; Government Code sections 54954.5(c) and 54956.9(a) and (d)(1); Sacramento Suburban Water District v. The 3M Company, et al., United States District Court for the District Of South Carolina, Charleston Division, MDL No. 2873 (PFAS contamination claims).

#### Adjournment

#### **Upcoming Meetings**

Wednesday, June 21, 2023, at 6:30 p.m., Special Board Workshop – Public Information Meeting Tuesday, July 11, 2023, at 3:00 p.m.; CWD/SSWD 2x2 Committee Meeting Monday, July 17, 2023, at 6:00 p.m., Regular Board Meeting

I certify that the foregoing agenda for the June 19, 2023, meeting of the Sacramento Suburban Water District Board of Directors was posted by June 9, 2023, in a publicly-accessible location at the Sacramento Suburban Water District office, 3701 Marconi Avenue, Sacramento, California, and was freely available to the public.

Dan York General Manager/Secretary Sacramento Suburban Water District



### **Agenda Item: 1**

**Date:** June 19, 2023

**Subject:** Draft Minutes of the May 15, 2023, Regular Board Meeting

**Staff Contact:** Dan York, General Manager

#### **Recommended Board Action:**

Approve the draft minutes of the May 15, 2023, Regular Board Meeting.

#### **Attachment:**

1 – Draft Minutes of the May 15, 2023, Regular Board Meeting

#### **Minutes**

# Sacramento Suburban Water District Regular Board Meeting

Monday, May 15, 2023

#### **Location:**

3701 Marconi Avenue, Sacramento, CA 95821, Audio Conference at 1-669-900-6833, and Video Conference using Zoom at Meeting ID #858 3363 9719

#### Call to Order

President Boatwright called the meeting to order at 6:00 p.m.

#### Pledge of Allegiance

President Boatwright led the Pledge of Allegiance.

#### **Roll Call**

Directors Present: Jay Boatwright, Dave Jones, Kevin Thomas, and Robert Wichert.

Directors Absent: Craig Locke.

Staff Present: General Manager Dan York, Assistant General Manager Matt Underwood,

Heather Hernandez-Fort, Lynn Pham, Dana Dean, Paul White, Susan

Schinnerer, Todd Artrip, and Julie Nemitz.

Public Present: Legal Counsel Josh Horowitz, William Eubanks, David Alvey, and

Jennifer Harris.

#### Announcements

General Manager Dan York (GM York) announced:

- The two ACWA/JPIA H.R. LaBounty awards presented to Ben Harris and Joe Crockett, staff of the District, for their submissions for the H.R. LaBounty Safety Program.

#### **Public Comment**

Jennifer Harris (Ms. Harris) commented that she was concerned about District debt and encouraged the Board to pay off its debt as best and quickly as they can. She additionally cautioned the Board that there were people tampering with water outlets in the District, and to make staff aware to be more conscientious.

#### **Consent Items**

- 1. Minutes of the April 17, 2023, Regular Board Meeting
- 2. Treasurer's Report
- 3. Update of the Finance and Audit Committee Mission Statement and Charter

#### 4. 2022 Annual Comprehensive Financial Report and Audit Results

### 5. Resolution No. 23-03 Amending Regulation No. 7 of the Regulations Governing Water Service

William Eubanks (Mr. Eubanks) pointed out that he disagreed with Item 7. of Section 200.40.40, External Auditors, of the Audit Committee Mission Statement and Charter, where it read; "Reviewing and concurring with the General Manager's hiring as an employee or engagement as a contractor any employee of an external auditor who was engaged on the District account in the most recent two years."

Director Thomas moved to approve the Consent Items; Director Jones seconded. The motion passed by unanimous vote.

AYES:	Boatwright, Jones, Thomas, and Wichert.	ABSTAINED:	
NOES:		RECUSED:	
ABSENT:	Locke.		

#### Items for Discussion and/or Action

#### 6. Fleet Asset Management Plan

Todd Artrip (Mr. Artrip) and Paul White presented the staff report.

President Boatwright asked about the upcoming zero emission vehicle requirements and if staff was aware.

Mr. Artrip stated staff was aware and is investigating the requirements.

Director Jones asked if all electric fleet vehicles were available to purchase.

Mr. Artrip stated small trucks were on the market, but not the larger vehicles.

Director Jones asked if the vehicles were not available how could agencies comply.

Mr. Artrip stated that is a concern for all agencies.

President Boatwright stated that he attended the ACWA Conference and sat in a technical session on the upcoming zero emissions regulations. He stated it was an excellent session and the PowerPoint presentation may be available for staff.

#### 7. Sacramento Suburban Water District Goals – 2023 Update

GM York presented the staff report and answered clarifying questions.

Director Wichert requested staff research some alternative options for the current merit matrix compensation system and COLA policy and provide them to the Board.

GM York stated he was working with staff on collecting different alternatives for that goal.

President Boatwright expressed his appreciation for staff presenting the update.

## 8. Carmichael Water District and Sacramento Suburban Water District Combination Discussions – Draft Report Outline

GM York presented the staff report.

The Board agreed to have the Public Information Workshop as a Special Board Workshop, so that the Directors could attend the meeting.

Legal Counsel Josh Horowitz (Mr. Horowitz) provided additional information about the District's contract with the First 5 in regards to fluoride.

Mr. Horowitz answered clarifying questions and provided an explanation of the different types of water agencies there are in the region.

Ms. Harris expressed interest in ensuring the public was made aware of the Public Information Workshops and reminded the Board to include apartment complexes in any outreach materials.

## 9. Carmichael Water District and Sacramento Suburban Water District Combination Discussions – Communications Plan Update

GM York presented the staff report.

Ms. Harris encouraged the Board to utilize social media for its outreach, as she expressed not many people look at mail.

### 10. Carmichael Water District and Sacramento Suburban Water District Combination Discussions - Consultant Services

GM York presented the staff report and provided an update, noting the agreement was fully executed with the consultant.

#### **General Manager's Report**

#### 11. General Manager's Report

GM York presented the staff report.

a. Sacramento Metro Chamber Cap-to-Cap Trip GM York presented the staff report.

Director Jones provided an oral report of the Cap-to-Cap Conference.

#### b. Skip's Music Lease Agreement

GM York presented the staff report, stating Skip's Music is intending to vacate both buildings by December, 2023. He noted that they were planning to vacate the front building by July, 2023, and the back building by December, 2023. He further expressed that staff will bring back a plan and a recommendation for the property and those buildings to a future Board meeting.

#### **Department/Staff Reports**

#### 12. Groundwater Well Status Report

Dana Dean (Mr. Dean) presented the staff report and answered clarifying questions.

Mr. Eubanks commended staff for the outstanding report.

GM York added that the standard process for maintenance work on a well is to obtain a permit for each project. He expressed that the City of Sacramento and the County of Sacramento contacted the District in an effort to as the County Environmental Management District to potentially expedite the permit process. The District offered the County Environmental Management District to attend a tour of one of the District's well maintenance projects. He expressed that the water agencies are requesting the County Environmental Management District to allow one blanket permit each year to reduce the length of time the process takes.

#### 13. Engineering Report

Mr. Dean presented the staff report and answered clarifying questions.

Mr. Eubanks expressed his disappointment with how long the process was taking to get Well 78 online.

- a. Major Capital Improvement Program Projects
  A written report was provided.
- b. Planning DocumentsA written report was provided.
- c. Other Projects
  A written report was provided.

#### 14. Financial Report

Lynn Pham presented the staff report.

- a. Draft Financial StatementsA written report was provided.
- b. Draft Financial Highlights
  A written report was provided.

c. Budgets
A written report was provided.

#### 15. District Activity Report

Mr. Artrip presented the staff report.

#### **Information Items**

#### 16. Upcoming Water Industry Meetings/Conferences

A written report was provided.

#### Director's Reports (Per AB 1234, Directors will report on their meeting activities)

17. a. Regional Water Authority (Director Wichert)

The agenda from the April 12, 2023, Special Board Meeting was provided.

Director Wichert provided an oral report of the meeting.

- b. Sacramento Groundwater Authority (Director Boatwright) None.
- c. Director Reports AB 1234

Director Jones provided an oral report of the Cap-to-Cap Conference he attended April 22 through 26, 2023.

Director Thomas provided an oral report of the LAFCo meeting he attended on April 5, 2023; the meeting he had with the General Manager on April 11, 2023; the SGA Board meeting he attended on April 13, 2023; the Harassment Training he did on April 23, 2023; the Ethics Training he took on April 25, 2023; the San Juan Water District Board meeting he attended on April 26, 2023; and the "Making the Most of a Wet Year" webinar he attended on April 27, 2023.

President Boatwright and Director Locke provided written reports of their meetings attended.

#### **Committee Reports**

- 18. a. Carmichael Water District/SSWD Joint Board Meeting (Director Locke) The Draft Minutes from the April 10, 2023, meeting were provided.
  - b. Audit Committee Meeting (Director Locke)
    The Draft Minutes from the April 19, 2023, meeting were provided.
  - c. Carmichael Water District/SSWD 2x2 Committee Meeting (Director Locke) The agenda from the May 4, 2023, meeting was provided.

### **Director's Comments/Staff Statements and Requests**

None.

#### Adjournment

President Boatwright adjourned the meeting at 7:48 p.m.

Dan York
General Manager/Secretary
Sacramento Suburban Water District



#### Agenda Item: 2

**Date:** June 19, 2023

**Subject:** Treasurer's Report

**Staff Contact:** Jeffery S. Ott, Director of Finance and Administration

#### **Recommended Board Actions:**

Staff requests the Board of Directors to take the following actions on the items included in the Treasurer's Report.

- 1. Ratify the SSWD Warrant Register as submitted for the period May 1, 2023, through May 31, 2023.
- 2. Accept the credit card expenditures listing for the period May 1, 2023, through May 31, 2023.
- 3. Ratify the Investment Activity register for the period May 1, 2023, through May 31, 2023.

#### **Background:**

The Treasurer's Report contains several items required by various Government Code sections and District policy that need to be presented to the Board of Directors (Board) periodically for various actions including ratification, acceptance, or approval.

Per District Policy PL – Fin 014, Payment of Demands, the Board will ratify all demands for payment at the first regular Board Meeting following the month of payment. The Board has also requested to receive and file a register of credit card transactions. District policy PL – Fin 003, Investment Policy, section 800.00, requires the District Treasurer to report to the Board monthly on the investment transactions conducted and regularly on the status of the investment portfolio. Government Code Section 53065.5 requires, at a minimum, the annual reporting of reimbursements to any employee or member of the governing body. This Treasurer's Report satisfies the requirements of the above listed policies and government code sections for the reporting to and ratification of the Board the various financial transactions of the District.

#### **Discussion:**

Three (3) registers are included for Board review and acceptance or ratification:

- Cash Expenditures (AP Warrants) Register May 2023
- Credit Card Expenditures Register May 2023
- Investment Activity Register May 2023

#### Cash Expenditures (AP Warrants) Register- May 2023

During the month of May 2023, the District made cash payments totaling \$3.6 million. The primary expenditures were \$1.9 million for capital improvement projects, \$0.6 million for payroll, \$0.3 million for pension and health benefits, \$0.2 million for engineering, construction & contract services, \$0.3 for water costs, and \$0.3 million for all other O&M expenses. Per District Policy PL – Fin 014, the District Treasurer confirms that the cash expenditures contained in this register conform to the approved 2023 Annual Budget. The Cash Expenditures (AP Warrants) Register is included as Attachment 1.

#### <u>Credit Card Expenditures Register – May 2023</u>

Per the District's Purchasing Card Policy ( $PL - FIN\ 006$ ), a monthly report detailing each purchasing card transaction by cardholder is provided.

During the month, the District spent \$14,900 for various purchases on the six District purchasing cards. Details by vendor and purpose are included in this report as Attachment 2.

#### <u>Investment Activity Register – May 2023</u>

During the month of May 2023, the District purchased one US Treasury Note for \$1.5 million (par), one Federal Agency Commercial Mortgage for 0.3 million (par) and one Corporate Note for \$0.1 million (par) and sold two US Treasury Notes for \$1.5 million (par). The District also received principal pay downs on ten Asset-Backed Security Obligations for \$0.1 million (par). Details of the investment transactions are included as Attachment 3.

All investments are invested and accounted for in accordance with the District Investment Policy (PL - FIN 003) and Government Code. As required by California Government Code 53646, the District affirms its ability to meet its pool's expenditure requirements for the next six months.

#### **Attachments:**

- 1. Cash Expenditures (AP Warrants) Register May 2023
- 2. Credit Card Expenditures Register May 2023
- 3. Investment Activity Register May 2023

VENDOR	PAYMENT NO.	DATE	AMOUNT DESCRIPTION
A.I. ELECTRIC	83502	5/25/2023	\$1,540.00 CONTRACT SERVICES
		TOTAL	\$1,540.00
A1 FABRICATION & WELDING	83456	5/19/2023	\$1,125.00 CONSTRUCTION SERVICES
		TOTAL	\$1,125.00
AARON CAUDILLO	83472	5/19/2023	\$227.73 TRAVEL CONFERENCES
		TOTAL	\$227.73
ABA DABA RENTAL	000007931	5/12/2023	\$142.42 OPERATING SUPPLIES
		TOTAL	\$142.42
ACS CONSTRUCTION	000007922	5/9/2023	\$430.00 BUILDING MAINTENANCE - OFFICE & YARD
		TOTAL	\$430.00
ACWA JPIA INSURANCE EAP	83378	5/9/2023	\$173.60 MISCELLANEOUS EMPLOYEE BENEFITS
		TOTAL	\$173.60
ADP, INC	ACH & CHECKS	5/5/2023	\$615,593.48 PAYROLL
		TOTAL	\$615,593.48
	ACH0080721	5/19/2023	\$4,797.20 FINANCIAL SERVICES
		TOTAL	\$4,797.20
	ACH0080722	5/19/2023	\$420.00 FINANCIAL SERVICES
		TOTAL	\$420.00
ADVANCED ROOF DESIGN INC	83438	5/19/2023	\$1,125.00 BUILDING MAINTENANCE - OFFICE & YARD
		TOTAL	\$1,125.00
AFLAC	83335	5/4/2023	\$601.27 ACCRUED SUPPLEMENT INSURANCE - AFLAC
		TOTAL	\$601.27
	83384	5/9/2023	\$601.27 ACCRUED SUPPLEMENT INSURANCE - AFLAC
		TOTAL	\$601.27
	83492	5/25/2023	\$601.27 ACCRUED SUPPLEMENT INSURANCE - AFLAC
		TOTAL	\$601.27
AIRGAS USA LLC	000007954	5/19/2023	\$47.19 OPERATING SUPPLIES
		TOTAL	\$47.19
ALL PRO BACKFLOW	000007934	5/12/2023	\$153.00 BACKFLOW SERVICE
ALL I NO BACK LOW		TOTAL	\$153.00
	000007968	5/25/2023	\$5,247.00 BACKFLOW SERVICE
		TOTAL	\$5,247.00
ALLIED UNIVERSAL	83392	5/9/2023	\$875.00 BUILDING MAINTENANCE - OFFICE & YARD
		TOTAL	\$875.00
	83421	5/12/2023	\$44.42 BUILDING SERVICE EXPENSE - OFFICE & YARD
	03 .2 .	TOTAL	\$44.42
AMAZON BUSINESS	000007920	5/9/2023	\$986.43 OFFICE SUPPLIES
7.11.7.12.6.1.7.2.5.5	00000.320	3,3,2023	\$92.42 OPERATING SUPPLIES
		TOTAL	\$1,078.85
	000007938	5/12/2023	\$28.03 BUILDING MAINTENANCE - OFFICE & YARD
	00000.330	3, 12, 2023	\$562.60 OFFICE SUPPLIES
			\$22.95 OPERATING SUPPLIES
		TOTAL	\$613.58
	000007957	5/19/2023	\$18.54 EQUIPMENT MAINTENANCE SERVICES
	300001331	TOTAL	\$18.54
	000007973	5/25/2023	\$80.97 OFFICE SUPPLIES
	000001913	3/23/2023	\$168.95 OPERATING SUPPLIES
		TOTAL	\$168.95 OPERATING SUPPLIES \$249.92
AMERICAN CITY BUSINESS	83417	5/12/2023	\$170.00 PUBLICATION
	0541/	5/12/2023 TOTAL	\$170.00 POBLICATION
JOURNALS AMERITAS (VISION)	02450		
AMERITAS (VISION)	83458	5/19/2023	\$2,171.16 EMPLOYEE BENEFIT - VISION INSURANCE
ANICIA/EDNIET	000007043	TOTAL	\$2,171.16 #731.00 COMMUNICATION
ANSWERNET	000007913	5/9/2023	\$721.00 COMMUNICATION
ATOT	00.110	TOTAL	\$721.00
AT&T	83419	5/12/2023	\$243.00 COMMUNICATION
		TOTAL	\$243.00
	83469	5/19/2023	\$291.07 COMMUNICATION
		TOTAL	\$291.07

VENDOR	PAYMENT NO.	DATE	AMOUNT	DESCRIPTION
	83501	5/25/2023	\$3,837.69	COMMUNICATION
		TOTAL	\$3,837.69	
ATLAS DISPOSAL	83393	5/12/2023	\$310.43	BUILDING SERVICE EXPENSE - OFFICE & YARD
		TOTAL	\$310.43	
ATLAS FENCE	83462	5/19/2023	\$625.00	BUILDING MAINTENANCE - OFFICE & YARD
			\$1,200.00	CONSTRUCTION SERVICES
		TOTAL	\$1,825.00	
AUBURN CONSTRUCTORS	83404	5/12/2023	\$407,735.07	PROJECT: WELL 80 WALNUT/AUBURN
			\$438,198.73	PROJECT: WELL 84 ANTELOPE/DON JULIO
			\$356,497.28	PROJECT: WLS 81/82/83 ANTELOPE N./POKER
		TOTAL	\$1,202,431.08	
AUNGWIN CHIONG	83479	5/19/2023	\$500.00	CONSERVATION REBATES
		TOTAL	\$500.00	
ADGER METER INC	000007941	5/19/2023	\$8,119.07	INVENTORY
		TOTAL	\$8,119.07	
	000007961	5/25/2023	\$4,688.04	INVENTORY
				PROJECT: 5245 AUBURN BLVD 230-0012-045
				PROJECT: LAKES AT ANTELOPE UNIT 3
		TOTAL	\$26,951.96	
BADGER TAG & LABEL	000007958	5/19/2023		OPERATING SUPPLIES
CORPORATION	000007330	TOTAL	\$776.89	OF EIGHTING SOFT EIES
BARTKIEWICZ KRONICK &	000007924	5/12/2023	,	LEGAL SERVICES
SHANAHAN	000001324	TOTAL	\$9,354.32	ELGAL SERVICES
BAY ALARM COMPANY	83439	5/19/2023	1-7	BUILDING SERVICE EXPENSE - OFFICE & YARD
AT ALARIM COMPANT	03439	TOTAL	\$116.55	BOILDING SERVICE EXPENSE - OFFICE & TARD
EN HARRIS	83388		,	LOCAL TRAVEL COST
BEIN HARRIS	05500	5/9/2023	· · · · · · · · · · · · · · · · · · ·	LOCAL TRAVEL COST
DENIDED DOCENITION INC	02415	TOTAL	\$30.26	DROJECT, DROD A COLL, CONICIJI TINIC CERV
BENDER ROSENTHAL INC	83415	5/12/2023		PROJECT: PROP ACQU - CONSULTING SERV
DDIANI CADIO	02401	TOTAL	\$3,000.00	CONICEDVATION DEPATEC
BRIAN SABIO	83481	5/19/2023		CONSERVATION REBATES
200400000000000000000000000000000000000	4.5110000404	TOTAL	\$225.00	POSTA SE (SUIPPINIS (UPS (FFP F))
BROADRIDGE MAIL LLC	ACH0080481	5/10/2023		POSTAGE/SHIPPING/UPS/FED EX
	4.5110000.400	TOTAL	\$69.70	POSTA SE (SUIPPINIS (UPS (FFP F))
	ACH0080482	5/9/2023		POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$6.90	
	ACH0080483	5/6/2023		POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$3,553.38	
	ACH0080484	5/7/2023	· · · · · · · · · · · · · · · · · · ·	POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$518.52	
	ACH0080485	5/8/2023		POSTAGE/SHIPPING/UPS/FED EX
	,	TOTAL	\$92.92	
	ACH0080486	5/3/2023		POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$1.80	
	ACH0080490	5/1/2023		POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$430.97	
	ACH0080491	5/1/2023		POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$1.80	
	ACH0080492	5/1/2023		POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$105.00	
	ACH0080640	5/18/2023		POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$150.47	
	ACH0080641	5/15/2023	\$5,376.70	POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$5,376.70	
	ACH0080642	5/15/2023	\$1,231.50	POSTAGE/SHIPPING/UPS/FED EX
		TOTAL	\$1,231.50	
ROWER MECHANICAL	000007966	5/25/2023	\$342.00	BUILDING MAINTENANCE - OFFICE & YARD
		TOTAL	\$342.00	
BROWN & CALDWELL	83494	5/25/2023	¢C 1CC 40	PROJECT: CALIBRATION HYDROLIC MODEL

VENDOR	PAYMENT NO.	DATE	AMOUNT	DESCRIPTION
		TOTAL	\$6,166.40	
BSK ASSOCIATES	000007917	5/9/2023	\$24,700.75	INSPECTION & TESTING
		TOTAL	\$24,700.75	
BURTON ROBB /BURT'S LAWN &	000007925	5/12/2023	\$8,250.00	CONTRACT SERVICES
SARDEN SERVICE		TOTAL	\$8,250.00	
	000007942	5/19/2023		CONTRACT SERVICES
	000007312	TOTAL	\$1,050.00	
	000007962	5/25/2023		CONTRACT SERVICES
	000007302	TOTAL	\$10,980.00	
CALIFORNIA DEPT OF TAX AND FEE	83405	5/12/2023		PROPERTY TAXES
	03403	TOTAL	\$44.34	
ADMINISTRATION	02454			
CALIFORNIA LABORATORY SERVICES	83454	5/19/2023		INSPECTION & TESTING
	02204	TOTAL	\$9,333.30	
CAPITAL RUBBER CO LTD	83394	5/12/2023	· · · · · · · · · · · · · · · · · · ·	OPERATING SUPPLIES
		TOTAL	\$184.77	
CAPITAL SWEEPER SERVICE	83389	5/9/2023	· · · · · · · · · · · · · · · · · · ·	BUILDING SERVICE EXPENSE - OFFICE & YARD
		TOTAL	\$184.00	
DWG	000007926	5/12/2023	\$2,007.00	PROJECT: ZEBRA HANDHELD INVENT DEVICES
		TOTAL	\$2,007.00	
	000007943	5/19/2023	\$1,205.00	PROJECT: 2022 - MICROSOFT 365 AND SETUP
			\$44.28	PROJECT: ZEBRA HANDHELD INVENT DEVICES
		TOTAL	\$1,249.28	
CENTRAL VALLEY ENG & ASPHALT	000007916	5/9/2023	\$9,300.00	MISC. REPAIRS
		TOTAL	\$9,300.00	
CIGNA-DENTAL INS	83386	5/9/2023	\$15,506.47	EMPLOYEE BENEFIT - DENTAL INSURANCE - MAY
		TOTAL	\$15,506.47	
	83495	5/25/2023	\$14,978.85	EMPLOYEE BENEFIT - DENTAL INSURANCE - JUNE
		TOTAL	\$14,978.85	
INTAS	83379	5/9/2023		BUILDING MAINTENANCE - OFFICE & YARD
	03373	0,3,2023		UNIFORMS
		TOTAL	\$1,720.07	
CITY OF SACRAMENTO DEPT OF	83407	5/12/2023		UTILITIES
JTILITIES	03407	TOTAL	\$14.69	
JIILIIE2	02.451		· · · · · · · · · · · · · · · · · · ·	UTILITIES
	83451	5/19/2023	7-1	* 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	02447	TOTAL	\$9.39	
CLEAR VISION WINDOW CLEANING	83447	5/19/2023		BUILDING SERVICE EXPENSE - OFFICE & YARD
		TOTAL	\$225.00	
CONSOLIDATED COMMUNICATIONS	83446	5/19/2023	\$552.48	COMMUNICATION
		TOTAL	\$552.48	
COOL BOX PORTABLE STORAGE	83482	5/19/2023	\$500.00	CONSERVATION REBATES
		TOTAL	\$500.00	
COUNTY OF SAC BUILDING DEPT	83411	5/12/2023	\$4,231.21	PROJECT: WELL 84 ANTELOPE/DON JULIO
		TOTAL	\$4,231.21	
COUNTY OF SAC DEPT OF FINANCE	83476	5/19/2023	\$50.00	BUILDING MAINTENANCE - OFFICE & YARD
		TOTAL	\$50.00	
COUNTY OF SAC PUBLIC WORKS	83380	5/9/2023	\$1,432.00	PROJECT: MORSE AVE SIDEWALK IMPROVEMENT
		TOTAL	\$1,432.00	
	83396	5/12/2023		PROJECT: WELL 80 WALNUT/AUBURN
		' ' '		PROJECT: WELL 84 ANTELOPE/DON JULIO
		TOTAL	\$3,626.20	
	83484	5/25/2023		PROJECT: WELL 78 BUTANO - PUMP STATION
	55 <del>-10-1</del>	3, 23, 2023	· · · · · · · · · · · · · · · · · · ·	PROJECT: WELL 84 ANTELOPE/DON JULIO
		TOTAL		
COLINITY OF CACALITHITYS	02205	TOTAL	\$409.83	
COUNTY OF SAC UTILITIES	83395	5/12/2023		UTILITIES
		TOTAL	\$1,135.38	
	83440	5/19/2023	· · · · · · · · · · · · · · · · · · ·	UTILITIES
		TOTAL	\$113.70	
CRAIG LOCKE	83461	5/19/2023	\$1,996.35	TRAVEL CONFERENCES - 2023 ACWA CONFERENCE

VENDOR	PAYMENT NO.	DATE	AMOUNT	DESCRIPTION
		TOTAL	\$1,996.35	
	83497	5/25/2023	\$1,397.36	TRAVEL CONFERENCES - 2023 CAP TO CAP
		TOTAL	\$1,397.36	
CULLIGAN	83460	5/19/2023	\$41.00	OPERATING SUPPLIES
		TOTAL	\$41.00	
CUSTOMER REFUNDS	Multiple Payments	5/4/2023		CUSTOMER REFUNDS - (96)
	aidpie i dymento	TOTAL	\$12,518.37	
DAN YORK	83441	5/19/2023		TRAVEL CONFERENCES
DAIN TORK	05441	TOTAL	\$1,435.25	
DAVID JONES	83449	5/19/2023	. ,	TRAVEL CONFERENCES
DAVID JOINES	03449	TOTAL	\$2,960.29	
DIRECT TV	83457		. ,	COMMUNICATION
DIRECT IV	03437	5/19/2023	\$11.25	
DITCOLLITIONS	02440	TOTAL		
DLT SOLUTIONS	83448	5/19/2023		CONTRACT SERVICES
		TOTAL	\$2,465.12	
DOMCO PLUMBING	83455	5/19/2023	· · · · · · · · · · · · · · · · · · ·	BUILDING MAINTENANCE - OFFICE & YARD
		TOTAL	\$250.00	
DOMENICHELLI & ASSOCIATES	000007911	5/9/2023		PROJECT: Q STREET MAIN REPLACMENT
		TOTAL	\$2,333.38	
ELEVATOR TECHNOLOGY INC	000007959	5/19/2023	\$226.00	BUILDING SERVICE EXPENSE - OFFICE & YARD
		TOTAL	\$226.00	
EMCOR SERVICES	83466	5/19/2023	\$3,965.00	CONTRACT SERVICES
		TOTAL	\$3,965.00	
EMIGH ACE HARDWARE	000007944	5/19/2023	\$96.96	OPERATING SUPPLIES
		TOTAL	\$96.96	
ERC CONTRACTING	000007970	5/25/2023	\$500.00	PROJECT: WATT MAIN EXTENSIION
			\$4,200.00	PROJECT: WELL 25 HP TANK BYPASS
			\$875.00	PROJECT: WELL 40A - MOTOR REPAIR
			· · · · · · · · · · · · · · · · · · ·	PROJECT: WELL 55A - HP TANK REPLACEMENT
				PROJECT: WELL N10 - PUMP REPLACEMENT
				CONSULTING SERVICES
		TOTAL	\$17,175.00	
FLEETWASH INC	000007937	5/12/2023		VEHICLE MAINTENANCE SERVICES
TEETWASITING	000001331	TOTAL	\$427.24	
	000007956			VEHICLE MAINTENANCE SERVICES
	000007930	5/19/2023 TOTAL	\$448.91	
ELITURE FORD	02207			
FUTURE FORD	83397	5/12/2023		PROJECT: VEHICLE #63 REPL - TRUCK # NEW
	02440	TOTAL	\$53,865.87	
	83442	5/19/2023		VEHICLE MAINTENANCE SERVICES
		TOTAL	\$190.47	
GREG BUNDESEN	000007953	5/19/2023	· · · · · · · · · · · · · · · · · · ·	TRAVEL CONFERENCES
		TOTAL	\$399.01	
HACH COMPANY	000007945	5/19/2023	\$3,167.17	OPERATING SUPPLIES
		TOTAL	\$3,167.17	
HARRINGTON PLASTICS	83398	5/12/2023	\$411.38	OPERATING SUPPLIES
		TOTAL	\$411.38	
HECTOR SEGOVIANO	83399	5/12/2023	\$313.00	TRAVEL CONFERENCES
		TOTAL	\$313.00	
ICONIX WATERWORKS (US) INC	000007921	5/9/2023	\$1,158.71	PROJECT: Q STREET MAIN REPLACMENT
		TOTAL	\$1,158.71	
IN COMMUNICATIONS	83410	5/12/2023	\$10,095.19	PUBLIC RELATIONS
		TOTAL	\$10,095.19	
JAY BOATWRIGHT	83504	5/25/2023		TRAVEL CONFERENCES - 2023 ACWA CONFERENCE
		TOTAL	\$1,768.26	
JOHNSON CONSTRUCTION	83500	5/25/2023		PROJECT: 2023 AC OVERLAY PHASE B
COMPANY	33300	TOTAL	\$11,609.00	
KARL COOK	83422	5/12/2023		CONSERVATION REBATES
NAME COOK	03422		· · · · · · · · · · · · · · · · · · ·	
		TOTAL	\$140.25	

VENDOR	PAYMENT NO.	DATE	AMOUNT DESCRIPTION
KENNEDY JENKS CONSULTANTS	000007967	5/25/2023	\$127.37 PROJECT: WELL PUMP/MOTOR STANDARDIZATIO
		TOTAL	\$127.37
LES SCHWAB TIRE CENTER MADISON	83381	5/9/2023	\$414.10 EQUIPMENT MAINTENANCE SERVICES
		TOTAL	\$414.10
	83443	5/19/2023	\$654.47 EQUIPMENT MAINTENANCE SERVICES
		TOTAL	\$654.47
IFEGUARD FIRST AID	000007918	5/9/2023	\$114.59 BUILDING SERVICE EXPENSE - OFFICE & YARD
			\$4,436.61 REQUIRED TRAINING
		TOTAL	\$4,551.20
	000007955	5/19/2023	\$370.93 BUILDING SERVICE EXPENSE - OFFICE & YARD
		TOTAL	\$370.93
	000007969	5/25/2023	\$287.26 OPERATING SUPPLIES
		TOTAL	\$287.26
MARY CUMMINS	83483	5/19/2023	\$386.00 CONSERVATION REBATES
		TOTAL	\$386.00
MARY EGAN AND ASSOCIATES	83412	5/12/2023	\$500.00 CONSULTING SERVICES
		TOTAL	\$500.00
MAZE & ASSOCIATES	000007940	5/12/2023	\$3,621.00 AUDIT SERVICES
ACCOUNTANCY CORP		TOTAL	\$3,621.00
MESSENGER PUBLISHING GROUP	000007932	5/12/2023	\$650.00 PUBLIC RELATIONS
		TOTAL	\$650.00
MICHAEL PHILLIPS LANDSCAPE	000007946	5/19/2023	\$3,455.00 BUILDING SERVICE EXPENSE - OFFICE & YARD
CORP			\$625.00 CONTRACT SERVICES
		TOTAL	\$4,080.00
MONICA VAZQUEZ	83474	5/19/2023	\$300.09 OTHER TRAINING
		TOTAL	\$300.09
NDS SOLUTIONS INC	000007947	5/19/2023	\$293.83 PUBLIC RELATIONS
		TOTAL	\$293.83
IINJIO LLC	83418	5/12/2023	\$186.92 EQUIPMENT MAINTENANCE SERVICES
		TOTAL	\$186.92
IORCAL LAMINATING SERVICE	83463	5/19/2023	\$40.59 OPERATING SUPPLIES
		TOTAL	\$40.59
NORMAC	83485	5/25/2023	\$81.58 OPERATING SUPPLIES
		TOTAL	\$81.58
OK TIRE AND AUTOMOTIVE	83453	5/19/2023	\$567.34 VEHICLE MAINTENANCE SERVICES
		TOTAL	\$567.34
ONE STOP TRUCK SHOP	000007927	5/12/2023	\$870.00 COMMUNICATION
		TOTAL	\$870.00
	000007963	5/25/2023	\$290.00 COMMUNICATION
			\$5,609.29 PROJECT: VEHICLE #63 REPL - TRUCK # NEW
		_	\$4,696.03 VEHICLE MAINTENANCE SERVICES
		TOTAL	\$10,595.32
ACE SUPPLY CORP	000007915	5/9/2023	\$1,736.93 PROJECT: WATT MAIN EXTENSIION
		TOTAL	\$1,736.93
PECKHAM AND MCKENNEY	83467	5/19/2023	\$8,833.33 CONSULTING SERVICES
		TOTAL	\$8,833.33
PERS 457 PLAN	ACH0080449	5/5/2023	\$2,400.00 ACCRUED DEFERRED COMPENSATION, PERS
		TOTAL	\$2,400.00
	ACH0080638	5/19/2023	\$2,400.00 ACCRUED DEFERRED COMPENSATION, PERS
		TOTAL	\$2,400.00
ERS HEALTH	ACH0080570	5/15/2023	\$124,460.66 EMPLOPYEE BENEFIT - HEALTH
		TOTAL	\$124,460.66
PERS LONG TERM CARE PROGRAM	83382	5/9/2023	\$5,049.25 OPEB - RETIREE BENEFITS PREMIUM
		TOTAL	\$5,049.25
PERS PENSION	ACH0080552	5/5/2023	\$18,388.04 EMPLOPYEE BENEFIT - PENSION
		TOTAL	\$18,388.04
	ACH0080553	5/5/2023	\$8,490.90 EMPLOPYEE BENEFIT - PENSION
		TOTAL	\$8,490.90

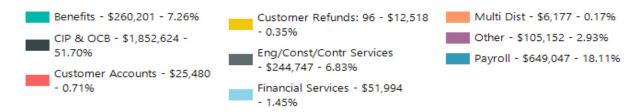
TOTAL   \$203.40   SA175   BUILDING SERVICE EXPENSE - OFFICE	VENDOR	PAYMENT NO.	DATE	AMOUNT DESCRIPTION
PERS PENSION         ACH0080552 TOTAL         \$718/2022 TOTAL         \$18,388.04 Standard (19,40)         EMPLOPYEE BENEFIT - PENSION TOTAL           ACH0080553 TOTAL         \$718/2023 TOTAL         \$7,925.04 Standard (19,40)         EMPLOPYEE BENEFIT - PENSION TOTAL         \$7,925.04 Standard (19,40)         EMPLOPYEE BENEFIT - PENSION TOTAL         \$222,247.39 Standard (19,40)         EMPLOPYEE BENEFIT - PENSION TOTAL         \$203.40 Standard (19,40)         BUILDING SERVICE EXPENSE - OFFICE STANDARD (19,40)         BUILDING SERVICE EXPENSE - OFFICE STANDARD (19,40)         PEST PROS PEST SOLUTIONS         83459 Standard (19,40)         \$202,247.39 Standard (19,40)         BUILDING SERVICE EXPENSE - OFFICE STANDARD (19,40)         PERSON BUILDING SERVICE EXPENSE - OFFICE STANDARD (19,40)         \$200,40 Standard (19,40)         BUILDING SERVICE EXPENSE - OFFICE STANDARD (19,40)         \$200,40 Standard (19,40)         BUILDING SERVICE EXPENSE - OFFICE STANDARD (19,40)         \$200,40 Standard (19,40)         BUILDING SERVICE EXPENSE - OFFICE STANDARD (19,40)         \$200,40 Standard (19,40)         \$200,4		ACH0080554	5/5/2023	\$22,251.96 EMPLOPYEE BENEFIT - PENSION
TOTAL			TOTAL	\$22,251.96
ACH0880553   5,18,2023   \$7,925.04   EMPLOPYEE BENEFIT - PENSION   TOTAL   \$7,925.04   SUPLOPYEE BENEFIT - PENSION   TOTAL   \$7,925.04   SUPLOPYEE BENEFIT - PENSION   TOTAL   \$22,247.39   SUPLOPYEE BENEFIT - PENSION   TOTAL   \$203.40   SUILDING SERVICE EXPENSE - OFFICE   \$2,000   SuilDing SERVICE   \$2,000   SuilDing SERVICE   \$2,000   SuilDing SERVICE SERVICES   \$2,000   SuilDing SERVICE SERVICES   \$2,000   SuilDing SERVICE SERVICES   \$2,000   SuilDing SERVICE SERVICES   \$2,000   SuilDing SERVICE SERVICE SERVICE   \$2,000   SuilDing SERVICE SERVICE SERVICE   \$2,000   SuilDing SERVICE SERVICE SERVICE   \$2,000   SuilDing SERVICE S	PERS PENSION	ACH0080552	5/18/2023	\$18,388.04 EMPLOPYEE BENEFIT - PENSION
TOTAL   \$7,925.04			TOTAL	\$18,388.04
TOTAL   \$7,925.04		ACH0080553	5/18/2023	\$7,925.04 EMPLOPYEE BENEFIT - PENSION
PEST PROS PEST SOLUTIONS  83465  5/19/2023  \$203.40  83499  5/25/2023  \$8475  \$91101105 SERVICE EXPENSE - OFFICE  TOTAL  \$203.40  \$8475  PROJECT: ANTELOPE&WATT/ELKHO'  1074L  \$3497  FORJECT: ANTELOPE&WATT/ELKHO'  \$1,695.75  \$6940.50  83499  \$5/19/2023  \$5,244.75  \$690.50  \$1,695.75  \$690.50  \$1,695.75  \$690.50  \$1,695.75  \$690.50  \$1,695.75  \$690.50  \$1,695.75  \$690.50  \$1,449.13  \$1,695.75  \$1,696.50  \$1,449.13  \$1,696.75  \$1,449.13  \$1,696.75  \$1,449.13  \$1,696.75  \$1,449.13  \$1,696.75  \$1,7074L  \$1,696.75  \$1,7074L  \$1,317.694  \$1,317.694  \$1,111.185  \$1,111.18				\$7,925.04
PEST PROS PEST SOLUTIONS  83465  57972023  \$203.40  83499  \$7525/2023  \$84475  BUILDING SERVICE EXPENSE - OFFICE  \$203.40  BUILDING SERVICE EXPENSE - OFFICE  \$34475  POWERS ELECTRIC PRODUCTS CO  83414  \$5712/2023  \$5,24475  POWERS ELECTRIC PRODUCTS CO  83457  \$3457  \$5719/2023  \$5,24475  PROJECT: ENTERPR/NORTHOROP RE  \$6,7972023  \$3,365,13]  \$6,7972023  \$3,365,13]  \$6,903.00  \$1,449,13]  \$7074L  \$3,716,94]  \$1,449,13]  \$7076L  \$3,716,94]  \$1,149,13]  \$7076L  \$3,716,94]		ACH0080554		
PEST PROS PEST SOLUTIONS         83465         5/19/2023         \$203.40         BUILDING SERVICE EXPENSE - OFFICE           83499         \$5/25/2023         \$84.75         BUILDING SERVICE EXPENSE - OFFICE           PETERSON BRUSTAD INC         83414         \$7/12/2023         \$5,244.75         PROJECT: ANTELOPE&WART/FLIKHOR           83459         \$5/12/2023         \$5,244.75         PROJECT: ENTERPR/NORTHOROP RESOLUTION OF RESOLUTION OF PROJECT: ENTERPR/NORTHOROP RESOLUTION OF RESOLUTION OF PROJECT: ENTERPR/NORTHOROP RESOLUTION OF RESOL				\$22,247.39
TOTAL   \$203.40   SA175   BUILDING SERVICE EXPENSE - OFFICE	PEST PROS PEST SOLUTIONS	83465		\$203.40 BUILDING SERVICE EXPENSE - OFFICE & YARD
B3499   5/25/2023   \$84.75   BUILDING SERVICE EXPENSE - OFFICE				
TOTAL		83499		\$84.75 BUILDING SERVICE EXPENSE - OFFICE & YARD
PETERSON BRUSTAD INC		00 .55		·
S1,695.75   PROJECT: ENTERPR/NORTHOROP RE:	PETERSON BRUSTAD INC	83414		
TOTAL   \$6,940.50	ETEROOF BROSIND INC	03111	3, 12,2023	
83459   5/19/2023   \$2,365.13   PROJECT: FACILITY OPER PLAN-WELL			ΤΟΤΔΙ	
TOTAL   \$2,365.13   \$2,365.13   \$3,058.13   \$1,057.26   \$1,449.13   \$1,449.1		83/150	-	
PFM ASSET MANAGEMENT LLC		03433		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
PFM ASSET MANAGEMENT LLC		92406		
PFM ASSET MANAGEMENT LLC		03490	3/23/2023	, , , , , , , , , , , , , , , , , , , ,
PFM ASSET MANAGEMENT LLC         000007914         5/9/2023         \$3,716.94         FINANCIAL SERVICES           PG&E         83400         5/12/2023         \$23.26         UTILITIES           83444         5/19/2023         \$13.13         UTILITIES           83486         5/19/2023         \$23.26         UTILITIES           PIP MARKETING SIGNS PRINT         83387         5/9/2023         \$695.42         VEHICLE MAINTENANCE SERVICES           POWERS ELECTRIC PRODUCTS CO         83452         5/19/2023         \$699.00         ACCRUED PURCHASES - (RECEIVED N           PSOMAS         000007965         \$/25/2023         \$1,272.00         PROJECT: PRO ACQU-WALERGA/ANT           PSS ONSITE INC.         83477         5/19/2023         \$1,684.66         BUILDING SERVICE EXPENSE - OFFICE           RAMOS ENVIRONMENTAL SERVICES         83401         \$/12/20023         \$100.00         HAZARDOUS WASTE DISPOSAL           RAWLES ENGINEERING         83487         \$/25/2023         \$42.458.35         PROJECT: 2023 VALVE/HYDRANT/SER           RAWLES ENGINEERING         83487         \$/25/2023         \$1.09.76         EQUIPMENT MAINTENANCE SERVICES           ROYE PSPER         5/12/2023         \$100.00         CONSTRUCTION SERVICES           \$75/25/2023         \$6,862.00         CONST			TOTAL	·
PG&E  83400  5/12/2023  \$23.26  83444  5/19/2023  \$31.313  UTILITIES  TOTAL  \$3.30  83486  5/25/2023  \$2,230.32  PIP MARKETING SIGNS PRINT  83387  5/9/2023  \$699.42  FOWERS ELECTRIC PRODUCTS CO  83452  FOWERS  83467  \$707AL  \$699.00  PSOMAS  000007965  \$707AL  \$1,272.00  PSOMAS  000007965  \$707AL  \$1,272.00  PSOMAS  000007965  \$707AL  \$1,272.00  PSONSITE INC.  83477  \$709/2023  \$1,272.00  PSO ONSITE INC.  83487  \$719/2023  \$1,272.00  PSO ONSITE INC.  83497  \$707AL  \$1,272.00  PSO ONSITE INC.  83497  \$707AL  \$1,684.66  BUILDING SERVICE EXPENSE - OFFICE  \$1,000.00  HAZARDOUS WASTE DISPOSAL  TOTAL  \$100.00  RAWLES ENGINEERING  83487  \$712/2023  \$100.00  \$100.00  \$22,3456.00  MISC. REPAIRS  TOTAL  \$100.76  \$1	DENA ACCET MANIA CENAENIT II C	000007014	-	
PG&E         83400         5/12/2023         \$23.26         UTILITIES           TOTAL         \$23.26         UTILITIES           83444         5/19/2023         \$13.13         UTILITIES           107AL         \$13.13         UTILITIES           107AL         \$2,230.32         UTILITIES           PIP MARKETING SIGNS PRINT         83387         5/9/2023         \$695.42         VEHICLE MAINTENANCE SERVICES           POWERS ELECTRIC PRODUCTS CO         83452         5/19/2023         \$699.00         ACCRUED PURCHASES - (RECEIVED N           PSOMAS         000007965         5/25/2023         \$1,272.00         PROJECT: PRO ACQU-WALERGA/ANT           PSS ONSITE INC.         83477         5/19/2023         \$100.00         PROJECT: PRO ACQU-WALERGA/ANT           TOTAL         \$1,272.00         PROJECT: PRO ACQU-WALERGA/ANT         TOTAL         \$1,684.66         BUILDING SERVICE EXPENSE - OFFICE           RAMOS ENVIRONMENTAL SERVICES         83401         5/12/2023         \$100.00         HAZARDOUS WASTE DISPOSAL           RAWLES ENGINEERING         83487         5/25/2023         \$42,458.35         PROJECT: 2023 VALVE/HYDRANT/SER           \$2,200.00         CONSTRUCTION SERVICES         \$2,3456.00         MISC. REPAIRS           RAY MORGAN CO         0000079	FIM ASSET MANAGEMENT LLC	000007914		. ,
TOTAL   \$23.26	00.0	02400		
S3444   S/19/2023   \$13.13   UTILITIES	'G&E	83400		·
TOTAL	_	02.444		
R3486   5/25/2023   \$2,230.32   UTILITIES		83444		·
PIP MARKETING SIGNS PRINT				1 27 2
PIP MARKETING SIGNS PRINT		83486		
TOTAL   \$695.42				
POWERS ELECTRIC PRODUCTS CO	PIP MARKETING SIGNS PRINT	83387		·
TOTAL   \$699.00				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
PSOMAS	POWERS ELECTRIC PRODUCTS CO	83452		\$699.00 ACCRUED PURCHASES - (RECEIVED NOT VOUCHERED)
TOTAL   \$1,272.00			TOTAL	\$699.00
PSS ONSITE INC.   83477   5/19/2023   \$1,684.66   BUILDING SERVICE EXPENSE - OFFICE TOTAL   \$1,684.66   RAMOS ENVIRONMENTAL SERVICES   83401   5/12/2023   \$100.00   HAZARDOUS WASTE DISPOSAL TOTAL   \$100.00	PSOMAS	000007965	5/25/2023	\$1,272.00 PROJECT: PRO ACQU-WALERGA/ANTELOPE-PHAM
TOTAL   \$1,684.66			TOTAL	
RAMOS ENVIRONMENTAL SERVICES   83401   5/12/2023   \$100.00   HAZARDOUS WASTE DISPOSAL	PSS ONSITE INC.	83477		\$1,684.66 BUILDING SERVICE EXPENSE - OFFICE & YARD
TOTAL   \$100.00			TOTAL	\$1,684.66
RAWLES ENGINEERING	RAMOS ENVIRONMENTAL SERVICES	83401	5/12/2023	\$100.00 HAZARDOUS WASTE DISPOSAL
\$2,000.00   CONSTRUCTION SERVICES   \$23,456.00   MISC. REPAIRS    TOTAL   \$67,914.35   EQUIPMENT MAINTENANCE SERVICE    RAY MORGAN CO   000007929   5/12/2023   \$109.76   EQUIPMENT MAINTENANCE SERVICE    TOTAL   \$109.76   S109.76   EQUIPMENT MAINTENANCE - OFFICE 8    SYSTEMS   TOTAL   \$6,862.00   BUILDING MAINTENANCE - OFFICE 8    SYSTEMS   TOTAL   \$6,862.00   OPEB - RETIREE BENEFITS PREMIUM    TOTAL   \$722.40   OPEB - RETIREE BENEFITS PREMIUM    TOTAL   \$722.40   CONSERVATION REBATES    TOTAL   \$500.00    RUE EQUIPMENT INC   83445   5/19/2023   \$1,033.63   EQUIPMENT MAINTENANCE SERVICE    TOTAL   \$3,270.84    83488   5/25/2023   \$302.13   EQUIPMENT MAINTENANCE SERVICE    TOTAL   \$3,270.84    T			TOTAL	\$100.00
\$23,456.00 MISC. REPAIRS  TOTAL \$67,914.35  RAY MORGAN CO 000007929 5/12/2023 \$109.76 EQUIPMENT MAINTENANCE SERVICE  TOTAL \$109.76  RICOS WINDOW COVERING 83498 5/25/2023 \$6,862.00 BUILDING MAINTENANCE - OFFICE 8  SYSTEMS TOTAL \$6,862.00  ROBERT ROSCOE 000007912 5/9/2023 \$722.40 OPEB - RETIREE BENEFITS PREMIUM  TOTAL \$722.40  ROYCE PEPPER 83423 5/12/2023 \$500.00 CONSERVATION REBATES  TOTAL \$500.00  RUE EQUIPMENT INC 83445 5/19/2023 \$1,033.63 EQUIPMENT MAINTENANCE SERVICES  TOTAL \$3,270.84  83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICES	RAWLES ENGINEERING	83487	5/25/2023	\$42,458.35 PROJECT: 2023 VALVE/HYDRANT/SERV REPL
TOTAL \$67,914.35  RAY MORGAN CO 000007929 5/12/2023 \$109.76  RICOS WINDOW COVERING 83498 5/25/2023 \$6,862.00 BUILDING MAINTENANCE - OFFICE 8  SYSTEMS TOTAL \$6,862.00  ROBERT ROSCOE 000007912 5/9/2023 \$722.40 OPEB - RETIREE BENEFITS PREMIUM  TOTAL \$722.40  ROYCE PEPPER 83423 5/12/2023 \$500.00 CONSERVATION REBATES  TOTAL \$500.00  RUE EQUIPMENT INC 83445 5/19/2023 \$1,033.63 EQUIPMENT MAINTENANCE SERVICES  TOTAL \$3,270.84  83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICES				\$2,000.00 CONSTRUCTION SERVICES
RAY MORGAN CO         000007929         5/12/2023         \$109.76         EQUIPMENT MAINTENANCE SERVICE           RICOS WINDOW COVERING         83498         5/25/2023         \$6,862.00         BUILDING MAINTENANCE - OFFICE 8           SYSTEMS         TOTAL         \$6,862.00         DOUDTHE STREED BENEFITS PREMIUM           ROBERT ROSCOE         000007912         5/9/2023         \$722.40         OPEB - RETIREE BENEFITS PREMIUM           ROYCE PEPPER         83423         5/12/2023         \$500.00         CONSERVATION REBATES           TOTAL         \$500.00         CONSERVATION REBATES           TOTAL         \$500.00         EQUIPMENT MAINTENANCE SERVICES           \$2,237.21         VEHICLE MAINTENANCE SERVICES           TOTAL         \$3,270.84           83488         5/25/2023         \$302.13         EQUIPMENT MAINTENANCE SERVICES				\$23,456.00 MISC. REPAIRS
TOTAL   \$109.76			TOTAL	\$67,914.35
RICOS WINDOW COVERING   83498   5/25/2023   \$6,862.00   BUILDING MAINTENANCE - OFFICE 8	RAY MORGAN CO	000007929	5/12/2023	\$109.76 EQUIPMENT MAINTENANCE SERVICES
SYSTEMS         TOTAL         \$6,862.00           ROBERT ROSCOE         000007912         5/9/2023         \$722.40         OPEB - RETIREE BENEFITS PREMIUM           ROYCE PEPPER         83423         5/12/2023         \$500.00         CONSERVATION REBATES           TOTAL         \$500.00         CONSERVATION REBATES           TOTAL         \$500.00         CONSERVATION REBATES           TOTAL         \$500.00         CONSERVATION REBATES           **TOTAL         \$3,270.84         ***SOURCE           **TOTAL         \$300.13         EQUIPMENT MAINTENANCE SERVICES			TOTAL	\$109.76
ROBERT ROSCOE         000007912         5/9/2023         \$722.40         OPEB - RETIREE BENEFITS PREMIUM           ROYCE PEPPER         83423         5/12/2023         \$500.00         CONSERVATION REBATES           TOTAL         \$500.00         CONSERVATION REBATES           RUE EQUIPMENT INC         83445         5/19/2023         \$1,033.63         EQUIPMENT MAINTENANCE SERVICES           TOTAL         \$3,270.84           83488         5/25/2023         \$302.13         EQUIPMENT MAINTENANCE SERVICES	RICOS WINDOW COVERING	83498	5/25/2023	\$6,862.00 BUILDING MAINTENANCE - OFFICE & YARD
TOTAL \$722.40  ROYCE PEPPER 83423 5/12/2023 \$500.00 CONSERVATION REBATES  TOTAL \$500.00  RUE EQUIPMENT INC 83445 5/19/2023 \$1,033.63 EQUIPMENT MAINTENANCE SERVICES  TOTAL \$3,270.84  83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICES	SYSTEMS		TOTAL	\$6,862.00
ROYCE PEPPER 83423 5/12/2023 \$500.00 CONSERVATION REBATES  TOTAL \$500.00  RUE EQUIPMENT INC 83445 5/19/2023 \$1,033.63 EQUIPMENT MAINTENANCE SERVICES  \$2,237.21 VEHICLE MAINTENANCE SERVICES  TOTAL \$3,270.84  83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICES	ROBERT ROSCOE	000007912	5/9/2023	\$722.40 OPEB - RETIREE BENEFITS PREMIUM
TOTAL \$500.00  RUE EQUIPMENT INC  83445  5/19/2023  \$1,033.63  EQUIPMENT MAINTENANCE SERVICES  \$2,237.21  VEHICLE MAINTENANCE SERVICES  TOTAL  \$3,270.84  83488  5/25/2023  \$302.13  EQUIPMENT MAINTENANCE SERVICES			TOTAL	\$722.40
TOTAL \$500.00  RUE EQUIPMENT INC  83445  5/19/2023  \$1,033.63  EQUIPMENT MAINTENANCE SERVICES  \$2,237.21  VEHICLE MAINTENANCE SERVICES  TOTAL \$3,270.84  83488  5/25/2023  \$302.13  EQUIPMENT MAINTENANCE SERVICES	ROYCE PEPPER	83423	5/12/2023	\$500.00 CONSERVATION REBATES
\$2,237.21 VEHICLE MAINTENANCE SERVICES  TOTAL \$3,270.84  83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICE				\$500.00
\$2,237.21 VEHICLE MAINTENANCE SERVICES  TOTAL \$3,270.84  83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICE	RUE EQUIPMENT INC	83445	5/19/2023	\$1,033.63 EQUIPMENT MAINTENANCE SERVICES
TOTAL \$3,270.84  83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICE				
83488 5/25/2023 \$302.13 EQUIPMENT MAINTENANCE SERVICE			TOTAL	
		83488		\$302.13 EQUIPMENT MAINTENANCE SERVICES
DUZEUU VEHILEE IVIAHVE AFRANCEA			-, -,	\$392.50 VEHICLE MAINTENANCE SERVICES
TOTAL \$694.63			TOTAL	
RULAINE CARTER 83480 5/19/2023 \$150.00 CONSERVATION REBATES	RULAINE CARTER	83480		
TOTAL \$150.00		20.00		

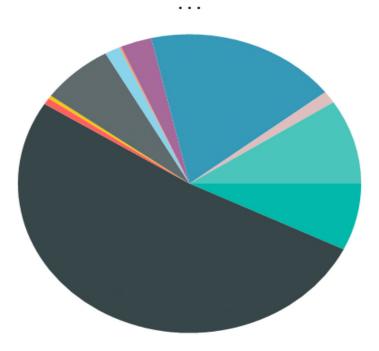
VENDOR	PAYMENT NO.	DATE	AMOUNT	DESCRIPTION
E AHLSTROM INSPECTION	000007919	5/9/2023	\$665.00	PROJECT: WELL 41 - PUMP STATION IMPROVE
			\$3,800.00	PROJECT: WELL 78 BUTANO - PUMP STATION
		TOTAL	\$4,465.00	
	000007972	5/25/2023	\$190.00	PROJECT: WATT MAIN EXTENSIION
			\$3,990.00	PROJECT: WELL 41 - PUMP STATION IMPROVE
		TOTAL	\$4,180.00	
AC VALLEY ELECTRIC INC	83468	5/19/2023		BUILDING MAINTENANCE - OFFICE & YARD
AC VALLET ELECTRIC IIVC	05400	TOTAL	\$372.53	
ACRAMENTO BUSINESS JOURNAL	83489	5/25/2023		PUBLICATION
ACKAINENTO BOSINESS JOOKNAL	05409		· · · · · · · · · · · · · · · · · · ·	
A FETY CENITED INC	02.402	TOTAL	\$85.00	
AFETY CENTER INC	83402	5/12/2023	· · · · · · · · · · · · · · · · · · ·	REQUIRED TRAINING
		TOTAL	\$490.00	
	83490	5/25/2023	· · · · · · · · · · · · · · · · · · ·	REQUIRED TRAINING
		TOTAL	\$490.00	
AN JUAN WATER DISTRICT	000007948	5/19/2023		SAN JUAN WATER & TREATMENT COST
		TOTAL	\$178,464.88	
ECUREWORKS	000007939	5/12/2023	\$5,800.00	PROJECT: PENETRATION TESTING
		TOTAL	\$5,800.00	
HERMAN FORKLIFT	000007971	5/25/2023	\$714.16	EQUIPMENT MAINTENANCE SERVICES
		TOTAL	\$714.16	
HRED-IT STERICYCLE	83413	5/12/2023	\$94.11	CONTRACT SERVICES
		TOTAL	\$94.11	
IERRA CHEMICAL COMPANY	000007949	5/19/2023	\$4,267.09	HFA, CHEMICAL & DELIVERY
				HYPO, CHEMICAL & DELIVERY
		TOTAL	\$10,943.89	
ILICON VALLEY SHELVING AND	000007936	5/12/2023		OFFICE SUPPLIES
QUIP	000007330	TOTAL	\$11,739.08	
MUD	83403	5/12/2023		ELECTRICAL CHARGES
WIOD	03403	TOTAL	\$73,796.12	
	02401			
	83491	5/25/2023		ELECTRICAL CHARGES
		TOTAL	\$65,584.82	
ONITROL	000007950	5/19/2023		BUILDING MAINTENANCE - OFFICE & YARD
			· · · · · · · · · · · · · · · · · · ·	BUILDING SERVICE EXPENSE - OFFICE & YARD
		TOTAL	\$4,227.96	
SUPERIOR TANK SOLUTIONS	83391	5/9/2023	· '	CONTRACT SERVICES
		TOTAL	\$19,500.00	
AK COMMUNICATIONS CA INC	83390	5/9/2023	\$8,573.66	PROJECT: 2023 VALVE/HYDRANT/SERV REPL
			\$48,586.46	CONSTRUCTION SERVICES
		TOTAL	\$57,160.12	
	83420	5/12/2023	\$33,416.16	PROJECT: 2023 VALVE/HYDRANT/SERV REPL
			\$83,715.58	PROJECT: DWMWD INTERTIE VALVES
			\$39,652.70	PROJECT: REPL9-1" SADDLES/MOUNT AUBURN
				CONSTRUCTION SERVICES
		TOTAL	\$177,074.44	
	83470	5/19/2023		PROJECT: 2023 VALVE/HYDRANT/SERV REPL
	03470	TOTAL	\$15,421.02	· · · · · ·
	83503			MISC. REPAIRS
	03303	5/25/2023		
EE LANITODIAL O. MANNITENIANICE	02464	TOTAL	\$3,685.00	
EE JANITORIAL & MAINTENANCE	83464	5/19/2023		BUILDING SERVICE EXPENSE - OFFICE & YARD
	000000000000000000000000000000000000000	TOTAL	\$4,108.00	
ESCO	000007964	5/25/2023		PROJECT: WELL N25 VFD REPLACEMENT
		TOTAL	\$60,900.00	
INA LYNN DESIGN	000007952	5/19/2023	\$300.00	CONTRACT SERVICES
		TOTAL	\$300.00	
J.S. BANK NA	83383	5/9/2023	\$3,000.00	FINANCIAL SERVICES
		TOTAL	\$3,000.00	
JBEO BUSINESS SERVICES	000007960	5/19/2023	\$1,588.10	EQUIPMENT MAINTENANCE SERVICES
		TOTAL	\$1,588.10	

VENDOR	PAYMENT NO.	DATE	AMOUNT	DESCRIPTION
	000007974	5/25/2023	\$147.74	EQUIPMENT MAINTENANCE SERVICES
		TOTAL	\$147.74	
UNUM	83471	5/19/2023	\$5,219.15	EMPLOYEE BENEFIT - LIFE INSURANCE
		TOTAL	\$5,219.15	
US BANK CORPORATE PAYMENT	83505	5/25/2023	\$14,900.10	EMPLOYEE COMM/TEAMBUILDING
SYSTEM		TOTAL	\$14,900.10	
UTILITY SERVICES ASSOCIATES	000007933	5/12/2023	\$37,283.05	CONTRACT SERVICES
		TOTAL	\$37,283.05	
VALIC AIG	ACH0080450	5/5/2023	\$21,425.00	ACCRUED DEFERRED COMPENSATION, VALIC
		TOTAL	\$21,425.00	
	ACH0080637	5/19/2023	\$5,425.00	ACCRUED DEFERRED COMPENSATION, VALIC
		TOTAL	\$5,425.00	
VERIZON WIRELESS DALLAS TX	83406	5/12/2023	\$3,108.24	COMMUNICATION
		TOTAL	\$3,108.24	
	83450	5/19/2023	\$2,742.75	COMMUNICATION
		TOTAL	\$2,742.75	
VICKI SPRAGUE	83409	5/12/2023	\$18.88	TRAVEL CONFERENCES
		TOTAL	\$18.88	
WALNUT INDUSTRIAL CENTER LLC	83475	5/19/2023	\$2,060.00	H&D WALNUT PARKING LOT LEASE
		TOTAL	\$2,060.00	
WASTE MANAGEMENT	000007951	5/19/2023	\$113.04	BUILDING SERVICE EXPENSE - OFFICE & YARD
		TOTAL	\$113.04	
WATERWISE CONSULTING, INC.	000007935	5/12/2023	\$935.00	CONTRACT SERVICES
		TOTAL	\$935.00	
WEST YOST & ASSOCIATES	000007930	5/12/2023	\$1,703.00	PROJECT: Q STREET MAIN REPLACMENT
			\$39,580.00	PROJECT: WELL 80 WALNUT/AUBURN
			\$56,356.30	PROJECT: WELL 84 ANTELOPE/DON JULIO
			\$48,820.53	PROJECT: WLS 81/82/83 ANTELOPE N./POKER
		TOTAL	\$146,459.83	
WESTAMERICA CARD PROCESSING	ACH0080751	5/3/2023	\$27,084.09	FINANCIAL SERVICES
STMT		TOTAL	\$27,084.09	
WEX	000007923	5/9/2023		OPERATING SUPPLIES
		TOTAL	\$15,326.27	
WILLIAM MARKLEY	83478	5/19/2023		CONSERVATION REBATES
		TOTAL	\$500.00	
WOLF CONSULTING	83416	5/12/2023		CONSULTING SERVICES
		TOTAL	\$3,150.00	
WOOD RODGERS ENGINEERING	83385	5/9/2023		PROJECT: WELL 78 BUTANO - PUMP STATION
		TOTAL	\$35,062.50	
	83408	5/12/2023		PROJECT: MARCONI BLDG ELECTRICAL UPGRAD
	83493	TOTAL	\$1,710.44	
		5/25/2023		PROJECT: MARCONI BLDG ELECTRICAL UPGRAD
				PROJECT: WELL 78 BUTANO - PUMP STATION
		TOTAL	\$16,891.25	
ZOHO CORPORATION	83473	5/19/2023		LICENSES, PERMITS & FEES
		TOTAL	\$6,577.00	
	G	RAND TOTAL	\$3,583,715.63	

VENDOR PAYMENT NO. DATE AMOUNT DESCRIPTION

#### **AP Warrant List Summary Chart**





#### Sacramento Suburban Water District US Bank Purchasing Card Program CalCard Expenditures May 2023

Vendor Name	Description	Amount	Proj/GLAcct
BC WATER JOBS	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$200.00	17-51402
YOURMEMBERSHIP (ISA)	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$599.00	17-51402
CWEA	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$305.00	17-51402
CSDA	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$105.00	17-51402
GOVERNMENT JOBS	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$199.00	17-51402
ACWA JPIA	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$475.00	17-51402
CAJPA	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$100.00	17-51402
TRANSH TALENT (WATER DISTRICT JOBS)	JOB ADVERTISEMENT - SCADA TECHNICIAN I/II	\$145.00	17-51402
DAKOTA BODIES	REPLACEMENT SERVICE BODY DRAWER	\$110.65	12-25101
HYATT	GREG BUNDESEN HOTEL FOR CONFERENCE	\$840.24	13-55001
ACWA	JAY BOATWRIGHT REGISTRATION FOR ACWA	\$80.00	01-55001
ROUND TABLE PIZZA	LUNCH WITH THE GM - TEAM BUILDING & COM	\$113.02	02-51403
RALEY'S	LUNCH WITH THE GM - TEAM BUILDING & COM	\$32.67	02-51403
THE VEN HOTEL	DAN YORK - 2023 CAP TO CAP HOTEL	\$2,437.26	02-55001
SAMS CLUB	OFFICE SUPPLIES- WALNUT	\$56.64	03-52108
SP CSREGS.COM	TRAINING- BEN HARRIS	\$170.00	02-51406
MACNAUGHT	PRODUCTION SUPPLIES	\$467.00	06-52101
AWWA	TRAINING-MONICA VAZQUEZ	\$130.00	05-55001
WATERWISEPRO	TRAINING- JOE CROCKETT, JUSTIN MCGOWAN & BRIAN PATTERSON	\$450.00	07-51407
HOME DEPOT	TOOL KIT FOR PM- CREDIT	(\$429.92)	07-52101
TOWN & COUNTRY	TRAINING- MARK TAYLOR	\$494.00	05-55001
TOWN & COUNTRY	TRAINING- AARON CAUDILLO	\$494.00	05-55001
TOWN & COUNTRY	TRAINING- MONICA VAZQUEZ	\$494.00	05-55001
TOWN & COUNTRY	TRAINING- SHAWN CHANEY	\$494.00	05-55001
TOWN & COUNTRY	TRAINING- SARAH DAINS	\$741.01	03-55001
TOWN & COUNTRY	TRAINING-HECTOR SEGOVIANO	\$494.00	05-55001
AWWA	TRAINING- MARK TAYLOR, MONICA VAZQUEZ, AARON CAUDILLO	\$1,212.00	05-55001
HOME DEPOT	TOOL KIT-PM (ORIGINAL PURCHASE, REFUNDED)	\$429.92	07-52101
HOME DEPOT	TOOL KIT-PM	\$429.92	07-52101
MYRON L	ENVIRONMENTAL COMPLIANCE SUPPLIES	\$155.60	14-52101
AWWA	CONFERENCE-DAVE JONES LUNCH TICKET	\$30.00	01-55001
BRYCE FASTENER	WAREHOUSE SUPPLIES	\$439.56	05-52101
HOME DEPOT	BUILD MAINT. SUPPLIES	\$13.98	12-52101
COSTCO	WAREHOUSE SUPPLIES	\$69.98	05-52101
KELLY PIPE	WAREHOUSE SUPPLIES	\$435.00	05-52101
HOME DEPOT	TOOLS-PM DEPARTMENT	\$300.62	07-52101
SOUTHWEST	TRAINING-PAUL JOHNSON	\$267.96	06-51407
CPS HR CONSULTING	TRAINING- TODD ARTRIP	\$199.00	05-51407
HOME DEPOT	WAREHOUSE SUPPLIES	\$913.18	05-52101
KOFAX	5 LICENSES FOR POWER PDF	\$580.50	18-54509
KOFAX	CREDIT RETURN 5 LICENSES FOR POWER PDF INCORRECT VERSION	(\$580.50)	18-54509
ZOOM	ANNUAL RENEWAL FEE	\$299.80	18-54509

#### Sacramento Suburban Water District US Bank Purchasing Card Program CalCard Expenditures May 2023

Vendor Name	Description	Amount	Proj/GLAcct
MICROSOFT	CREDIT FOR EARLY TERMINATION OF ONEDRIVE	(\$588.50)	18-54509
US BANK	STATEMENT		
SAFEWAY #2620	ALL STAFF MEETING REFRESHMENTS	\$27.00	02-51403
NOAH'S BAGELS	ALL STAFF MEETING REFRESHMENTS	\$114.87	02-51403
SKILLPATH NATIONAL	TRAINING - ANGELA TUPOLO	\$253.00	15-51406
EL PARIAN TAQUERIA	ENGINEERING DEPT LUNCH - TEAM BUILDING & COM	\$100.64	02-51403
	Totals:	\$14,900.10	



SACRA	MENTO:	SUBURBAN WATER DISTRIC	CT -							
Transact Trade	ion Type Settle	Security Description	CUSIP	Par	Principal Proceeds	Accrued Interest	Total	Realized G/L Cost	Realized G/L Amort Cost	Sale Method
BUY										
05/01/23	05/05/23	US TREASURY N/B NOTES DTD 07/31/2022 2.750% 07/31/2027	91282CFB2	1,500,000.00	(1,449,316.41)	(10,711.33)	(1,460,027.74)			
05/19/23	05/24/23	FHMS K061 A2 DTD 01/30/2017 3.347% 11/01/2026	3137BTUM1	260,000.00	(251,996.88)	(555.97)	(252,552.85)			
05/23/23	05/25/23	LOCKHEED MARTIN CORP NOTES (CALLABLE) DTD 05/25/2023 4.450% 05/15/2028	539830BZ1	45,000.00	(44,919.00)	0.00	(44,919.00)			
Transacti	on Type Sul	o-Total		1,805,000.00	(1,746,232.29)	(11,267.30)	(1,757,499.59)			
INTER	EST									
05/01/23	05/01/23	CINTAS CORPORATION NO. 2 CORP NOTE (CALL DTD 05/03/2022 3.450% 05/01/2025	17252MAP5	85,000.00	0.00	1,466.25	1,466.25			
05/01/23	05/01/23	CA ST UNIV TXBL REV BONDS DTD 07/29/2021 0.862% 11/01/2025	13077DQD7	115,000.00	0.00	495.65	495.65			
05/01/23	05/01/23	MONEY MARKET FUND	MONEY0002	0.00	0.00	18,483.41	18,483.41			
05/01/23	05/25/23	FHMS K054 A2 DTD 04/20/2016 2.745% 01/01/2026	3137BNGT5	200,000.00	0.00	457.50	457.50			
05/01/23	05/25/23	FHMS K058 A2 DTD 11/09/2016 2.653% 08/01/2026	3137BSP72	450,000.00	0.00	994.88	994.88			
05/01/23	05/25/23	FHMS K043 A2 DTD 03/01/2015 3.062% 12/01/2024	3137BGK24	275,000.00	0.00	701.71	701.71			
05/04/23	05/04/23	AMERICAN EXPRESS CO (CALLABLE) CORPORATE DTD 11/04/2021 1.650% 11/04/2026	025816CM9	325,000.00	0.00	2,681.25	2,681.25			
05/06/23	05/06/23	FREDDIE MAC NOTES DTD 11/05/2020 0.250% 11/06/2023	3137EAEZ8	450,000.00	0.00	562.50	562.50			
05/07/23	05/07/23	FANNIE MAE NOTES DTD 11/12/2020 0.500% 11/07/2025	3135G06G3	450,000.00	0.00	1,125.00	1,125.00			
05/12/23	05/12/23	AMAZON.COM INC CORPORATE NOTES DTD 05/12/2021 0.450% 05/12/2024	023135BW5	355,000.00	0.00	798.75	798.75			
05/13/23	05/13/23	APPLE INC CORPORATE NOTES DTD 05/13/2015 3.200% 05/13/2025	037833BG4	600,000.00	0.00	9,600.00	9,600.00			



SACRA	MENTO	SUBURBAN WATER DISTRI	CI -							
	ion Type			_	Principal -	Accrued		Realized G/L	Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Par	Proceeds	Interest	Total	Cost	Amort Cost	Method
INTER	ESI									
05/15/23	05/15/23	UNITEDHEALTH GROUP INC (CALLABLE) CORPOR DTD 05/19/2021 1.150% 05/15/2026	91324PEC2	325,000.00	0.00	1,868.75	1,868.75			
05/15/23	05/15/23	UNIV OF CAL TXBL REV BONDS DTD 07/16/2020 0.883% 05/15/2025	91412HGE7	100,000.00	0.00	441.50	441.50			
05/15/23	05/15/23	HART 2021-A A3 DTD 04/28/2021 0.380% 09/15/2025	44933LAC7	66,641.48	0.00	21.10	21.10			
05/15/23	05/15/23	COPAR 2021-1 A3 DTD 10/27/2021 0.770% 09/15/2026	14044CAC6	130,000.00	0.00	83.42	83.42			
05/15/23	05/15/23	MBALT 2021-B A3 DTD 06/29/2021 0.400% 11/15/2024	58769KAD6	163,245.39	0.00	54.42	54.42			
05/15/23	05/15/23	CARMX 2021-1 A3 DTD 01/27/2021 0.340% 12/15/2025	14316NAC3	37,308.22	0.00	10.57	10.57			
05/15/23	05/15/23	CARMX 2022-3 A3 DTD 07/20/2022 3.970% 04/15/2027	14318MAD1	300,000.00	0.00	992.50	992.50			
05/15/23	05/15/23	HART 2021-C A3 DTD 11/17/2021 0.740% 05/15/2026	44935FAD6	100,000.00	0.00	61.67	61.67			
05/15/23	05/15/23	NAROT 2021-A A3 DTD 06/23/2021 0.330% 10/15/2025	65480BAC1	354,475.81	0.00	97.48	97.48			
05/15/23	05/15/23	CARMX 2020-4 A3 DTD 10/21/2020 0.500% 08/15/2025	14316HAC6	73,950.97	0.00	30.81	30.81			
05/15/23	05/15/23	CARMX 2021-3 A3 DTD 07/28/2021 0.550% 06/15/2026	14317DAC4	256,635.27	0.00	117.62	117.62			
05/15/23	05/15/23	COMET 2021-A1 A1 DTD 07/22/2021 0.550% 07/15/2026	14041NFW6	415,000.00	0.00	190.21	190.21			
05/15/23	05/15/23	DCENT 2021-A1 A1 DTD 09/27/2021 0.580% 09/15/2026	254683CP8	250,000.00	0.00	120.83	120.83			
05/15/23	05/15/23	CARMX 2021-2 A3 DTD 04/21/2021 0.520% 02/17/2026	14314QAC8	109,774.68	0.00	47.57	47.57			
05/15/23	05/15/23	TAOT 2021-B A3 DTD 06/14/2021 0.260% 11/17/2025	89190GAC1	359,166.83	0.00	77.82	77.82			
05/15/23	05/15/23	US TREASURY NOTES DTD 11/15/2016 2.000% 11/15/2026	912828U24	5,300,000.00	0.00	53,000.00	53,000.00			



Transact	ion Type				Principal	Accrued		Realized G/L	Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Par	Proceeds	Interest	Total	Cost	<b>Amort Cost</b>	Method
INTER	EST									
05/16/23	05/16/23	GMCAR 2021-3 A3 DTD 07/21/2021 0.480% 06/16/2026	380140AC7	159,665.49	0.00	63.87	63.87			
05/16/23	05/16/23	GMCAR 2020-4 A3 DTD 10/14/2020 0.380% 08/18/2025	36260KAC8	57,263.39	0.00	18.13	18.13			
05/16/23	05/16/23	GMCAR 2021-4 A3 DTD 10/21/2021 0.680% 09/16/2026	362554AC1	110,000.00	0.00	62.33	62.33			
05/19/23	05/19/23	JPMORGAN CHASE & CO NOTES (CALLABLE) DTD 11/19/2020 1.045% 11/19/2026	46647PBT2	250,000.00	0.00	1,306.25	1,306.25			
05/20/23	05/20/23	VWALT 2022-A A4 DTD 06/14/2022 3.650% 01/20/2027	92868AAD7	145,000.00	0.00	441.04	441.04			
05/20/23	05/20/23	GMALT 2021-2 A4 DTD 05/26/2021 0.410% 05/20/2025	380144AD7	50,000.00	0.00	17.08	17.08			
05/21/23	05/21/23	HAROT 2021-4 A3 DTD 11/24/2021 0.880% 01/21/2026	43815GAC3	130,000.00	0.00	95.33	95.33			
05/24/23	05/24/23	INTL BK RECON & DEVELOP NOTES DTD 11/24/2020 0.250% 11/24/2023	459058JM6	600,000.00	0.00	750.00	750.00			
05/25/23	05/25/23	BMWLT 2021-2 A4 DTD 09/15/2021 0.430% 01/27/2025	09690AAD5	370,000.00	0.00	132.58	132.58			
05/27/23	05/27/23	FANNIE MAE NOTES DTD 11/25/2020 0.250% 11/27/2023	3135G06H1	400,000.00	0.00	500.00	500.00			
05/28/23	05/28/23	ASTRAZENECA FINANCE LLC (CALLABLE) CORP DTD 05/28/2021 1.200% 05/28/2026	04636NAA1	325,000.00	0.00	1,950.00	1,950.00			
Transacti	on Type Sul	b-Total		14,243,127.53	0.00	99,919.78	99,919.78			
MATUR	RITY									
05/31/23	05/31/23	US TREASURY NOTES DTD 05/31/2016 1.625% 05/31/2023	912828R69	300,000.00	300,000.00	2,437.50	302,437.50	2,355.47	0.00	
Transacti	on Type Sul	p-Total		300,000.00	300,000.00	2,437.50	302,437.50	2,355.47	0.00	·



SACRA	MENTO :	SUBURBAN WATER DISTRI	CT -							
Transact					Principal	Accrued		Realized G/L	Realized G/L	Sale
Trade	Settle	Security Description	CUSIP	Par	Proceeds	Interest	Total	Cost	Amort Cost	Method
PAYDO	WNS									
05/15/23	05/15/23	CARMX 2020-4 A3 DTD 10/21/2020 0.500% 08/15/2025	14316HAC6	6,301.88	6,301.88	0.00	6,301.88	1.39	0.00	
05/15/23	05/15/23	CARMX 2021-3 A3 DTD 07/28/2021 0.550% 06/15/2026	14317DAC4	12,588.33	12,588.33	0.00	12,588.33	2.07	0.00	
05/15/23	05/15/23	NAROT 2021-A A3 DTD 06/23/2021 0.330% 10/15/2025	65480BAC1	21,528.83	21,528.83	0.00	21,528.83	0.36	0.00	
05/15/23	05/15/23	HART 2021-A A3 DTD 04/28/2021 0.380% 09/15/2025	44933LAC7	5,149.93	5,149.93	0.00	5,149.93	0.54	0.00	
05/15/23	05/15/23	CARMX 2021-1 A3 DTD 01/27/2021 0.340% 12/15/2025	14316NAC3	2,619.83	2,619.83	0.00	2,619.83	0.52	0.00	
05/15/23	05/15/23	MBALT 2021-B A3 DTD 06/29/2021 0.400% 11/15/2024	58769KAD6	14,390.73	14,390.73	0.00	14,390.73	1.09	0.00	
05/15/23	05/15/23	CARMX 2021-2 A3 DTD 04/21/2021 0.520% 02/17/2026	14314QAC8	6,780.49	6,780.49	0.00	6,780.49	1.46	0.00	
05/15/23	05/15/23	TAOT 2021-B A3 DTD 06/14/2021 0.260% 11/17/2025	89190GAC1	23,454.08	23,454.08	0.00	23,454.08	2.53	0.00	
05/16/23	05/16/23	GMCAR 2020-4 A3 DTD 10/14/2020 0.380% 08/18/2025	36260KAC8	5,485.70	5,485.70	0.00	5,485.70	1.17	0.00	
05/16/23	05/16/23	GMCAR 2021-3 A3 DTD 07/21/2021 0.480% 06/16/2026	380140AC7	8,658.52	8,658.52	0.00	8,658.52	0.54	0.00	
Transaction Type Sub-Total 106,958.				106,958.32	106,958.32	0.00	106,958.32	11.67	0.00	
SELL										
05/01/23	05/05/23	US TREASURY NOTES DTD 12/31/2019 1.750% 12/31/2024	912828YY0	900,000.00	863,753.91	5,438.54	869,192.45	(95,027.34)	(57,979.73)	FIFO
05/01/23	05/05/23	US TREASURY NOTES DTD 12/31/2019 1.750% 12/31/2024	912828YY0	625,000.00	599,829.10	3,776.76	603,605.86	(64,501.96)	(39,443.13)	FIFO
Transaction Type Sub-Total 1,525,000.00				1,463,583.01	9,215.30	1,472,798.31	(159,529.30)	(97,422.86)		
Managed Account Sub-Total				124,309.04	100,305.28	224,614.32	(157,162.16)	(97,422.86)	ı	
Total Sec	Total Security Transactions				\$124,309.04	\$100,305.28	\$224,614.32	(\$157,162.16)	(\$97,422.86)	



#### Agenda Item: 3

**Date:** June 19, 2023

**Subject:** 2023 Compensation Study

**Staff Contact:** Dan York, General Manager

Susan Schinnerer, Human Resources Manager

#### **Recommended Board Action:**

Approve the following:

1. 2023 Employee Compensation Study

2. Direct staff regarding effect on Calendar Year 2024 Labor Budget.

#### **Background:**

Per section 200.00 of the District's Employee Compensation Policy (PL – HR 002), "it is the District's policy to provide all of its employees with fair and equitable compensation defined in terms of comparison to other positions within the District and to the local labor market for the value of the skills related to their job specifications."

The District last conducted a Compensation Study in 2018. Following that Study, and as reflected in the above-mentioned policy, also in section 200.00, "it is the District's policy to remain competitive within the local labor market. To accomplish this, when setting wage/salary compensation for District positions, the General Manager will target a level of compensation within a range (bound by the market median at the low end and the mid-point of the third quartile (62.5%) at the high end) of the compensation in the appropriate labor market." In compensation studies, salaries are compared and set to the maximum. Therefore, the maximum salaries are set to the 62.5th percentile. Also in 2018, the Board approved a substantial labor budget increase of over \$500,000 for salary increases, which was intended to ameliorate the District's lower total compensation standing among comparable agencies.

Upon approval of the 2023 Operating Budget, and as stated in the General Manager's Goals for 2023, staff engaged Shellie Anderson, of Bryce Consulting, to conduct a Compensation Study. Ms. Anderson consistently provides regular classification and compensation advisement not only to District staff but serves as a reliable subject matter expert to a variety of public and private organizations, including surrounding cities and water agencies. Ms. Anderson is familiar with the District and the local market. Her consulting work has consistently produced thorough and reliable

2023 Compensation Study June 19, 2023

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market comparisons of agencies in Sacramento and surrounding regions, and her firm performed the District's compensation studies prior to 2018. Unless directed otherwise, staff intends to utilize the methodology/analysis utilized for the 2023 Compensation Study for consistency purposes moving forward.

#### **Discussion:**

As a result of the Board's action in 2018 to bring the District's total compensation to a comparable level, the District has been able to remain competitive within the market, as the results of the 2023 Compensation Study demonstrate.

#### 2023 Survey Results

As described in **Attachment 1**, the 2023 Compensation Study Report, and in further detail in **Attachment 2**, Appendix A – Detailed Market Datasheets, Bryce Consulting studied 35 survey classes. Survey classes are a representative sample of all classes within a classification group, and they provide a reference point for positions that are not surveyed. They are positions that have significant relationships to other classes and are reasonably well known. Using defined compensation parameters such as survey agencies, data elements, survey classes, and survey methodology, Bryce Consulting completed their compensation study, which resulted in the following findings:

- On average, for Exempt classifications, the District is:
  - 3.75% below market for base salary
  - 7.62% below market for total cash
  - 3.51% below market for total compensation
- For Non Exempt classifications, the District is:
  - 1.69% below market for base salary
  - 4.71% below market for total cash
  - 0.75% below market for total compensation

It is important to note that Bryce Consulting recommends that if compensation information is within 5% of the market, it is not necessary to adjust salary ranges to reach exactly 62.5%. This is because the market changes during a year, and compensation data is surveyed as a "snapshot" in time. In setting recommended salary levels, both market data and internal relationships are taken into consideration so that the District's compensation plan is both competitive with the market and internally balanced.

As such, minor salary range modifications are recommended below and as listed in **Attachment 4, Appendix C** – **Salary Recommendations** for the following classifications only. Please note that all recommendations are based on a monthly salary:

#### **Executive Assistant to the General Manager**

This classification is 13.54% below market for total compensation. In order to bring the classification to within 5% of market, the recommended salary range increase is 10.39%.

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#### **Engineering Manager**

This classification is 6.18% below market for total compensation. In order to bring the classification to within 5% of market, the recommended salary range increase is 1.36%.

#### **Director of Finance and Administration**

This classification is 7.00% below market for total compensation. In order to bring the classification to within 5% of market, the recommended salary range increase is 2.30%.

#### **Purchasing Specialist**

This was not a survey classification, but has previously been set 5% below Accountant I. It is recommended that this salary relationship be reinstated, resulting in a 1.42% salary range increase.

#### **Information Technology Manager**

This classification is 9.68% below market for total compensation. In order to bring the classification to within 5% of market, the recommended salary range increase is 5.23%.

#### **GIS Coordinator**

This classification resulted in insufficient data. It was previously set 15% above GIS Technician II. It is recommended that the salary relationship be reinstated, resulting in a 1.73% salary range increase.

#### **Human Resources Manager**

This classification is 7.07% below market for total compensation. In order to bring the classification to within 5% of market, the recommended salary range increase is 2.37%.

#### SCADA Analyst and SCADA Technician I and II

The salary for these classifications were set without the collection of market data. The SCADA Technician II served as the benchmark classification and is 17.99% below market. It is recommended that it be set to within 5% of the market, resulting in a 15.77% salary range increase.

It is recommended that the I be set 10% below the II, resulting in a 15.77% salary range increase and that the SCADA Analyst be set 15% above SCADA Technician II, resulting in a 14.61% salary range increase.

#### **Cross Connection Specialist**

This classification is 9.92% below market for total compensation. In order to bring the classification to within 5% of market, the recommended salary range increase is 6.10%.

#### **Administrative Assistant I and II**

Administrative Assistant II served as the benchmark and is 12.61% above market. This classification is currently vacant; therefore, it is recommended that the salary range be set to

2023 Compensation Study

June 19, 2023

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within 5% of market resulting in a 10.62% decrease in salary range. It is recommended that the I be set 10% below the II, also resulting in a 10.62% decrease in salary range.

Actual salary increases will only be necessary for staff whose current salary falls outside of the range adjustments recommended above. At this time, there are no staff for whom this would apply, so no salary increases are being recommended for CY2023.

Classifications that are not listed above have salary ranges that fall within 5% of the labor market 62.5<sup>th</sup> percentile for total compensation, so there is no recommended action for those ranges.

Benefits: Staff recommends no changes to benefits since these were studied as a part of the total compensation analysis and the District remains competitive according to Bryce's data (see **Attachment 3**- Appendix B – Miscellaneous Benefits).

#### **Conclusion:**

As part of the District's values to attract and retain a qualified and skilled workforce, it is important to review compensation data for ongoing recruitment and retention. The Board has already set the District's foundation for comparable compensation in 2018, and with the minor adjustments to salary ranges as described above per Bryce Consulting's findings, the District can remain competitive in the current and yet ever-changing market.

#### **Fiscal Impact:**

Study costs - \$8,500 for Bryce Consulting; there is no cost to adjust the salary ranges at this time. The costs for the Study and the adjustment to salary ranges will not warrant a rate increase.

If the Board approves the recommendations to the salary range increases, the new salary bands will be effective immediately after Board approval, but there will be no current budget impact until 2024, when future applicable increases to salaries will be presented to the Board as part of the CY2024 Labor Budget, including Merit and COLA costs.

#### **Strategic Plan Alignment:**

Goal B - Optimize Operations and Organizational Efficiencies

Goal C - Ensure Fiscal Responsibility and Affordable Rates

Goal D - Maintain Excellent Customer Service

Goal E - Retain and Recruit a Qualified and Stable Workforce

#### **Attachments:**

Attachment 1: 2023 Compensation Study Report

Attachment 2: Appendix A – Detailed Market Datasheets Attachment 3: Appendix B - Miscellaneous Benefits Attachment 4: Appendix C - Salary Recommendations Bryce Consulting

# SACRAMENTO SUBURBAN WATER DISTRICT 2023 COMPENSATION STUDY REPORT

Prepared By
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916-974-0199



June 2023

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#### **SECTION I - PROJECT OVERVIEW**

Bryce Consulting was retained by the Sacramento Suburban Water District to conduct a comprehensive compensation study of District classifications. This report presents the compensation survey results and includes:

• Section I Project Overview

Section II Compensation Survey Parameters

• Section III Compensation Survey Results

• Section IV Compensation Survey Recommendations

#### **STUDY OBJECTIVES**

The study consisted of the following objectives:

- Review and confirm the survey parameters including survey agencies and data elements.
- Collect and analyze base salary and benefit data for the survey classifications.
- Prepare and present a comprehensive report outlining the methodology, results and recommendations.

## SECTION II – COMPENSATION SURVEY PARAMETERS

This section of the report presents the compensation survey parameters and includes:

- Selection of labor market employers and survey classes
- Survey scope
- Survey methodology

## **SURVEY EMPLOYERS**

The overall objective in selecting survey employers is to define as accurately as possible the District's "Labor Market." A labor market consists of those employers with whom the District might compete with for employees. The criteria typically utilized in identifying those employers include the following:

- EMPLOYER SIZE As a general rule, the more similar employers are in size and complexity, the
  greater the likelihood that comparable positions exist within both organizations. Specifically,
  agencies of similar size to the District are likely to have departmental structures and
  organization of positions more similar to the District than organizations that are significantly
  larger or smaller in size.
- **NATURE OF SERVICES PROVIDED** As a general rule, similar organizations are selected as survey employers, because they provide similar services. This is important for the following reasons:
  - Employers who provide similar services are most likely to compete with one another for employees.
  - These employers are most likely to have comparable jobs.
  - These employers are most likely to have similar organizational characteristics.
- **GEOGRAPHIC PROXIMITY** Geographic proximity is another factor utilized in identifying an appropriate labor market. This factor is particularly important because it identifies those employers that the District must directly compete with to recruit and retain quality staff.

#### LABOR MARKET

Consistent with District policy, **Table 1** displays the survey agencies. All of the agencies surveyed participated in the process.

TABLE 1 SURVEY AGENCIES						
Carmichael Water District						
Citrus Heights Water District						
City of Davis						
City of Folsom						
City of Roseville						
City of Sacramento						
City of West Sacramento						
City of Woodland						
El Dorado Irrigation District						
Elk Grove Water District						
Fair Oaks Water District						
Placer County Water Agency						
Sacramento County						
San Juan Water District						
Amador Water Agency*						
City of Lodi*						
Stockton East Water District*						
Stockton MUD (City of Stockton)*						

<sup>\*</sup>Surveyed for AGM, Director of Finance and Administration, Engineering Manager and Operations Manager

## **SURVEY CLASSES**

Survey classes, as displayed in **Table 2**, are generally selected utilizing the following criteria:

- The survey classifications should have a significant relationship to other classes in their occupational group. This ensures that they will make good reference points in relating and establishing salaries for other classes within their occupational group.
- They should be reasonably well known and able to be clearly and concisely described. This enables the employer to more easily communicate with survey employers in establishing accurate comparabilities for the survey classes.
- They should be classes for which counterparts can readily be found in other agencies so that sufficient compensation data can be gathered.

TABLE 2					
SURVEY CLASSIFICATIONS					
Exempt					
Accountant II					
Assistant General Manager					
Associate Engineer					
Controller					
Customer Service Manager					
Director of Finance and Administration					
Engineering Manager					
Environmental Compliance Supervisor					
Executive Assistant to the General Manager					
Human Resources Manager					
Information Technology Analyst					
Information Technology Manager					
Operations Manager					
Project Manager					
Safety and Risk Officer					
Superintendent, Distribution					
Superintendent, Production					
Non Exempt					
Administrative Assistant II					
Cross Connection Control Specialist					
Customer Service Representative II					
Distribution Operator II					
Engineering Project Coordinator					
Environmental Compliance Technician					
Facilities and Fleet Specialist					
Field Operations Coordinator					
Foreman (Distribution)					
Foreman (Production)					
GIS Coordinator					
Human Resources Technician					
Instrument Technician					
Information Technology Technician II					
Production Operator II					
SCADA Technician II					
Senior Inspector					
Water Conservation Technician II					

#### **SURVEY SCOPE**

The scope of the survey included the labor market agencies previously presented. The data collected for each survey class included:

- Title of each comparable class
- Minimum and maximum monthly salary
- Cash add-ons to base salary including:
  - Employer pick-up of the employee contribution for retirement for new "classic" employees
  - ◆ Deferred compensation contribution made by the employer
  - ♦ Longevity pay at year 10
  - ◆ Certification/Education Pay
- Employer contributions for insurances (cafeteria, health, dental, vision, life, and longterm disability)
- Social Security
- Employer contribution to Retiree Health Savings Plan
- Amount the employee pays towards the employer's portion of retirement
- Cost of living information including date and amount of last and next increase
- Retirement practices including plan, employer's share, benefit, and formula
- Cash in lieu of health insurance
- Leave benefits
- Retiree health benefits

## **SURVEY METHODOLOGY**

The survey methodology utilized by Bryce Consulting included:

- The agencies' websites were utilized to collect salary and benefit data and to compare job descriptions, where available.
- The consultant followed up the survey agencies to collect additional information and seek clarification.

In addition to the collection of base salary and benefit information, careful efforts were made to analyze the full range of duties and requirements of the job classes determined to be comparable to the District's classes. This included the collection of:

- Reporting relationships
- Functional areas of responsibility
- The class's relationship to other classes in the series

For each classification using maximum base salary, total cash, and total compensation as the basis of comparison, the District's position was compared to the labor market to determine the percentage the District is above or below the labor market 62.5<sup>th</sup> percentile. The data is effective April 2023.

# **SECTION III – COMPENSATION SURVEY RESULTS**

This section of the report presents the compensation survey findings including base salary, total cash, and total compensation. In addition, miscellaneous benefit data is presented including cost of living information, retirement practices, cash in lieu of health insurance, retiree health benefits, and leave benefits.

As indicated in the previous section, the survey involved the collection of compensation information for each of the survey classes from the labor market employers identified. **Table 3** displays the comparability for each survey classification.

TABLE 3 COMPARABILITY							
Survey Classification	Number of Comparable Classes						
<u>Exempt</u>							
Accountant II	11						
Assistant General Manager	3						
Associate Engineer	13						
Controller	3						
Customer Service Manager	5						
Director of Finance and Administration	13						
Engineering Manager	9						
Environmental Compliance Supervisor	0*						
Executive Assistant to the General Manager	3						
Human Resources Manager	8						
Information Technology Analyst	8						
Information Technology Manager	9						
Operations Manager	3						
Project Manager	2*						
Safety and Risk Officer	5						
Superintendent, Distribution	6						
Superintendent, Production	0*						
Non E	xempt						
Administrative Assistant II	9						
Cross Connection Control Specialist	4						
Customer Service Representative II	14						
Distribution Operator II	12						
Engineering Project Coordinator	0*						
Environmental Compliance Technician	1*						
Facilities and Fleet Specialist	9						
Field Operations Coordinator	0*						

TABLE 3 COMPARABILITY						
Survey Classification Number of Comparable Classes						
Foreman (Distribution)	11					
Foreman (Production)	3					
GIS Coordinator	0*					
Human Resources Technician	9					
Instrument Technician	10					
Information Technology Technician II	11					
Production Operator II	12					
SCADA Technician II	3					
Senior Inspector	12					
Water Conservation Technician II	8					

<sup>\*</sup>Insufficient Data - Fewer than 3 matches

## **BASE SALARY SURVEY RESULTS**

The data has been organized into a series of tables that summarize the District's relationship to the labor market for each class. The detailed market compensation survey datasheets are presented in **Appendix A** of this report. **Table 4** summarizes for each classification how the District's base salaries compare to the labor market. The following data is presented:

- Title of the District's classification
- The District's current maximum monthly base salary for each classification
- The labor market 62.5<sup>th</sup> percentile for maximum monthly base salary
- Percentage the District's maximum base salary is above or below the 62.5<sup>th</sup> percentile of the labor market

TABLE 4 SUMMARY OF BASE SALARY								
Survey Classification	y Classification SSWD Maximum Labor Market 62.5 <sup>th</sup> Base Salary Percentile							
	Exempt							
Accountant II	\$8,476	\$8,203	3.23%					
Assistant General Manager	\$15,833	\$17,727	-11.96%					
Associate Engineer	\$11,184	\$11,083	0.90%					
Controller	\$12,539	\$11,488	8.38%					
Customer Service Manager	\$12,886	\$13,448	-4.36%					
Director of Finance and								
Administration	\$15,350	\$16,004	-4.26%					
Engineering Manager	\$14,578	\$15,585	-6.91%					
Environmental Compliance								
Supervisor	\$11,381	Insuff Data						
Executive Assistant to the General	\$7,815	\$9,096	-16.39%					

TABLE 4 SUMMARY OF BASE SALARY								
Survey Classification	SSWD Maximum	Labor Market 62.5 <sup>th</sup>	% SSWD IS Above or					
Survey classification	Base Salary	Percentile	Below Labor Market					
Manager	•							
Human Resources Manager	\$10,600	\$11,765	-10.99%					
Information Technology Analyst	\$9,259	\$9,544	-3.08%					
Information Technology Manager	\$12,279	\$13,459	-9.61%					
Operations Manager	\$14,328	\$14,271	0.39%					
Project Manager	\$10,651	Insuff Data						
Safety and Risk Officer	\$11,043	\$10,757	2.59%					
Superintendent, Distribution	\$11,161	\$11,209	-0.43%					
Superintendent, Production	\$11,161	Insuff Data						
	Non Exempt							
Administrative Assistant II	\$6,760	\$5,521	18.33%					
Cross Connection Control Specialist	\$7,597	\$8,574	-12.86%					
Customer Service Representative II	\$5,931	\$5,915	0.27%					
Distribution Operator II	\$7,235	\$6,890	4.77%					
Engineering Project Coordinator	\$7,972	Insuff Data						
Environmental Compliance	ψ1,572	msan bata						
Technician	\$7,176	Insuff Data						
Facilities and Fleet Specialist	\$7,235	\$6,924	4.30%					
Field Operations Coordinator	\$7,597	Insuff Data						
Foreman (Distribution)	\$9,301	\$9,407	-1.14%					
Foreman (Production)	\$9,301	\$9,636	-3.60%					
GIS Coordinator	\$9,384	Insuff Data						
Human Resources Technician	\$7,361	\$7,125	3.21%					
Instrument Technician	\$8,798	\$8,941	-1.63%					
Information Technology Technician	75/100	7 - 7 - 1 -						
II .	\$7,972	\$7,856	1.44%					
Production Operator II	\$7,235	\$7,057	2.46%					
SCADA Technician II	\$8,006	\$9,821	-22.66%					
Senior Inspector	\$8,270	\$7,837	5.24%					
Water Conservation Technician II	\$6,869	\$6,996	-1.84%					
Administrative Assistant II	\$6,760	\$5,521	18.33%					
Cross Connection Control Specialist	\$7,597	\$8,574	-12.86%					
Customer Service Representative II	\$5,931	\$5,915	0.27%					
Distribution Operator II	\$7,235	\$6,890	4.77%					
Engineering Project Coordinator	\$7,972	Insuff Data						
Environmental Compliance	. ,							
Technician	\$7,176	Insuff Data						
Facilities and Fleet Specialist	\$7,235	\$6,924	4.30%					
Field Operations Coordinator	\$7,597	Insuff Data						
Foreman (Distribution)	\$9,301	\$9,407	-1.14%					

TABLE 4 SUMMARY OF BASE SALARY							
Survey Classification	SSWD Maximum Base Salary	Labor Market 62.5 <sup>th</sup> Percentile	% SSWD IS Above or Below Labor Market				
Foreman (Production)	\$9,301	\$9,636	-3.60%				
GIS Coordinator	\$9,384	Insuff Data					
Human Resources Technician	\$7,361	\$7,125	3.21%				
Instrument Technician	\$8,798	\$8,941	-1.63%				
Information Technology Technician	\$7,972	\$7,856	1.44%				
Production Operator II	\$7,235	\$7,057	2.46%				
Purchasing Specialist	\$7,235	\$6,090	15.83%				
SCADA Technician II	\$8,006	\$9,821	-22.66%				
Senior Inspector	\$8,270	\$7,837	5.24%				
Water Conservation Technician II	\$6,869	\$6,996	-1.84%				

## **TOTAL CASH SURVEY RESULTS**

Total cash represents the maximum base salary plus the agencies' contribution towards the employees' share of retirement, the agencies' contribution towards deferred compensation, longevity pay, up to and including year 10, and education/certification pay. **Table 5** displays how the District compares to the labor market with respect to total cash for each classification. The following data is presented:

- Title of the District's classification
- The District's current total cash for each classification
- The 62.5<sup>th</sup> percentile of the labor market for total cash
- Percentage the District's total cash is above or below the 62.5<sup>th</sup> percentile of the labor market

TABLE 5 SUMMARY OF TOTAL CASH							
Survey Classification	ey Classification SSWD Maximum Labor Market 62.5 <sup>th</sup> Base Salary Percentile						
	Exempt						
Accountant II	\$8,476	\$8,444	0.38%				
Assistant General Manager	\$15,833	\$17,908	-13.10%				
Associate Engineer	\$11,184	\$11,443	-2.32%				
Controller	\$12,539	\$12,490	0.39%				
Customer Service Manager	\$12,886	\$13,955	-8.30%				
Director of Finance and Administration	\$15,350	\$16,719	-8.92%				
Engineering Manager	\$14,578	\$16,372	-12.31%				
Environmental Compliance							
Supervisor	\$11,381	Insuff Data					
Executive Assistant to the General	\$7,815	\$9,096	-16.39%				

TABLE 5 SUMMARY OF TOTAL CASH							
Survey Classification	SSWD Maximum Base Salary	Labor Market 62.5 <sup>th</sup> Percentile	% SSWD IS Above or Below Labor Market				
Manager							
Human Resources Manager	\$10,600	\$12,273	-15.78%				
Information Technology Analyst	\$9,259	\$9,867	-6.56%				
Information Technology Manager	\$12,279	\$13,686	-11.46%				
Operations Manager	\$14,328	\$14,802	-3.31%				
Project Manager	\$10,651	Insuff Data					
Safety and Risk Officer	\$11,043	\$11,048	-0.04%				
Superintendent, Distribution	\$11,161	\$12,164	-8.99%				
Superintendent, Production	\$11,161	Insuff Data					
	Non Exempt						
Administrative Assistant II	\$6,803	\$5,714	16.01%				
Cross Connection Control Specialist	\$7,727	\$8,716	-12.80%				
Customer Service Representative II	\$5,975	\$6,162	-3.13%				
Distribution Operator II	\$7,365	\$7,320	0.61%				
Engineering Project Coordinator	\$8,015	Insuff Data					
Environmental Compliance Technician	\$7,219	Insuff Data					
Facilities and Fleet Specialist	\$7,278	\$7,303	-0.34%				
Field Operations Coordinator	\$7,727	Insuff Data					
Foreman (Distribution)	\$9,431	\$10,058	-6.65%				
Foreman (Production)	\$9,431	\$9,988	-5.91%				
GIS Coordinator	\$9,428	Insuff Data					
Human Resources Technician	\$7,405	\$7,348	0.76%				
Instrument Technician	\$8,928	\$9,338	-4.58%				
Information Technology Technician							
II	\$8,015	\$8,114	-1.24%				
Production Operator II	\$7,365	\$7,474	-1.47%				
SCADA Technician II	\$8,050	\$10,248	-27.31%				
Senior Inspector	\$8,400	\$8,087	3.72%				
Water Conservation Technician II	\$6,999	\$7,198	-2.84%				

# **TOTAL COMPENSATION SURVEY RESULTS**

Total compensation represents the elements included in total cash plus the agencies' contribution towards a cafeteria plan, health, dental, vision, life insurance, long-term disability, retiree health savings plan, Social Security, minus the employers' share of retirement paid by the employee. **Table 6** displays how the District compares to the labor market with respect to total compensation. The following data is presented:

- Title of the District's classification
- The District's current total compensation for each classification
- The 62.5<sup>th</sup> percentile of the labor market for total compensation
- Percentage the District's total compensation is above or below the 62.5<sup>th</sup> percentile of the labor market

TABLE 6 SUMMARY OF TOTAL COMPENSATION								
Survey Classification	SSWD Maximum	Labor Market 62.5 <sup>th</sup>	% SSWD IS Above or					
	Base Salary	Percentile	Below Labor Market					
Accountant II	<b>Exempt</b> \$11,517	¢11 271	1.26%					
	· · · · · · · · · · · · · · · · · · ·	\$11,371	-12.03%					
Assistant General Manager	\$19,327	\$21,652						
Associate Engineer	\$14,449	\$14,083	2.53%					
Controller	\$15,916	\$15,042	5.49%					
Customer Service Manager	\$16,292	\$16,658	-2.25%					
Director of Finance and Administration	\$18,835	\$20,154	-7.00%					
			-6.18%					
Engineering Manager Environmental Compliance	\$18,048	\$19,163	-0.10%					
Supervisor	\$14,662	Insuff Data						
Executive Assistant to the General	γ1 <del>1</del> ,002	msan Bata						
Manager	\$10,801	\$12,264	-13.54%					
Human Resources Manager	\$13,817	\$14,793	-7.07%					
Information Technology Analyst	\$12,365	\$12,517	-1.23%					
Information Technology Manager	\$15,635	\$17,147	-9.68%					
Operations Manager	\$17,793	\$17,817	-0.14%					
Project Manager	\$13,872	Insuff Data						
Safety and Risk Officer	\$14,296	\$13,873	2.96%					
Superintendent, Distribution	\$14,424	\$14,747	-2.24%					
Superintendent, Production	\$14,424	Insuff Data						
	Non Exempt							
Administrative Assistant II	\$9,702	\$8,478	12.61%					
Cross Connection Control Specialist	\$10,695	\$11,756	-9.92%					
Customer Service Representative II	\$8,805	\$8,898	-1.07%					
Distribution Operator II	\$10,303	\$9,936	3.56%					
Engineering Project Coordinator	\$11,014	Insuff Data						
Environmental Compliance	Ŧ == <b>/</b> == :							
Technician	\$10,152	Insuff Data						
Facilities and Fleet Specialist	\$10,216	\$9,885	3.24%					
Field Operations Coordinator	\$10,695	Insuff Data						
Foreman (Distribution)	\$12,540	\$12,201	2.70%					
Foreman (Production)	\$12,540	\$13,074	-4.26%					

TABLE 6 SUMMARY OF TOTAL COMPENSATION									
Survey Classification SSWD Maximum Labor Market 62.5 <sup>th</sup> % SSWD IS Ak Base Salary Percentile Below Labor I									
GIS Coordinator	\$12,544	Insuff Data							
Human Resources Technician	\$10,353	\$9,763	5.70%						
Instrument Technician	\$11,996	\$11,812	1.53%						
Information Technology Technician									
II	\$11,014	\$10,976	0.35%						
Production Operator II	\$10,303	\$9,939	3.53%						
SCADA Technician II	\$11,051	\$13,040	-17.99%						
Senior Inspector	\$11,423	\$10,878	4.77%						
Water Conservation Technician II	\$9,907	\$10,099	-1.94%						

#### **RELATIONSHIP TO THE MARKET**

On average, for Exempt classifications, the District is **3.75% below** market for base salary, **7.62% below** market for total cash, and **3.51% below** market for total compensation. For Non Exempt classifications, the District is **1.69% below** market for base salary, **4.71% below** market for total cash, and **0.75% below** market for total compensation.

## MISCELLANEOUS BENEFIT DATA

The tables provided in **Appendix B** present the miscellaneous benefit data that was collected including cost of living information, retirement practices, cash in lieu of health insurance, leave benefits and retiree health benefits.

#### COST OF LIVING INCREASE - APPENDIX B - TABLE 1

With respect to cost of living, the District's last increase was in January 2023 in the amount of 8.3%. There is no future scheduled cost of living increase scheduled at this time.

With respect to the responding agencies, nine of the agencies received an increase earlier in 2023, depending on bargaining unit, ranging from 2% to 6%. Seven agencies are scheduled for a cost of living increase later in 2023 ranging from 1% to 6%.

## **RETIREMENT PRACTICES - APPENDIX B - TABLE 2**

The District has a CalPERS retirement plan with a benefit of 2% @ 55 and a formula of Highest Three Year Average for Classic tier employees.

All of the survey agencies have CalPERS retirement plan, with the exception of one. Six agencies have a benefit of 2% @ 55; four have a benefit of 2.5% @ 55; four have a benefit of 2% @ 60; two have a benefit of 2.7% @ 55; one has a benefit of 3% @ 60; and one has a benefit of 1.92% @ 60. 11 have a formula of

Highest 3 Year Average and seven have a formula of Single Highest Year.

# **EDUCATION/CERTIFICATION PAY - APPENDIX B - TABLE 3**

The District provides education or certification pay for a Class A driver's license and for certification above what is required of the position. Eight of the survey agencies provide certification and/or education pay with the amount varying by classification. The details are provided in Table 3 of Appendix B.

## CASH IN LIEU OF MEDICAL INSURANCE - APPENDIX B - TABLE 4

The District provides cash in lieu of medical insurance in an amount of one-half the premium for the lowest cost plan.

10 of the responding agencies also provide cash in lieu of health insurance with the details varying by agency as displayed in Table 4 for Appendix B.

## LEAVE BENEFITS - APPENDIX B - TABLES 5 & 6

The District offers 96 hours of vacation leave at year 1; 96 hours at year 5; 120 hours at year 10; 152 hours at year 15; and 195 hours at year 20. The District provides 12 days of sick leave with a maximum accrual of 240 hours for employees under 55 and an unlimited accrual if over 55, recognizes 13 holidays, and provides 80 hours of administrative leave for the General Manager and 40 hours for Exempt staff.

Two of the survey agencies have annual leave whereby vacation and sick leave are combined. Of those with separate leave banks, the labor market average is 87 hours at year 1; 116 hours at year 5; 147 hours at year 10; 176 hours at year 15; and 193 hours at year 20. The majority of the survey agencies provide 12 days of sick leave with 14 providing an unlimited accrual. The labor market average for holidays is 13 with 14 agencies providing administrative/management leave with the amounts varying by agency and classification.

## RETIREE HEALTH BENEFITS – APPENDIX B – TABLE 7

The District does not contribute to a retiree health savings account but does contribute to post employment retiree health benefits with 50% of the cost paid by the District with 5 years of District service and 10 years of PERS service and an additional 5% for each additional year of service up to 100% with 20 years of service.

Six of the agencies contribute to a retiree health savings account ranging from \$25 per pay period to \$200 per month, depending on years of services. 10 agencies contribute to post employment retiree health benefits ranging from the PEMCHA minimum to 100%, depending on years of service.

## **SECTION IV – SALARY RECOMMENDATIONS**

This section of the report presents the salary recommendations. In setting salary levels, both market data and internal relationships are taken into consideration so that the District's compensation plan is both competitive with the market and internally balanced; however, where sufficient data has been collected, the salary has generally been set to within 5% of the labor market 62.5<sup>th</sup> percentile for total compensation. Classes not surveyed or where insufficient data was collected are then set to the benchmarks using internal relationship guidelines typically utilized by local government agencies.

## SALARY RECOMMENDATIONS

Using the above methodology, Bryce Consulting has prepared salary recommendations for all District classes as presented in **Appendix C**. The recommendations include salary range modifications for the following classifications:

## **Executive Assistant to the General Manager**

This classification is 13.54% below market for total compensation. In order to bring the classification to within 5% of market, the salary will need to be increased by 10.39%

## **Engineering Manager**

This classification is 6.18% below market for total compensation. In order to bring the classification to within 5% of market, the salary will need to be increased by 1.36%

## **Director of Finance and Administration**

This classification is 7.00% below market for total compensation. In order to bring the classification to within 5% of market, the salary will need to be increased by 2.30%

# **Purchasing Specialist**

This was not a survey classification but has previously been set 5% below Accountant I. It is recommended that the relationship be reinstated resulting in a 1.42% increase.

## **Information Technology Manager**

This classification is 9.68% below market for total compensation. In order to bring the classification to within 5% of market, the salary will need to be increased by 5.23%.

## **GIS Coordinator**

This classification resulted in insufficient data. It was previously set 15% above GIS Technician II. It is

recommended that the relationship be reinstated resulting in a 1.73% increase.

## **Human Resources Manager**

This classification is 7.07% below market for total compensation. In order to bring the classification to within 5% of market, the salary will need to be increased by 2.37%.

## SCADA Analyst and SCADA Technician I and II

The salary for these classifications were set without the collection of market data. The SCADA Technician II served as the benchmark classifications and is 17.99% below market. It is recommended that it be set to within 5% of market resulting in a 15.77% increase. It is recommended that the I be set 10% below the II, resulting in a 15.77% increase and that the SCADA Analyst be set 15% above SCADA Technician II, resulting in a 14.61% increase.

# **Cross Connection Specialist**

This classification is 9.92% below market for total compensation. In order to bring the classification to within 5% of market, the salary will need to be increased by 6.10%.

## **Administrative Assistant I and II**

Administrative Assistant II served as the benchmark and is 12.61% above market. This classification is currently vacant; therefore, it is recommended that the salary be set to within 5% of market resulting in a 10.62% decrease. It is recommended that the I be set 10% below the II, also resulting in a 10.62% decrease.

# **APPENDIX A**

# **DETAILED MARKET DATASHEETS**

# **APPENDIX B**

# **MISCELLANEOUS BENEFITS**

# **APPENDIX C**

# **SALARY RECOMMENDATIONS**

# **APPENDIX D**

# **SALARY SCHEDULE**

Sacramento Suburban Water District Total Compensation Study 4/2023

#### New Hires, Classic Members

		Base Salary		Total Cash			Total Compensati	on minus ER portion of ret	irement paid by EE	
Survey Classification	Sacramento Suburban Water District Maximum Base Salary	Labor Market 62.5 Percentile Base Salary	% Sacramento Suburban Water District is Above or Below Labor Market 62.5 Percentile Base Salary	Sacramento Suburban Water District Total Cash	Labor Market 62.5 Percentile Total Cash	% Sacramento Suburban Water District Is Above or Below Labor Market 62.5 Percentile	Sacramento Suburban Water District Total Compensation minus ER portion of retirement paid by EE	Labor Market 62.5 Percentile Total Compensation minus ER portion of retirement paid by EE	% Sacramento Suburban Water District Is Above or Below Labor Market 62.5 Percentile Total Compensation minus ER portion of retirement paid by EE	Comparability
				Fye	empt					
Accountant II	\$8,476	\$8,203	3.23%	\$8,476	\$8,444	0.38%	\$11,517	\$11,371	1.26%	11
Assistant General Manager	\$15,833	\$17,727	-11.96%	\$15,833	\$17,908	-13.10%	\$19,327	\$21,652	-12.03%	3
Associate Engineer	\$11,184	\$11,083	0.90%	\$11,184	\$11,443	-2.32%	\$14,449	\$14,083	2.53%	13
Controller	\$12,539	\$11,488	8.38%	\$12,539	\$12,490	0.39%	\$15,916	\$15,042	5.49%	3
Customer Service Manager	\$12,886	\$13,448	-4.36%	\$12,886	\$13,955	-8.30%	\$16,292	\$16,658	-2.25%	5
Director of Finance and Administration	\$15,350	\$16,004	-4.26%	\$15,350	\$16,719	-8.92%	\$18,835	\$20,154	-7.00%	13
Engineering Manager	\$14,578	\$15,585	-6.91%	\$14,578	\$16,372	-12.31%	\$18,048	\$19,163	-6.18%	9
Environmental Compliance Supervisor	\$11,381	Insuff Data		\$11,381	Insuff Data		\$14,662	Insuff Data		0
executive Assistant to the General Manager	\$7,815	\$9,096	-16.39%	\$7,815	\$9,096	-16.39%	\$10,801	\$12,264	-13.54%	3
luman Resources Manager	\$10,600	\$11,765	-10.99%	\$10,600	\$12,273	-15.78%	\$13,817	\$14,793	-7.07%	8
nformation Technology Analyst	\$9,259	\$9,544	-3.08%	\$9,259	\$9,867	-6.56%	\$12,365	\$12,517	-1.23%	8
nformation Technology Manager	\$12,279	\$13,459	-9.61%	\$12,279	\$13,686	-11.46%	\$15,635	\$17,147	-9.68%	9
Operations Manager	\$14,328	\$14,271	0.39%	\$14,328	\$14,802	-3.31%	\$17,793	\$17,817	-0.14%	3
roject Manager	\$10,651	Insuff Data		\$10,651	Insuff Data		\$13,872	Insuff Data		2
afety and Risk Officer	\$11,043	\$10,757	2.59%	\$11,043	\$11,048	-0.04%	\$14,296	\$13,873	2.96%	5
superintendent, Distribution	\$11,161	\$11,209	-0.43%	\$11,161	\$12,164	-8.99%	\$14,424	\$14,747	-2.24%	6

#### New Hires, Classic Members Employer's Employer's Total Portion of Portion of Retirement Retirement Compensation minus ER Employee's Employee's Portion of Social Education/ Education/ Security Paid by the Paid by the portion of Deferred Longevity Employee Employee retirement paid Paid by the Paid by the Compensatio pay at 10 Certification Certification LTD and/or Base Salary Base Salary Employer (%) Employer (\$) Years Pay (\$) Pay (Notes) Total Cash Plan Dental Vision Insurance Insurance RHSA Medicare Total Comp by EE Ranking Sacramento Suburban Water District \$5.933 \$8.476 \$0 \$0 \$0 \$0 \$2,124 \$20 \$31 \$23 \$648 \$11.517 0% \$0 \$11.517 Accountant II 0% \$8,476 \$0 \$195 \$0 \$8,053 Carmichael Water District Senior Accountant \$6.625 0% \$0 \$0 \$0 \$0 \$8.053 \$2,311 \$115 \$29 \$483 \$19 \$616 \$11,626 0% \$0 \$11,626 \$6,794 \$9,169 \$275 \$9,444 \$2,674 \$25 \$45 \$701 0% \$0 \$13,054 Citrus Heights Water District Accountant 0% \$149 \$15 \$13,054 \$6,677 \$29 \$118 \$10,624 City of Davis Accountant II \$8,116 0% \$0 \$203 \$8,319 \$2,046 \$210 \$0 \$40 \$10,762 1.7% \$138 City of Folsom No Comparable Class City of Roseville Accountant II \$5,818 \$8,187 6.197% \$507 \$246 \$205 \$0 \$9,145 \$2,020 inc \$25 \$17 \$100 \$119 \$11,425 6.197% \$507 \$10,917 inc inc \$6,157 \$0 \$1,777 \$10,709 City of Sacramento Accountant Auditor \$322 \$8,382 \$5 \$617 \$10,790 \$81 \$8,060 0% \$10 1% \$7,707 City of West Sacramento Accountant II \$6,326 \$385 5% MA \$8,092 \$1,773 inc \$150 \$112 \$10,127 0% \$0 \$10,127 City of Woodland Accountant II \$5,887 \$7,514 \$150 \$50 \$7,714 \$2,196 \$163 \$19 \$8 \$16 \$100 \$109 \$10,326 3% \$225 \$10,100 El Dorado Irrigation District Accountant \$6,944 \$8,440 \$8,440 \$2,156 \$131 \$15 \$15 \$646 \$11,404 0% \$11,404 Elk Grove Water District No Comparable Class Fair Oaks Water District No Comparable Class Placer County Water Agency \$6,463 \$8,249 0% \$0 \$0 \$206 \$0 \$8,455 \$2,178 \$58 \$18 \$0 \$21 \$0 \$631 \$11,361 0% \$0 \$11,361 Sacramento County \$5,949 \$7,230 \$362 5% max \$7,772 \$54 \$553 1.71% Accountant 0% \$0 \$0 \$181 \$1,689 \$119 inc \$1 \$0 \$10,188 \$124 \$10,064 12 \$7,384 \$8,861 \$0 \$8,861 \$2,692 \$149 \$19 \$30 \$41 \$678 \$12,469 \$12,469 San Juan Water District Accountant 0%

\$11,371

1.26%

\$8,444

0.38%

Data effective as of 4/2023

Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

# Of Comparable Matches

Sacramento Suburban Water District is above or below 62.5th Percentile

Labor Market 62.5th Percentile

\$8,203

lew Hires, Classic M	lembers										1	otal Compensation 4/2023	n Study											
Agency	Classification		Maximum y Base Salary	Portion of Retirement			Longevity pay at 10 Years		Education/ Certification Pay (Notes)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation	Ranking	Comments
acramento Suburban later District	Administrative Assistant II	\$5,408	\$6,760	0%	\$0	\$0	\$0	\$43	\$0.25 per hour for cert	\$6,803	\$0	\$2,124	\$195	\$20	\$24	\$18	\$0	\$517	\$9,702	0%	\$0	\$9,702	2	
armichael Water District	No Comparable Class																							
trus Heights Water Distric	ct No Comparable Class																							
ty of Davis	Administrative Aide	\$4,386	\$5,331	0%	\$0	\$0	\$133	\$0		\$5,464	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$77	\$7,846	1.7%	\$91	\$7,756	8	
y of Folsom	Administrative Assistant	\$5,333	\$6,756	0%	\$0	\$100	\$169	\$300	\$300 max	\$7,325	\$0	\$1,695	\$113	\$19	\$9	\$24	\$50	\$517	\$9,752	0%	\$0	\$9,752	1	
y of Roseville	Administrative Assistant	\$5,057	\$6,777	6.197%	\$420	\$203	\$169	\$0		\$7,570	\$2,020	inc	inc	inc	\$20	\$9	\$100	\$98	\$9,817	6.197%	\$420	\$9,397	3	
ty of Sacramento	Administrative Assistant	\$4,813	\$6,315	0%	\$0	\$126	\$0	\$0	\$120 for 90	\$6,441	\$0	\$1,777	inc	inc	\$5	\$0	\$0	\$483	\$8,705	1%	\$63	\$8,642	4	
ty of West Sacramento		\$4,494	\$5,475	0%	\$0	\$0	\$60	\$120	units	\$5,655	\$2,014	inc	inc	inc	inc	\$55	\$150	\$79	\$7,953	0%	\$0	\$7,953	7	
ty of Woodland	No Comparable Class					_				_	_		_		_			_			_			Not budgeted
Dorado Irrigation District  Grove Water District	Administrative Assistant II  Administrative Assistant II	\$4,139 \$4.543	\$5,030 \$5,521	1%	\$0 \$55	\$0 \$0	\$0 \$138	\$0 \$0		\$5,030 \$5,714	\$0 \$0	\$2,156 \$2,500	\$131 \$128	\$15 \$23	\$9 \$33	\$0 \$0	\$0 \$0	\$385 \$80	\$7,727 \$8,478	0%	\$0 \$0	\$7,727 \$8.478	9	
air Oaks Water District	No Comparable Class	\$4,545	\$5,521	176	\$33	\$0	φ130	Φ0		\$5,714	\$0	\$2,500	ψ120	<b>\$23</b>	\$33	\$0	Φ0	\$60	\$0,470	0%	φU	\$0,476	5	
acer County Water	Office Assistant	\$4,270	\$5,450	0%	\$0	\$0	\$136	\$0		\$5,586	\$0	\$2,178	\$58	\$18	\$0	\$14	\$0	\$417	\$8,270	0%	\$0	\$8,270	6	
acramento County	Secretary	\$3,739	\$4,543	0%	\$0	\$0	\$114	\$0		\$4,657	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$348	\$6,867	1.71%	\$78	\$6,789	10	
an Juan Water District	No Comparable Class																							
	Labor Market 62.	5th Percentile	e \$5,521							\$5,714												\$8,478		
acramento Suburban Wa	ater District is above or below 62.	5th Percentile	e 18.33%							16.01%												12.61%		

New Hires, Classic M	Members										4/2023	,												
Agency	Classification	Minimum Base Salar	Maximum y Base Salary	Portion of Retirement	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n	Longevity pay at 10 Years	Education/ Certification Pay (\$) Education/ Certification Pay (Notes)			Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Portion of Retirement Paid by the	Retirement Paid by the	Total Compensation minus ER portion of retirement paid by EE	Ranking	Comm	ients
Sacramento Suburban Water District	Assistant General Manager	\$12,080	\$15,833	0%	\$0	\$0	\$0	\$0	\$15,833	\$0	\$2,124	\$195	\$20	\$57	\$41	\$0	\$1,057	\$19,327	0%	\$0	\$19,327	4 PE		
Carmichael Water District	No Comparable Class																							
Citrus Heights Water Distri	ict Assistant General Manager	\$13,111	\$17,702	0%	\$0	\$531	\$0	\$0	\$18,233	\$0	\$2,674	\$149	\$25	\$15	\$74	\$0	\$1,084	\$22,254	0%	\$0	\$22,254	1		
City of Davis	No Comparable Class																							
City of Folsom	No Comparable Class																							
City of Roseville	No Comparable Class																							
City of Sacramento	No Comparable Class																							
City of West Sacramento	No Comparable Class																							
City of Woodland	No Comparable Class																							
El Dorado Irrigation District	t No Comparable Class																							
Elk Grove Water District	No Comparable Class																							
Fair Oaks Water District Placer County Water	Assistant General Manager	\$11,417	\$15,417	0%	\$0	\$0	\$0	\$0	\$15,417	\$0	\$3,182	\$128	\$24	\$43	\$49	\$0	\$1,051	\$19,893	0%	\$0	\$19,893	3		
Agency	No Comparable Class																							
Sacramento County	No Comparable Class																							
San Juan Water District	No Comparable Class																							
Amador Water Agency	No Comparable Class																							
City of Lodi	No Comparable Class																							
	ict Assistant General Manager	\$14,644	\$17,800	0%	\$0	\$0	\$0	\$0	\$17,800	\$0	\$3,182	\$128	\$24	\$30	\$30	\$0	\$258	\$21,452	0%	\$0	\$21,452	2		
Stockton MUD (City of Stockton)	No Comparable Class																							

\$17,908

-13.10%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile -11.96%

Labor Market 62.5th Percentile \$17,727

\$21,652

-12.03%

\$11,443

-2.32%

## New Hires, Classic Members New Hires, Classic Members

Carmichael Water District Associate Civil Engineer \$8,631 \$10,491 \$0% \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Comments	Ranking	Compensation minus ER	Retirement Paid by the	Portion of Retirement Paid by the Employee	Total Comp	Social Security and/or Medicare	RHSA	LTD Insurance	Life Insurance	Vision	Dental	Health (Most Expensive Plan)	Cafeteria Plan	Total Cash	Education/ Certification Pay (Notes)		Longevity pay at 10 Years	Deferred Compensatio n	Employee's Portion of Retirement Paid by the Employer (\$)	Employee's Portion of Retirement Paid by the Employer (%)			Classification	Agency
Camichael Water District Associate Civil Engineer \$8,631 \$10,491 0% \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	PE	E DE	\$14.440	60	00/	\$14.440	¢0E¢	23	\$24	\$40	\$20	\$105	£2.424	¢o.	644 404		*0	*0	23	¢o.	09/	644 494	¢7 920	Associato Engineer	
Citrus Heights Water District Associate Civil Engineer \$9,853 \$13,301 0% \$0 \$399 \$0 \$0 \$0 \$13,700 \$0 \$2,674 \$149 \$25 \$15 \$86 \$0 \$1,018 \$17,646 0% \$0 \$17,646 1 PP City of Poisorm Associate Civil Engineer \$7,313 \$8,889 0% \$0 \$325 \$251 \$300 \$300 MA \$10,909 \$0 \$1,695 \$113 \$19 \$9 \$36 \$36 \$50 \$768 \$13,599 0% \$0 \$13,599 9 PP City of Roseville Associate Civil Engineer \$7,320 \$10,301 6,197% \$638 \$309 \$258 \$0 \$13,186 \$10,000 \$11,000 \$11,000 \$149 \$13,827 6,197% \$638 \$13,188 \$11 PP City of Scramento Associate Civil Engineer \$7,327 \$10,310 0% \$0 \$206 \$0 \$258 \$0 \$10,000 \$10,400 \$10	IFE.	3 FL	\$14,449	\$0	0%	\$14,449	\$636	ψU	<i>ఫ</i> ડ ।	\$40	\$20	\$195	\$2,124	\$0	\$11,104		\$0	φU	φU	\$0	0%	\$11,104	\$7,029	Associate Engineer	Water District
City of Davis Associate Civil Engineer \$7,313 \$8,889 0% \$0 \$222 \$0 \$8,111 \$0 \$2,046 \$210 \$0 \$9 \$40 \$0 \$12,9 \$11,545 1.7% \$151 \$11,394 14 P City of Folsom Associate Civil Engineer \$7,920 \$10,033 0% \$0 \$325 \$251 \$300 \$300 MA \$10,909 \$0 \$1,695 \$113 \$19 \$9 \$36 \$50 \$768 \$13,599 0% \$0 \$13,599 9 P City of Roseville Associate Engineer-PE \$7,320 \$10,301 6.197% \$638 \$309 \$258 \$0 \$11,506 \$2,020 inc inc inc \$31 \$21 \$100 \$149 \$13,827 6.197% \$638 \$13,188 11 P City of Sacramento Associate Civil Engineer \$7,327 \$10,310 0% \$0 \$206 \$0 \$258 cents \$10,774 \$0 \$1,777 inc inc \$3 \$0 \$0 \$789 \$13,343 1% \$103 \$13,240 10 P City of Woodland Associate Civil Engineer \$7,725 \$9,859 0% \$0 \$197 \$50 \$0 \$0 \$11,380 \$0 \$2,196 \$11,380 \$0 \$2,196 \$163 \$19 \$8 \$16 \$100 \$143 \$12,752 3% \$296 \$12,456 13 P City of Woodland Associate Civil Engineer \$7,725 \$9,859 0% \$0 \$197 \$50 \$0 \$0 \$11,380 \$0 \$2,196 \$11,380 \$0 \$2,196 \$131 \$15 \$20 \$0 \$0 \$314,574 0% \$0 \$14,574 4 P P City of Woodland Associate Civil Engineer \$9,363 \$11,380 0% \$0 \$0 \$0 \$0 \$0 \$11,380 \$0 \$2,196 \$131 \$15 \$20 \$0 \$0 \$0 \$14,574 0% \$0 \$14,176 6 P P City of Woodland Associate Civil Engineer \$8,996 \$10,334 1% \$109 \$0 \$273 \$0 \$11,317 \$0 \$2,500 \$12,8 \$23 \$50 \$0 \$0 \$14,176 0% \$0 \$14,176 6 P P City of Woodland Associate Civil Engineer \$8,996 \$10,334 1% \$109 \$0 \$273 \$0 \$11,317 \$0 \$2,500 \$12,8 \$23 \$50 \$0 \$0 \$14,176 0% \$0 \$14,176 6 P P City of Woodland Associate Civil Engineer \$8,996 \$10,334 1% \$109 \$0 \$273 \$0 \$11,317 \$0 \$2,500 \$12,8 \$23 \$50 \$0 \$0 \$14,176 0% \$0 \$14,176 6 P P City of Woodland Associate Civil Engineer \$8,996 \$10,334 1% \$109 \$0 \$273 \$0 \$11,317 \$0 \$2,500 \$12,8 \$23 \$50 \$0 \$0 \$0 \$14,176 0% \$0 \$14,176 6 P P City of Woodland Associate Civil Engineer \$8,996 \$10,334 1% \$109 \$0 \$273 \$0 \$0 \$11,317 \$0 \$2,500 \$12,8 \$23 \$50 \$0 \$0 \$0 \$14,176 0% \$0 \$14,176 6 P P City of Woodland Associate Civil Engineer \$8,996 \$10,334 1% \$109 \$0 \$273 \$0 \$0 \$11,317 \$0 \$2,500 \$12,8 \$23 \$50 \$0 \$0 \$0 \$14,176 0% \$0 \$14,176 6 P P City of Woodland Associate Civil Engineer \$8,996 \$10,334 1% \$100 \$100 \$100 \$100 \$100 \$100 \$100 \$	PE	8 PE	\$13,818	\$0	0%	\$13,818	\$803	\$0	\$20	\$50	\$29	\$115	\$2,311	\$0	\$10,491		\$0	\$0	\$0	\$0	0%	\$10,491	\$8,631	Associate Civil Engineer	Carmichael Water District
City of Folsom Associate Civil Engineer \$7,920 \$10,033 0% \$0 \$325 \$251 \$300 \$300 MA \$10,909 \$0 \$1,695 \$113 \$19 \$9 \$36 \$50 \$768 \$13,599 0% \$0 \$13,599 9 P P City of Roseville Associate Engineer-PE \$7,320 \$10,301 6.197% \$638 \$309 \$258 \$0 \$11,506 \$2,020 inc	PE	1 PE	\$17,646	\$0	0%	\$17,646	\$1,018	\$0	\$66	\$15	\$25	\$149	\$2,674	\$0	\$13,700		\$0	\$0	\$399	\$0	0%	\$13,301	\$9,853	Associate Civil Engineer	Citrus Heights Water District
City of Roseville Associate Engineer-PE \$7,320 \$10,301 6.197% \$638 \$309 \$258 \$0 \$11,506 \$2,020 inc inc inc \$31 \$21 \$100 \$149 \$13,827 6.197% \$638 \$13,188 11 P P City of Sacramento Associate Civil Engineer \$7,327 \$10,310 0% \$0 \$206 \$0 \$258 certs \$10,774 \$0 \$1,777 inc inc inc \$3 \$0 \$0 \$789 \$13,343 1% \$103 \$13,240 10 P P City of West Sacramento Associate Civil Engineer \$8,203 \$9,994 0% \$0 \$0 \$0 \$0 \$0 \$50 \$500 \$5% MA \$10,494 \$1,773 inc	PE	14 PE	\$11,394	\$151	1.7%	\$11,545	\$129	\$0	\$40	\$9	\$0	\$210	\$2,046	\$0	\$9,111		\$0	\$222	\$0	\$0	0%	\$8,889	\$7,313	Associate Civil Engineer	City of Davis
City of Sacramento Associate Civil Engineer \$7,327 \$10,310 0% \$0 \$206 \$0 \$258 \$2.5% for 2 certs \$10,774 \$0 \$1,777 inc inc inc \$3 \$0 \$0 \$789 \$13,343 1% \$103 \$13,240 10 P P City of West Sacramento Associate Civil Engineer \$8,203 \$9,994 0% \$0 \$0 \$0 \$500 \$5% MA \$10,494 \$1,773 inc	PE; includes recent increase	9 PE	\$13,599	\$0	0%	\$13,599	\$768	\$50	\$36	\$9	\$19	\$113	\$1,695	\$0	\$10,909	\$300 MA	\$300	\$251	\$325	\$0	0%	\$10,033	\$7,920	Associate Civil Engineer	City of Folsom
City of Sacramento Associate Civil Engineer \$7,327 \$10,310 0% \$0 \$266 \$0 \$258 2.5% for 2 certs \$10,774 \$0 \$1,777 inc inc inc \$3 \$0 \$0 \$789 \$13,343 1% \$103 \$13,240 10 P P City of West Sacramento Associate Civil Engineer \$8,203 \$9,994 0% \$0 \$0 \$0 \$500 \$5% MA \$10,494 \$1,773 inc	PE	11 PE	\$13.188	\$638	6 197%	\$13.827	\$149	\$100	\$21	\$31	inc	inc	inc	\$2,020	\$11.506		\$0	\$258	\$309	\$638	6 197%	\$10.301	\$7.320	Associate Engineer-PF	City of Roseville
City of West Sacramento Associate Civil Engineer \$8,203 \$9,994 0% \$0 \$0 \$500 5% MA \$10,494 \$1,773 inc	DE													, , , , ,			-					,		•	
City of Woodland Associate Civil Engineer \$7,725 \$9,859 0% \$0 \$197 \$50 \$0 \$10,106 \$0 \$2,196 \$163 \$19 \$8 \$16 \$100 \$143 \$12,752 3% \$296 \$12,456 13 P  El Dorado Irrigation District Associate Civil Engineer \$9,363 \$11,380 0% \$0 \$0 \$0 \$0 \$0 \$14,574 4 P  Elk Grove Water District Associate Civil Engineer \$8,996 \$10,934 1% \$109 \$0 \$273 \$0 \$11,317 \$0 \$2,500 \$128 \$23 \$50 \$0 \$0 \$14,176 0% \$0 \$14,176 6 P  Fair Oaks Water District No Comparable Class	DE .		,					7.						•				**							
El Dorado Irrigation District			, ,													5% IVIA		•							
Elk Grove Water District	PE	13 PE	\$12,456	\$296	3%	\$12,752	\$143	\$100	\$16	\$8	\$19	\$163	\$2,196	\$0	\$10,106		\$0	\$50	\$197	\$0	0%	\$9,859	\$7,725	Associate Civil Engineer	City of Woodland
Fair Oaks Water District No Comparable Class	PE	4 PE	\$14,574	\$0	0%	\$14,574	\$871	\$0	\$0	\$20	\$15	\$131	\$2,156	\$0	\$11,380		\$0	\$0	\$0	\$0	0%	\$11,380	\$9,363	Associate Civil Engineer	El Dorado Irrigation District
	PE	6 PE	\$14,176	\$0	0%	\$14,176	\$159	\$0	\$0	\$50	\$23	\$128	\$2,500	\$0	\$11,317		\$0	\$273	\$0	\$109	1%	\$10,934	\$8,996	Associate Civil Engineer	Elk Grove Water District
Placer County Water																								No Comparable Class	Fair Oaks Water District
Agency Associate Engineer \$8,877 \$11,330 0% \$0 \$0 \$283 \$0 \$11,613 \$0 \$2,178 \$58 \$18 \$0 \$27 \$0 \$867 \$14,760 0% \$0 \$14,760 3 P	PE	3 PE	\$14,760	\$0	0%	\$14,760	\$867	\$0	\$27	\$0	\$18	\$58	\$2,178	\$0	\$11,613		\$0	\$283	\$0	\$0	0%	\$11,330	\$8,877	Associate Engineer	Placer County Water Agency
	PE; acts as supervisor to a small group of engineers and/or paraprofessional engineering staff. Associates may serve as project/resident engineers on a single major or several minor	en sta en	_	_						_		_						_							
	engineering projects.							,					, , , , , , ,		1 /							, , ,	1.7		,

\$14,083

2.53%

Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile 0.90%

Labor Market 62.5th Percentile \$11,083

# Of Comparable Matches 13

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Portion of Retirement Paid by the			Education/ Certification Pay (\$)				Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation	Ranking	Comments
Sacramento Suburban Water District	Controller	\$8.777	\$12,539	0%	\$0	\$0	\$0	\$0		\$12,539	\$0	\$2,124	\$195	\$20	\$45	\$34	\$0	\$959	\$15.916	0%	\$0	\$15,916	1	
		40,111	<b>V12,000</b>	070	- 40	ų,	40	-		<b>V.2,000</b>	40	<i>ψ</i> 2,12,1	<b>\$100</b>	ŲZ.	4.0	, <del>, , , ,</del>	- 40	<b>\$</b>	<b>V.0,0.10</b>		- 40	\$ 10j0 10	,	
Carmichael Water District	No Comparable Class																							
Citrus Heights Water District	No Comparable Class																							
City of Davis	Finance Manager	\$8,997	\$10,935	0%	\$0	\$0	\$273	\$0		\$11,208	\$0	\$2,046	\$210	\$0	\$29	\$40	\$0	\$159	\$13,692	1.7%	\$186	\$13,506	4	
City of Folsom	No Comparable Class																							
City of Roseville	No Comparable Class																							Accounting Manager also over investments, de and financial reporting
City of Sacramento	Finance Manager	\$9,585	\$12,577	0%	\$0	\$503	\$0	\$0		\$13,080	\$0	\$1,777	inc	inc	\$5	\$15	\$0	\$962	\$15,839	1%	\$126	\$15,713	2	
City of West Sacramento	No Comparable Class																							
City of Woodland	No Comparable Class																							
El Dorado Irrigation District	No Comparable Class																							Finance and Accounting Manager is also over investments and budget
Elk Grove Water District	No Comparable Class																							
	No Comparable Class																							
Placer County Water Agency	No Comparable Class																							Deputy Director
Sacramento County	Accounting Manager	\$10,090	\$11,126	0%	\$0	\$334	\$278	\$556	5% max	\$12,294	\$0	\$1,689	\$119	inc	\$2	\$0	\$54	\$851	\$15,009	1.71%	\$190	\$14,819	3	3.35% management differential added to base salary
,	No Comparable Class					-		·																
		62.5th Percentile	<u> </u>					<u> </u>	•	\$12,490						•	•		•		•	\$15.042		

5.49%

0.39%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)		Longevity pay at 10 Years	Education/ Certification Pay (\$)		Total Cash		Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Cross Connection Control Specialist	\$6,077	\$7,597	0%	\$0	\$0	\$0	\$130	\$0.75/hr for 2 certs	\$7,727	\$0	\$2,124	\$195	\$20	\$27	\$21	\$0	\$581	\$10,695	0%	\$0	\$10,695	5	
		I				1									I			1	1	I				
Carmichael Water District	No Comparable Class																							
Citrus Heights Water District	t Water Resources Specialist	\$6,424	\$8,676	0%	\$0	\$260	\$0	\$200	\$100 T5; \$100 D5	\$9,136	\$0	\$2,674	\$149	\$25	\$15	\$43	\$0	\$664	\$12,706	0%	\$0	\$12,706	1	D3, T2, Backflow and Cross Connection
City of Davis	No Comparable Class																							
City of Folsom	Water Quality Technician	\$6,025	\$7,633	0%	\$0	\$100	\$191	\$300	\$300 max	\$8,224	\$0	\$1,695	\$113	\$19	\$9	\$27	\$50	\$584	\$10,721	0%	\$0	\$10,721	4	Class B, D3, Cross Connection and Backflow
City of Roseville	No Comparable Class																							
City of Sacramento	Water Cross Connection Control Specialist	\$6,245	\$8,786	0%	\$0	\$0	\$0	\$0		\$8,786	\$0	\$1,777	inc	inc	\$1	\$0	\$0	\$672	\$11,236	1%	\$88	\$11,148	3	Class B, Cross Connection, Backflow, D2
City of West Sacramento	No Comparable Class																							
,																								
City of Woodland	No Comparable Class																							Environmental Compliance Inspector tests
El Dorado Irrigation District	No Comparable Class																							backflow devices but also does wastewater related duties
Elk Grove Water District	No Comparable Class																							
			_			_	_			_	_	_		_		_		_			_	_		
Fair Oaks Water District Placer County Water	Water Quality Technician	\$5,822	\$7,861	0%	\$0	\$0	\$0	\$0		\$7,861	\$0	\$3,182	\$128	\$24	\$22	\$25	\$0	\$601	\$11,843	0%	\$0	\$11,843	2	D2, T2, Cross Connection, Backflow
Agency	No Comparable Class																							
Sacramento County	No Comparable Class																							
San Juan Water District	No Comparable Class																							Also does USAs

Labor Market 62.5th Percentile \$8,574 Sacramento Suburban Water District is above or below 62.5th Percentile -12.86% # Of Comparable Matches

\$8,716 -12.80% \$11,756 -9.92%

New Hires, Classic Mem	nbers											otal Compensation 4/2023	1 Study											
	Classification Customer Service Representative II			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n	Longevity pay at 10 Years		Education/ Certification Pay (Notes) \$0.25 per hour for cert		Cafeteria Plan	Health (Most Expensive Plan)	Dental \$195	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Tracer Browner	rtopi ocomunio ii	ψτ,1 το	ψυ,υυ ι	078	40	<del>-</del>	<b>40</b>	<b>\$10</b>	11041 101 0011	ψυ,υτυ	Ψ0	ΨΣ,124	ψ130	ΨΣΟ	ΨΣΙ	<b>\$10</b>	ΨΟ	ψτοτ	ψο,οοο	070	ΨΟ	ψ0,000	,	
Carmichael Water District E	Billing Specialist II	\$4,716	\$5,732	0%	\$0	\$0	\$0	\$0		\$5,732	\$0	\$2,311	\$115	\$29	\$344	\$13	\$0	\$439	\$8,983	0%	\$0	\$8,983	5	
Citrus Heights Water District (	Customer Services Specialist	\$5,871	\$7,928	0%	\$0	\$238	\$0	\$0		\$8,166	\$0	\$2,674	\$149	\$25	\$15	\$39	\$0	\$606	\$11,674	0%	\$0	\$11,674	1	
City of Davis	Senior Accounting Assistant	\$3,959	\$4,812	0%	\$0	\$0	\$120	\$0		\$4,932	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$70	\$7,307	1.7%	\$82	\$7,225	13	
City of Folsom F	Revenue Technician II	\$4,497	\$5,697	0%	\$0	\$100	\$142	\$250	\$250 MA	\$6,189	\$0	\$1,695	\$113	\$19	\$9	\$20	\$50	\$436	\$8,532	0%	\$0	\$8,532	8	
	Utility Customer Service Specialist II	\$4,195	\$5,902	6.197%	\$366	\$177	\$148	\$0		\$6,592	\$2,020	inc	inc	inc	\$18	\$12	\$100	\$86	\$8,828	6.197%	\$366	\$8,462	9	
	Customer Services Representative	\$3,505	\$4,931	0%	\$0	\$0	\$0	\$0		\$4,931	\$0	\$1,777	inc	inc	\$2	\$0	\$0	\$377	\$7,087	1%	\$49	\$7,038	15	
City of West Sacramento	Accounting Technician II	\$4,515	\$5,503	0%	\$0	\$0	\$60	\$120	\$120 for 90 units	\$5,683	\$2,014	inc	inc	inc	inc	\$55	\$150	\$80	\$7,982	0%	\$0	\$7,982	11	
City of Woodland F	Finance Clerk II	\$3,699	\$4,721	0%	\$0	\$94	\$50	\$0		\$4,865	\$0	\$2,464	\$163	\$19	\$8	\$10	\$50	\$68	\$7,649	1%	\$47	\$7,601	12	
El Dorado Irrigation District	Finance Assistant II	\$4,529	\$5,505	0%	\$0	\$0	\$0	\$0		\$5,505	\$0	\$2,156	\$131	\$15	\$10	\$0	\$0	\$421	\$8,239	0%	\$0	\$8,239	10	
Elk Grove Water District	Utility Billing Specialist III	\$5,136	\$6,240	1%	\$62	\$0	\$156	\$0		\$6,458	\$0	\$2,500	\$128	\$23	\$37	\$0	\$0	\$90	\$9,238	0%	\$0	\$9,238	4	
	Customer Service Representative II	\$4,508	\$6,086	0%	\$0	\$0	\$0	\$0		\$6,086	\$0	\$3,182	\$128	\$24	\$17	\$19	\$0	\$466	\$9,921	0%	\$0	\$9,921	2	
	Customer Services Representative II	\$4,708	\$6,008	0%	\$0	\$0	\$150	\$0		\$6,158	\$0	\$2,178	\$58	\$18	\$0	\$15	\$0	\$460	\$8,886	0%	\$0	\$8,886	6	
	Utility Billing Services Representative II	\$3,887	\$4,724	0%	\$0	\$0	\$118	\$236	5% max	\$5,078	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$361	\$7,302	1.71%	\$81	\$7,222	14	
San Juan Water District	Customer Services Technician	\$5,212	\$6,256	0%	\$0	\$0	\$0	\$0		\$6,256	\$0	\$2,692	\$149	\$19	\$21	\$29	\$0	\$479	\$9,643	0%	\$0	\$9,643	3	

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile

Labor Market 62.5th Percentile \$5,915

mer Service Manager  mparable Class  mparable Class  mparable Class	\$8,120	\$12,886	0%	\$0	\$0	\$0	\$0	\$12,886	<i>\$0</i>	\$2,124												
nparable Class										φ <b>2</b> , 124	\$195	\$20	\$46	\$35	\$ <i>0</i>	\$986	\$16,292	0%	\$0	\$16,292	3	
nparable Class																						
nparable Class																						
inpurable Glade																						
nparable Class																						Supervisor
silling Operations er	\$10,027	\$13,437	6.197%	\$833	\$403	\$0	\$0	\$14,673	\$2,020	inc	inc	inc	\$40	\$13	\$100	\$195	\$17,041	6.197%	\$833	\$16,209	4	Not over conservation
nparable Class																						
and the Class																						
riparable Class																						
nparable Class																						
ner Service Manager	\$9,942	\$12,085	0%	\$0	\$0	\$0	\$0	\$12,085	\$0	\$2,156	\$131	\$15	\$22	\$0	\$0	\$925	\$15,334	0%	\$0	\$15,334	6	BA; Utility billing, meter reading, field work
nparable Class																						Supervisor level
																						One over customer service and one over water
bliector or customer	\$9,294	\$11,862	0%	\$0	\$0	\$297	\$0	\$12,159	\$0	\$2,178	\$58	\$18	\$0	\$27	\$0	\$907	\$15,346	0%	\$0	\$15,346	5	efficiency
Consolidated Utilities and Services Division	\$12,425	\$13,698	0%	\$0	\$411	\$342	\$0	\$14,451	\$0	\$1,689	\$119	inc	\$2	\$0	\$54	\$1,026	\$17,342	1.71%	\$234	\$17,107	2	3.35% added to base for management differential
ner Service Manager	\$11.216	\$13.459	0%	\$0	\$0	\$0	\$0	\$13.459	\$0	\$2.692	\$149	\$19	\$45	\$42	\$0	\$1.023	\$17 428	0%	\$0	\$17.428	1	Over customer service and conservation
mpa mpa mpa mpa mpa Dire	arable Class	arable Class	arable Class arable Class  arable Class  arable Class  arable Class  arable Class  Service Manager \$9,942 \$12,085  arable Class  arable Class  arable Class  service Manager \$9,942 \$11,862  solidated Utilities \$12,425 \$13,698	arable Class arable Class  arable Class  arable Class  arable Class  arable Class  Service Manager \$9,942 \$12,085 0%  arable Class  arable Class  service Manager \$9,942 \$12,085 0%  arable Class  arable Class  arable Class  service of Customer \$9,294 \$11,862 0%  solidated Utilities \$9,294 \$13,698 0%	arable Class arable Class  arable Class  arable Class  arable Class  Service Manager \$9,942 \$12,085 0% \$0  arable Class  sarable Class  40 \$0 \$0 \$0  \$10,027 \$13,437 \$13,437 \$1,97% \$1,9	arable Class arable Class arable Class arable Class  Service Manager \$9,942 \$12,085 0% \$0  arable Class arable Class  Service Manager \$9,942 \$12,085 0% \$0  arable Class arable Class  Service Manager \$9,942 \$12,085 0% \$0  solidated Utilities \$9,294 \$11,862 0% \$0  solidated Utilities Services Division \$12,425 \$13,698 0% \$0  \$411	arable Class arable Class arable Class arable Class  Bervice Manager \$9,942 \$12,085 0% \$0 \$0  arable Class arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0  arable Class arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0  arable Class arable Cl	arable Class arable Class arable Class  arable Class  Bervice Manager \$9,942 \$12,085 0% \$0 \$0 \$0  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0  arable Class  service Of Customer \$9,294 \$11,862 0% \$0 \$0 \$297 \$0  solidated Utilities Services Division \$12,425 \$13,698 0% \$0 \$411 \$342 \$0	arable Class arable Class  arable Class  arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$12,085  arable Class  service Gustomer \$9,294 \$11,862 0% \$0 \$0 \$297 \$0 \$12,159  solidated Utilities Services Division \$12,425 \$13,698 0% \$0 \$0 \$411 \$342 \$0 \$14,451	arable Class arable Class arable Class  Bervice Manager \$9,942 \$12,085 0% \$0 \$0 \$12,085 \$0  arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$11,862 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$11,862 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$11,862 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$11,862 0% \$0 \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$11,862 0% \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$11,862 0% \$0 \$0 \$12,085 \$0  arable Class \$0 \$0 \$0 \$0 \$0 \$0 \$12,085 \$0  arable Class  Bervice Manager \$9,942 \$11,862 0% \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	arable Class arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0 \$2,156 arable Class  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0 \$2,156 arable Class  arable Class  arable Class  service Manager \$9,942 \$11,862 0% \$0 \$0 \$0 \$297 \$0 \$12,159 \$0 \$2,178 \$11,862 \$13,698 0% \$0 \$0 \$411 \$342 \$0 \$14,451 \$0 \$1,689	arable Class arable Class arable Class  Bervice Manager \$9,942 \$12,085 0% \$0 \$0 \$12,159 \$0 \$2,178 \$58  arable Class  Service of Customer \$9,294 \$11,862 0% \$0 \$0 \$411 \$342 \$0 \$14,451 \$0 \$1,689 \$119	arable Class arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 arable Class  arable Class  \$10,027 \$13,437 6.197% \$8833 \$403 \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 arable Class  arable Class  \$2,020 inc	arable Class arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$13,085 \$0 \$0 \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$13,085 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$13,085 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$13,085 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$13,085 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$13,085 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$13,085 \$0 \$13,085 \$0 \$12,085 \$0 \$13,085 \$0 \$12,085 \$0 \$13,085 \$0 \$1	arable Class arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,159 \$0 \$2,178 \$58 \$18 \$0 \$27 \$18,081 \$18,085 \$11,862 0% \$0 \$0 \$411 \$342 \$0 \$14,451 \$0 \$1,689 \$119 inc \$2 \$0	arable Class arable Class  S10,027 \$13,437 6.197% \$833 \$403 \$0 \$0 \$14,673 \$2,020 inc inc inc \$40 \$13 \$100  arable Class  arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$0 \$0  arable Class  arable Class  service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$0 \$0  arable Class  sredor of Customer \$9,294 \$11,862 0% \$0 \$0 \$297 \$0 \$12,159 \$0 \$2,178 \$58 \$18 \$0 \$27 \$0  solidated Utilities \$12,425 \$13,698 0% \$0 \$0 \$411 \$342 \$0 \$14,451 \$0 \$1689 \$119 inc \$2 \$0 \$54	arable Class arable Class  \$10,027 \$13,437 6.197% \$833 \$403 \$0 \$0 \$14,673 \$2,020 inc inc inc inc \$40 \$13 \$100 \$195  arable Class  arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$0 \$0 \$925  arable Class  arable Class  \$10,027 \$13,437 6.197% \$833 \$403 \$0 \$0 \$0 \$195  \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$0 \$0 \$925  \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$0 \$0 \$925  \$12,085 \$0 \$2,178 \$58 \$18 \$0 \$27 \$0 \$907  \$10,016 \$10,02	arable Class arable Class  Service Manager  \$9,942 \$12,085 0%  \$0 \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$0 \$0 \$925 \$15,334 \$100 \$15,467 \$15,046 \$15,	arable Class  gr Operations \$10,027 \$13,437 6.197% \$833 \$403 \$0 \$0 \$14,673 \$2,020 inc inc inc inc inc \$40 \$13 \$100 \$195 \$17,041 6.197%  arable Class arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$0 \$0 \$12,085 \$0 \$2,178 \$58 \$18 \$0 \$27 \$0 \$907 \$15,346 0%  solidated Utilities Services Division \$12,425 \$13,698 0% \$0 \$0 \$411 \$342 \$0 \$14,451 \$0 \$1,689 \$119 inc \$2 \$0 \$54 \$1,026 \$17,042 1.71%	arable Class  gr Operations \$10,027 \$13,437 6.197% \$833 \$403 \$0 \$0 \$14,673 \$2,020 inc inc inc inc s40 \$13 \$100 \$195 \$17,041 6.197% \$833  arable Class arable Class  Service Manager \$9,942 \$12,085 0% \$0 \$0 \$0 \$0 \$12,085 \$0 \$2,156 \$131 \$15 \$22 \$0 \$0 \$0 \$925 \$15,334 0% \$0  arable Class arable Class  service Manager \$9,942 \$11,862 0% \$0 \$0 \$0 \$0 \$297 \$0 \$12,159 \$0 \$2,178 \$58 \$18 \$0 \$27 \$0 \$907 \$15,346 0% \$0  solidated Utilities Services Division \$12,425 \$13,698 0% \$0 \$0 \$411 \$342 \$0 \$14,451 \$0 \$1689 \$119 inc \$2 \$0 \$54 \$1,026 \$17,042 1.71% \$234	arable Class  gr Operations  \$10,027 \$13,437 6.197% \$833 \$403 \$0 \$0 \$14,673 \$2,020 inc	Sarable Class   Sing Operations   Sing Operation

Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches \$13,955 -8.30%

\$16,658 -2.25%

Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Labor Market 62.5th Percentile \$13,448

				Employee's Portion of Retirement Paid by the	Employee's Portion of Retirement Paid by the	Deferred Compensatio	pay at 10	Certification	Certification			Health (Most Expensive			Life	LTD		Social Security and/or		Portion of Retirement Paid by the Employee	Retirement Paid by the Employee	Compensation minus ER portion of retirement paid		
Agency Sacramento Suburban	Classification  Director of Finance and	Base Salary	Base Salary	Employer (%)	Employer (\$)	n	Years	Pay (\$)	Pay (Notes)	Total Cash	Plan	Plan)	Dental	Vision	Insurance	Insurance	RHSA	Medicare	Total Comp	(%)	(\$)	by EE	Ranking	Comments
Water District	Administration	\$10,745	\$15,350	0%	\$0	\$0	\$0	\$0		\$15,350	\$0	\$2,124	\$195	\$20	\$55	\$41	\$0	\$1,050	\$18,835	0%	\$0	\$18,835	8	
Carmichael Water District		\$11,299	\$13,734	0%	\$0	\$0	\$0	\$0		\$13,734	\$0	\$2,311	\$115	\$29	\$50	\$20	\$0	\$1,027	\$17,284	0%	\$0	\$17,284	12	
Citrus Heights Water Distric	Director of Finance and ict Administrative Services	\$11,921	\$16,094	0%	\$0	\$483	\$0	\$0		\$16,577	\$0	\$2,674	\$149	\$25	\$15	\$74	\$0	\$1,061	\$20,575	0%	\$0	\$20,575	4	
							4			4														
City of Davis	Finance Director	\$11,425	\$13,887	0%	\$0	\$0	\$347	\$0		\$14,234	\$0	\$2,046	\$210	\$0	\$29	\$40	\$0	\$201	\$16,761	1.7%	\$236	\$16,524	13	
City of Folsom	Finance Director	\$12,500	\$15,833	0%	\$0	\$1,029	\$0	\$0		\$16,862	\$0	\$1,695	\$113	\$19	\$11	\$56	\$50	\$1,057	\$19,864	0%	\$0	\$19,864	6	
City of Roseville	No Comparable Class																							
0	D:	040 700	240.400	201		<b>*</b> 700				***		04.777			0.5	***		** ***	****	401	4400	400.005		
City of Sacramento	Director of Finance	\$12,799	\$19,198	0%	\$0	\$768	\$0	\$0		\$19,966	\$0	\$1,777	inc	inc	\$5	\$23	\$0	\$1,106	\$22,877	1%	\$192	\$22,685	1	
City of West Sacramento	Director of Finance	\$12,500	\$15,914	0%	\$0	\$716	\$0	\$796	5% MA	\$17,426	\$1,773	inc	inc	inc	inc	\$159	\$0	\$231	\$19,589	0%	\$0	\$19,589	7	
City of Woodland	No Comparable Class																							Finance, HR, IT, Purchasing, City Clerk
E10 11: 0 0:00		****	017.101	201		0407				447.004		00.450	0404	0.15	004			*****	****	201		****		
El Dorado Irrigation District	Director of Finance	\$14,368	\$17,464	0%	\$0	\$167	\$0	\$0		\$17,631	\$0	\$2,156	\$131	\$15	\$31	\$0	\$0	\$1,081	\$21,046	0%	\$0	\$21,046	3	
Elk Grove Water District	Finance Manager	\$11,480	\$13,955	1%	\$140	\$0	\$349	\$0		\$14,444	\$0	\$2,500	\$128	\$23	\$50	\$0	\$0	\$202	\$17,347	0%	\$0	\$17,347	11	
Fair Oaks Water District	Finance Manager	\$9,767	\$12,960	0%	\$0	\$0	\$0	\$0		\$12,960	\$0	\$3,182	\$128	\$24	\$36	\$41	\$0	\$991	\$17,362	0%	\$0	\$17,362	10	
Placer County Water	D: 4 (5: 110 :	044070	\$18.342	201		••	\$459			***	\$0	00.470	250	040		\$27	\$0	*****	000 171	201	\$0	000 171		
Agency Sacramento County	Director of Financial Services  No Comparable Class	\$14,372	\$18,342	0%	\$0	\$0	\$459	\$0		\$18,801	\$0	\$2,178	\$58	\$18	\$0	\$27	\$0	\$1,094	\$22,174	0%	\$0	\$22,174	2	Director of Finance also serves as Auditor Controller. Tax Collector and Treasurer
,	,																							
San Juan Water District	Director of Finance	\$13,685	\$16,423	0%	\$0	\$0	\$0	\$0		\$16,423	\$0	\$2,692	\$149	\$19	\$55	\$42	\$0	\$1,066	\$20,445	0%	\$0	\$20,445	5	
Amador Water Agency	No Comparable Class																							Not approved
City of Lodi	No Comparable Class																							Deputy City Manager
Stockton East Water Distric	ict Finance Director	\$12,116	\$14,727	0%	\$0	\$0	\$0	\$0		\$14,727	\$0	\$3,182	\$128	\$24	\$30	\$30	\$0	\$214	\$18,334	0%	\$0	\$18,334	9	
Stockton MUD (City of Stockton)	Municipal Utilities Department Finance Officer	\$9,454	\$12,065	0%	\$0	\$0	\$0	\$0		\$12,065	\$1,685	inc	inc	inc	\$5	\$34	\$0	\$175	\$13,964	0%	\$0	\$13,964	14	
,																					, , , ,			<u>'</u>
	Labor Market 62.	5th Percentile	\$16,004							\$16,719												\$20,154		

# Of Comparable Matches 13

Sacramento Suburban Water District is above or below 62.5th Percentile -4.26%

\$16,719 -8.92%

\$20,154 -7.00%

Agency	Classification		Maximum Base Salary	Employee's Portion of Retirement Paid by the Employer (%)		Deferred Compensatio n	Longevity pay at 10 Years	Education/ Certification Pay (\$) Pay (Notes)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the		Ranking	Comments
Sacramento Suburban Water District	Superintendent, Distribution	\$7,812	\$11,161	0%	\$0	\$0	\$0	\$0	\$11,161	\$0	\$2,124	\$195	\$20	\$40	\$31	\$0	\$854	\$14,424	0%	\$0	\$14,424	4	D4, T2
Carmichael Water District	Distribution Superintendent	\$8,872	\$10,784	0%	\$0	\$0	\$0	\$0	\$10,784	\$0	\$2,311	\$115	\$29	\$50	\$20	\$0	\$825	\$14,133	0%	\$0	\$14,133	5	D4, T2, Cross-Connection Control Certificate
Citrus Heights Water Distric	et No Comparable Class																						
City of Davis	No Comparable Class																						
City of Folsom	No Comparable Class																						
City of Roseville	Water Distribution Superintendent	\$8,187	\$11,135	6.197%	\$690	\$334	\$0	\$0	\$12,159	\$2,020	inc	inc	inc	\$33	\$13	\$100	\$161	\$14,487	6.197%	\$690	\$13,797	6	D5, T2
City of Sacramento	Utilities Operations and Maintenance Superintendent	\$8,939	\$11,728	0%	\$0	\$469	\$0	\$0	\$12,197	\$0	\$1,777	inc	inc	\$5	\$14	\$0	\$897	\$14,889	1%	\$117	\$14,772	2	D4
City of West Sacramento	No Comparable Class																						
City of Woodland	No Comparable Class																						
El Dorado Irrigation District	No Comparable Class																						
Elk Grove Water District	No Comparable Class																						Supervisor level
Fair Oaks Water District Placer County Water	Operations Superintendent	\$7,807	\$10,540	0%	\$0	\$0	\$0	\$0	\$10,540	\$0	\$3,182	\$128	\$24	\$29	\$33	\$0	\$806	\$14,743	0%	\$0	\$14,743	3	D4, T2, Cross Connection
Agency	No Comparable Class																						0.050/14
Sacramento County	Water Distribution Manager	\$8,806	\$10,704	0%	\$0	\$321	\$268	\$0	\$11,293	\$0	\$1,689	\$119	inc	\$2	\$0	\$54	\$819	\$13,975	1.71%	\$183	\$13,792	7	3.35% Management differential added to base pay; D5
San Juan Water District	Field Services Manager	\$11,216	\$13,459	0%	\$0	\$0	\$0	\$0	\$13,459	\$0	\$2,692	\$149	\$19	\$45	\$42	\$0	\$1,023	\$17,428	0%	\$0	\$17,428	1	D4

Labor Market 62.5th Percentile \$11,209 Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

\$12,164 -8.99%

\$14,747 -2.24%

## New Hires, Classic Members New Hires, Classic Members

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n	Longevity pay at 10 Years		Certification Pay (Notes)			Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Distribution Operator II	\$5,788	\$7,235	0%	\$0	\$0	\$0	\$130	\$0.75/hr for 2 certs	\$7,365	\$0	\$2,124	\$195	\$20	\$26	\$20	\$0	\$553	\$10,303	0%	\$0	\$10,303	3	D2; T2
					1																			
Carmichael Water District	Distribution Operator II	\$5,860	\$6,623	0%	\$0	\$0	\$0	\$173	\$1/hr for D4	\$6,796	\$0	\$2,311	\$115	\$29	\$397	\$15	\$0	\$507	\$10,170	0%	\$0	\$10,170	4	D2
Citrus Heights Water Distric	ct Distribution Operator II	\$6,190	\$8,329	0%	\$0	\$250	\$0	\$120	\$60 for T5 and \$60 for D5		\$0	\$2,674	\$149	\$25	\$15	\$41	\$0	\$637	\$12,240	0%	\$0	\$12,240	1	D1 required; \$40 for D2 and \$40 for T2 added to base pay
City of Davis	Water Distribution Operator II	\$4,691	\$5,702	0%	\$0	\$0	\$143	\$0		\$5,845	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$83	\$8,232	1.7%	\$97	\$8,135	13	D2, Class A or B
City of Folsom	Water Distribution Operator II	\$5,466	\$6,924	0%	\$0	\$100	\$173	\$300	\$300 max	\$7,497	\$0	\$1,695	\$113	\$19	\$9	\$25	\$50	\$530	\$9,938	0%	\$0	\$9,938	6	D2
City of Roseville	Water Distribution Worker II	\$4,708	\$6,624	6.197%	\$410	\$299	\$0	\$199	3% max	\$7,532	\$2,020	inc	inc	inc	\$20	\$15	\$100	\$96	\$9,783	6.197%	\$410	\$9,372	10	D2, Class B
City of Sacramento	No Comparable Class								4400 ( 00															D1 only
									\$120 for 90 units; 0.5% Pesticide; 0.5% D3; 5%															
City of West Sacramento	Senior Maintenance Worker	\$4,782	\$6,103	0%	\$0	\$0	\$60	\$486	Class A	\$6,650	\$2,014	inc	inc	inc	inc	\$61	\$150	\$88	\$8,963	0%	\$0	\$8,963	11	Class A; 1% for D2 added to base pay
City of Woodland	Utilities Maintenance Worker II	\$4,185	\$5,341	0%	\$0	\$107	\$50	\$0		\$5,498	\$0	\$2,464	\$163	\$19	\$8	\$11	\$50	\$77	\$8,291	1%	\$53	\$8,238	12	D2, Collection I
El Dorado Irrigation District	Distribution Operator II	\$5,470	\$6,651	0%	\$0	\$0	\$0	\$0		\$6,651	\$0	\$2,156	\$131	\$15	\$12	\$0	\$0	\$509	\$9,475	0%	\$0	\$9,475	9	D2
Elk Grove Water District	Water Distribution Operator II	\$5,800	\$7,048	1%	\$70	\$0	\$176	\$0		\$7,294	\$0	\$2,500	\$128	\$23	\$42	\$0	\$0	\$102	\$10,090	0%	\$0	\$10,090	5	D2, T2
Fair Oaks Water District	Distribution System Operator II	\$4,508	\$6,086	0%	\$0	\$0	\$0	\$0		\$6,086	\$0	\$3,182	\$128	\$24	\$17	\$19	\$0	\$466	\$9,921	0%	\$0	\$9,921	7	D2; Class A
Placer County Water Agency	No Comparable Class																							D3, Backflow, Cross Connection required
Sacramento County	Water System Operator	\$5,878	\$7,145	0%	\$0	\$0	\$179	\$0	2% T2; 2% D2 added to base salary		\$0	\$1.689	\$119	inc	\$1	\$0	\$54	\$547	\$9.733	1.71%	\$122	\$9.610	8	cert pay include pay for T2; D2 under base salary
-									Salary													4.77		
San Juan Water District	Distribution Operator II	\$6,235	\$7,483	0%	\$0	\$0	\$0	\$0		\$7,483	\$0	\$2,692	\$149	\$19	\$25	\$35	\$0	\$572	\$10,974	0%	\$0	\$10,974	2	D2

Labor Market 62.5th Percentile \$6,890 Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches 12

				Employee's Portion of Retirement Paid by the		Deferred Compensatio	pay at 10	Education/ Certification	Certification			Health (Most Expensive			Life	LTD		Social Security and/or		Portion of Retirement Paid by the Employee	Retirement Paid by the Employee	Compensation minus ER portion of retirement paid		
Agency Sacramento Suburban	Classification	Base Salary	Base Salary	Employer (%)	Employer (\$)	n	Years	Pay (\$)	Pay (Notes)	Total Cash	Plan	Plan)	Dental	Vision	Insurance	Insurance	RHSA	Medicare	Total Comp	(%)	(\$)	by EE	Ranking	Comments
Water District	Engineering Manager	\$10,205	\$14,578	0%	\$0	\$0	\$0	\$0		\$14,578	\$0	\$2,124	\$195	\$20	\$52	\$40	\$0	\$1,039	\$18,048	0%	\$0	\$18,048	7	PE
	T T																							T
Carmichael Water District	Engineering Manager	\$12,822	\$15,585	0%	\$0	\$0	\$0	\$0		\$15,585	\$0	\$2,311	\$115	\$29	\$50	\$20	\$0	\$1,054	\$19,163	0%	\$0	\$19,163	4	PE
Citrus Heights Water District	Director of Engineering-Distric Engineer	t \$13,111	\$17,702	0%	\$0	\$531	\$0	\$0		\$18,233	\$0	\$2,674	\$149	\$25	\$15	\$74	\$0	\$1,084	\$22,254	0%	\$0	\$22,254	1	PE, D2, T1
City of Davis	No Comparable Class																							
City of Folsom	No Comparable Class																							
City of Roseville	Engineering Manager	\$11,188	\$14,993	6.197%	\$929	\$450	\$0	\$0		\$16,372	\$2,020	inc	inc	inc	\$45	\$13	\$100	\$217	\$18,768	6.197%	\$929	\$17,838	8	PE
City of Sacramento	Engineering Manager	\$11,650	\$15,286	0%	\$0	\$611	\$0	\$0		\$15,898	\$0	\$1,777	inc	inc	\$5	\$18	\$0	\$1,049	\$18,747	1%	\$153	\$18,594	6	
City of West Sacramento	No Comparable Class																							
City of Woodland	No Comparable Class																							
El Dorado Irrigation District	Director of Engineering	\$14,368	\$17,464	0%	\$0	\$167	\$0	\$0		\$17,631	\$0	\$2,156	\$131	\$15	\$31	\$0	\$0	\$1,081	\$21,046	0%	\$0	\$21,046	2	PE
Elk Grove Water District	No Comparable Class																							
Fair Oaks Water District	No Comparable Class																							Technical Services Manager- PE preferred
Placer County Water Agency	Deputy Director of Technical Services	\$12,002	\$15,318	0%	\$0	\$0	\$383	\$0		\$15,701	\$0	\$2,178	\$58	\$18	\$0	\$27	\$0	\$1,050	\$19,031	0%	\$0	\$19,031	5	Reports to Director of Technical Services; PE
Sacramento County	No Comparable Class																							
San Juan Water District	Director of Engineering Services	\$13,685	\$16,423	0%	\$0	\$0	\$0	\$0		\$16,423	\$0	\$2,692	\$149	\$19	\$55	\$42	\$0	\$1,066	\$20,445	0%	\$0	\$20,445	3	PE
Amador Water Agency	No Comparable Class																							
City of Lodi	City Engineer/Deputy Public Works Director	\$11,931	\$14,493	0%	\$0	\$435	\$0	\$0		\$14,928	\$0	\$2,006	\$125	\$17	\$88	DNA-Self Funded	\$0	\$210	\$17,372	3%	\$435	\$16,938	9	PE
Stockton East Water District	No Comparable Class																							
Stockton MUD (City of Stockton)	Engineering Services Manage	s \$10,402	\$13,344	0%	\$0	\$0	\$0	\$0		\$13,344	\$1,685	inc	inc	inc	\$5	\$37	\$0	\$193	\$15,265	0%	\$0	\$15,265	10	
	Labor Market 62	.5th Percentile	\$15,585						·	\$16,372				·				·				\$19,163		

-12.31%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile -6.91%

Sacramento Suburban Water District Total Compensation Study 4/2023 New Hires, Classic Members

#### New Hires, Classic Members

Agency	Classification	Minimum Base Salary	Maximum Base Sal <u>ary</u>	Employee's Portion of Retirement Paid by the Employer (%)	Portion of Retirement Paid by the	Deferred Compensatio n	Longevity pay at 10 Years	Education/ Certification Pay (\$)	Education/ Certification Pay (Notes)	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Retirement Paid by the Employee	Portion of Retirement Paid by the	Total Compensation minus ER portion of retirement paid by EE	Ranking	Comments
Sacramento Suburban Nater District	Engineering Project Coordinator	\$6,377	\$7,972	0%	\$0	\$0	\$0	\$43	\$0.25 per hour for cert	\$0	\$2,124	\$195	\$20	\$29	\$22	\$0	\$610	\$11,014	0%	\$0	\$11,014	1	Sammanas
Carmichael Water District	No Comparable Class																						
Citrus Heights Water Distric	ct No Comparable Class																						
City of Davis	No Comparable Class																						
City of Folsom	No Comparable Class																						
City of Roseville	No Comparable Class																						
City of Sacramento	No Comparable Class																						
City of West Sacramento	No Comparable Class																						
City of Woodland	No Comparable Class																						
El Dorado Irrigation District	No Comparable Class																						
Ik Grove Water District	No Comparable Class																						
air Oaks Water District	No Comparable Class																						
lacer County Water gency	No Comparable Class																						
acramento County	No Comparable Class																						
an Juan Water District	No Comparable Class																						

Labor Market 62.5th Percentile	Insuff Data
Sacramento Suburban Water District is above or below 62.5th Percentile	
	1
# Of Comparable Matches	0

Insuff Data

Sacramento Suburban Water District Total Compensation Study 4/2023 New Hires, Classic Members

#### New Hires, Classic Members

				Employee's Portion of Retirement	Employee's Portion of Retirement	Deferred	Longevity	Education/ Education/			Health (Most						Social Security		Employer's Emp Portion of Por Retirement Reti Paid by the Paid	tion of (	Compensation minus ER		
Agency	Classification	Minimum Base Salary	Maximum Base Salary	Paid by the Employer (%)	Paid by the	Compensatio	pay at 10 Years	Certification Pay (\$) Pay (Notes)	Total Cash	Cafeteria Plan	Expensive	Dental	Vision	Life Insurance	LTD Insurance	RHSA	and/or Medicare		Employee Em	ployee r (\$)	etirement paid by EE	Ranking	Comments
Sacramento Suburban Water District	Environmental Compliance Supervisor	\$7,967	\$11,381	0%	\$0	\$0	\$0	\$0	\$11,381	\$0	\$2,124	\$195	\$20	\$41	\$31	\$0	\$871	\$14,662	0%	\$0	\$14,662	1	
Carmichael Water District	No Comparable Class																						
Citrus Heights Water District	t No Comparable Class																						
City of Davis	No Comparable Class																						
City of Folsom	No Comparable Class																						
City of Roseville	No Comparable Class																						
City of Sacramento	No Comparable Class																						
City of West Sacramento	No Comparable Class																						
City of Woodland	No Comparable Class																						
El Dorado Irrigation District	No Comparable Class																						
Elk Grove Water District	No Comparable Class																						
Fair Oaks Water District	No Comparable Class																						
Placer County Water Agency	No Comparable Class																						
Sacramento County	No Comparable Class																						
San Juan Water District	No Comparable Class																						

Labor Market 62.5th Percentile Insuff Data Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

Agency	Classification	Minimum Base Salary	Maximum Base Salary		Portion of Retirement Paid by the	Deferred Compensatio n	Longevity pay at 10 Years	Education/ Certification Pay (\$)	Education/ Certification Pay (Notes)		Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Retirement Paid by the Employee	Portion of Retirement Paid by the	Total Compensation minus ER portion of retirement paid by EE	Ranking	Comments
Sacramento Suburban Water District	Environmental Compliance Technician	\$5,741	\$7,176	0%	\$0	\$0	\$0	\$43	\$0.25 for one cert	\$7,219	\$0	\$2,124	\$195	\$20	\$26	\$20	\$0	\$549	\$10,152	0%	\$0	\$10,152	1	
Carmichael Water District	No Comparable Class																							
Citrus Heights Water District	t No Comparable Class																							
City of Davis	No Comparable Class																							
City of Folsom	No Comparable Class																							
City of Roseville	Water Quality Technician	\$4,597	\$6,469	6.197%	\$401	\$194	\$162	\$0		\$7,226	\$2,020	inc	inc	inc	\$19	\$13	\$100	\$94	\$9,472	6.197%	\$401	\$9,071	2	
City of Sacramento	No Comparable Class																							
City of West Sacramento	No Comparable Class																							
City of Woodland	No Comparable Class																							
El Dorado Irrigation District	No Comparable Class																							
Elk Grove Water District	No Comparable Class																							
Fair Oaks Water District	No Comparable Class																							
Placer County Water Agency	No Comparable Class																							
Sacramento County	No Comparable Class																							
San Juan Water District	No Comparable Class																							

Labor Market 62.5th Percentile	Insuff Data
Sacramento Suburban Water District is above or below 62.5th Percentile	
# Of Comparable Matches	1

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Portion of Retirement Paid by the	Deferred Compensatio n		Education/ Education/ Certification Certification Pay (\$) Pay (Notes)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Executive Assistant to the General Manager	\$5,471	\$7,815	0%	\$0	\$0	\$0	\$0	\$7,815	\$0	\$2,124	\$195	\$20	\$28	\$21	\$0	\$598	\$10,801	0%	\$0	\$10,801	4	No BA required
Carmichael Water District	No Comparable Class																						Administrative Specialist is responsible for human resources and board support
Citrus Heights Water Distric	No Comparable Class																						
City of Davis	No Comparable Class																						
City of Folsom	No Comparable Class																						
City of Roseville	No Comparable Class																						
City of Sacramento	No Comparable Class																						
City of West Sacramento	No Comparable Class																						
City of Woodland	No Comparable Class  Executive Assistant/Clerk to																						
El Dorado Irrigation District		\$7,449	\$9,054	0%	\$0	\$0	\$0	\$0	\$9,054	\$0	\$2,156	\$131	\$15	\$16	\$0	\$0	\$693	\$12,066	0%	\$0	\$12,066	2	
Elk Grove Water District	No Comparable Class																						
Fair Oaks Water District Placer County Water	No Comparable Class																						
Agency	Clerk to the Board	\$6,851	\$8,744	0%	\$0	\$0	\$219	\$0	\$8,963	\$0	\$2,178	\$58	\$18	\$0	\$22	\$0	\$669	\$11,907	0%	\$0	\$11,907	3	6% added for confidential pay
Sacramento County	No Comparable Class  Administrative Assistant/Board																						
San Juan Water District	Secretary Assistant/Board	\$7,684	\$9,221	0%	\$0	\$0	\$0	\$0	\$9,221	\$0	\$2,692	\$149	\$19	\$31	\$42	\$0	\$705	\$12,859	0%	\$0	\$12,859	1	

Labor Market 62.5th Percentile \$9,096 Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

\$9,096 -16.39% \$12,264 -13.54%

Classification			Portion of Retirement Paid by the	Portion of Retirement Paid by the			Certification	Certification	Total Cash			Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Portion of Retirement Paid by the Employee	Portion of Retirement Paid by the Employee	Compensation minus ER portion of retirement paid	Ranking	Comments
Facilities and Fleet Specialist			0%	\$0	\$0	\$0	\$43			\$0	\$2,124	\$195	\$20	\$26	\$20	\$0	\$553	\$10,216	0%	\$0	\$10,216	1	Comments
No Comparable Class																							
no Comparable Class																							
Equipment Mechanic II	\$4,876	\$5,927	0%	\$0	\$0	\$148	\$0		\$6,075	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$86	\$8,466	1.7%	\$101	\$8,365	8	Class A or B
Mechanic II	\$5,466	\$6,924	0%	\$0	\$100	\$173	\$300	\$300 max	\$7,497	\$0	\$1,695	\$113	\$19	\$9	\$25	\$50	\$530	\$9,938	0%	\$0	\$9,938	3	Class B
Mechanic II	\$5,114	\$7,195	6.197%	\$446	\$216	\$180	\$0		\$8,037	\$2,020	inc	inc	inc	\$22	\$15	\$100	\$104	\$10,297	6.197%	\$446	\$9,851	6	Class B; 8 ASE certificates
Equipment Mechanic II	\$4,846	\$6,819	0%	\$0	\$0	\$0	<b>\$465</b>	Emissions; \$150 Master Auto; \$150	\$7,284	\$0	\$1,777	inc	inc	\$1	\$0	\$0	\$522	\$9,583	1%	\$68	\$9,515	7	Class A
Equipment Mechanic II	\$4.501	\$5.483	0%	\$0	\$0	\$60	\$422			\$2.014	inc	inc	inc	inc	\$55	\$150	\$80	\$8.263	0%	\$0	\$8.263	9	Class A
Light Equipment Mechanic	\$4,083	\$5,211	0%	\$0	\$104	\$50	\$0	.0707102 0011	\$5,365	\$0	\$2,464	\$163	\$19	\$8	\$11	\$50	\$76	\$8,157	1%	\$52	\$8,105	10	Class A
Heavy Equipment Mechanic	\$5,808	\$7,062	0%	\$0	\$0	\$0	\$0		\$7,062	\$0	\$2,156	\$131	\$15	\$13	\$0	\$0	\$540	\$9,918	0%	\$0	\$9,918	4	Class A
No Comparable Class																							
No Comparable Class																							
Mechanic	\$5,583	\$7,125	0%	\$0	\$0	\$178	\$0		\$7,303	\$0	\$2,178	\$58	\$18	\$0	\$18	\$0	\$545	\$10,120	0%	\$0	\$10,120	2	Class A
Equipment Technician	\$6,248	\$6,890	0%	\$0	\$0	\$172	\$551	8% max	\$7,613	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$527	\$10,003	1.71%	\$118	\$9,885	5	
No Comparable Class																							
	No Comparable Class  It No Comparable Class  Equipment Mechanic II  Mechanic II  Mechanic II  Equipment Mechanic II  Equipment Mechanic II  Light Equipment Mechanic  Heavy Equipment Mechanic  No Comparable Class  No Comparable Class  Mechanic  Equipment Technician	Classification	Classification         Base Salary         Base Salary           Facilities and Fleet Specialist         \$5,788         \$7,235           No Comparable Class         \$5,788         \$7,235           In the Comparable Class         \$5,827           Equipment Mechanic II         \$4,876         \$5,927           Mechanic II         \$5,466         \$6,924           Mechanic II         \$5,114         \$7,195           Equipment Mechanic II         \$4,846         \$6,819           Equipment Mechanic II         \$4,001         \$5,483           Light Equipment Mechanic         \$4,083         \$5,211           Heavy Equipment Mechanic         \$5,808         \$7,062           No Comparable Class         No Comparable Class           Mechanic         \$5,583         \$7,125           Equipment Technician         \$6,248         \$6,890	Classification	Classification         Minimum Base Salary         Maximum Base Salary         Retirement Paid by the Employer (%)         Paid by the Employer (%)<	Classification	Classification   Base Salary   Base Salary	Portion of Retirement Paid by the Employer (%)   Portion of Retirement Paid by the E	Classification	No Comparable Class   State   State	Portion of Recharge   Recharge	Portion of Retirement   Port	Portion of Retirement Retirement Paylid by the Paid by the Paid by the Paid by the Paylid by the Paid by the Pai	Portion of Retirement   Port	Minimum   Maximum   Education   Educatio	Classification   Base Salary   Base Salary   Engineering   Deferred   Paid by the Paid b	Minimum   Maximum   Pertition of Cheferrine   Postion of Cheferrine   Chegrine   Chemostration   Components   Chemostration   Components   Chemostration   C	Portion of Business   Portion of Business	Employee's   Employee's   Employee's   Employee's   Post of the Company   Expension   Ex	Employee's Employee's Employee's Employee's Employee's Excision   Deferration   Defe	Employee   Person   Person	Professor   Prof	Part

Labor Market 62.5th Percentile \$6,924 Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

\$7,303 -0.34%

\$9,885 3.24%

Sacramento Suburban Water District Total Compensation Study 4/2023 New Hires, Classic Members

### New Hires, Classic Members

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)		Longevity pay at 10 Years	Education/ Certification Pay (\$)	Education/ Certification Pay (Notes)		Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Retirement Paid by the Employee	Portion of Retirement Paid by the	Total Compensation minus ER portion of retirement paid by EE	Ranking	Comments
Sacramento Suburban Water District	Field Operations Coordinator	\$6,077	\$7,597	0%	\$0	\$0	\$0	\$130	\$0.75/hr for 2 certs	\$7,727	\$0	\$2,124	\$195	\$20	\$27	\$21	\$0	\$581	\$10,695	0%	\$0	\$10,695		
Water District	Coordinator	\$0,077	\$7,597	0%	ΨU	30	30	\$130	Certs	\$1,121	\$0	\$2,124	\$195	\$20	<b>\$27</b>	\$21	\$0	\$301	\$10,095	0%	φU	\$10,095	,	
Carmichael Water District	No Comparable Class																							
Citrus Heights Water Distri	ict No Comparable Class																							
City of Davis	No Comparable Class																							
City of Folsom	No Comparable Class																							
City of Roseville	No Comparable Class																							
City of Sacramento	No Comparable Class																							
City of West Sacramento	·																							
City of Woodland	No Comparable Class																							
	·																							
El Dorado Irrigation Distric																								
Elk Grove Water District	,																							
Fair Oaks Water District Placer County Water	No Comparable Class																							
Agency	No Comparable Class																							
Sacramento County	No Comparable Class																							
San Juan Water District	No Comparable Class																							CMMS/GIS Coordinator requires BA
	Labor Market 6	2.5th Percentile	e Insuff Data							Insuff Data												Insuff Data		

Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

Insuff Data

New Hires, Classic Mem	nbers										•	otal Compensation 4/2023	,											
Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)		Longevity pay at 10 Years	Education/ Certification Pay (\$)		Total Cash		Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban									\$0.75/hr for 2															
Water District	Foreman (Distribution)	\$7,441	\$9,301	0%	\$0	\$0	\$0	\$130	certs	\$9,431	\$0	\$2,124	\$195	\$20	\$33	\$25	\$0	\$712	\$12,540	0%	\$0	\$12,540	5	D3, T2
Carmichael Water District	No Comparable Class																							
Citrus Heights Water District	Water Distribution Supervisor	\$9,081	\$12,246	0%	\$0	\$367	\$0	\$120	\$100 for D5; \$20 for T3	\$12,733	\$0	\$2,674	\$149	\$25	\$15	\$60	\$0	\$937	\$16,594	0%	\$0	\$16,594	1	D3, T1; \$40 added to base pay for T2
1	Water Distribution Crew Supervisor	\$5,394	\$6,557	0%	\$0	\$0	\$164	\$0		\$6,721	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$95	\$9,121	1.7%	\$111	\$9,009	11	Class A, D3
City of Folsom	Water Distribution Supervisor	\$8,114	\$10,278	0%	\$0	\$325	\$257	\$300	\$300 MA	\$11,160	\$0	\$1,695	\$113	\$19	\$9	\$36	\$50	\$786	\$13,869	0%	\$0	\$13,869	3	D4 or 5; salary includes recent increases
City of Roseville	Water Distribution Supervisor	\$6,925	\$9,280	6.197%	\$575	\$278	\$0	\$0		\$10,133	\$2,020	inc	inc	inc	\$28	\$12	\$100	\$135	\$12,428	6.197%	\$575	\$11,853	7	D4
	Utilities Operations and Maintenance Supervisor	\$6,245	\$8,786	0%	\$0	\$176	\$0	\$439	5% BA	\$9,401	\$0	\$1,777	inc	inc	\$3	\$0	\$0	\$672	\$11,854	1%	\$88	\$11,766	8	
City of West Sacramento	No Comparable Class																							
	Unities Maintenance Supervisor	\$5,491	\$7,008	0%	\$0	\$140	\$50	\$0		\$7,198	\$0	\$2,464	\$163	\$19	\$8	\$15	\$50	\$102	\$10,019	1%	\$70	\$9,949	10	D4, Collection I
El Dorado Irrigation District	No Comparable Class																							Water Operations Supervisor is over treatment operations and maintenance and distribution
Elk Grove Water District	Water Distribution Supervisor	\$7,223	\$8,779	1%	\$88	\$0	\$219	\$0		\$9,087	\$0	\$2,500	\$128	\$23	\$50	\$0	\$0	\$127	\$11,915	0%	\$0	\$11,915	6	D3, T2, Cross Connection
Fair Oaks Water District	Operations Supervisor	\$6,909	\$994	0%	\$0	\$0	\$0	\$0		\$994	\$0	\$3,182	\$128	\$24	\$3	\$3	\$0	\$76	\$4,410	0%	\$0	\$4,410	12	D3, T2, Class A
Placer County Water Agency	Distribution Supervisor	\$7,668	\$9,788	0%	\$0	\$0	\$245	\$0		\$10,033	\$0	\$2,178	\$58	\$18	\$0	\$25	\$0	\$749	\$13,060	0%	\$0	\$13,060	4	D5, Backflow and Cross Connection
Sacramento County	Water Distribution Supervisor	\$7,030	\$8,545	0%	\$0	\$0	\$214	\$342	4% D5	\$9,100	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$654	\$11,617	1.71%	\$146	\$11,471	9	D3; Class A may be required
	Distribution Lead Worker	\$8,746	\$10,495	0%	\$0	\$0	\$0	\$0		\$10,495	\$0	\$2,692	\$149	\$19	\$35	\$42	\$0	\$803	\$14,234	0%	\$0	\$14,234	2	Class A, D4, Backflow and Cross Connection certificates

Labor Market 62.5th Percentile \$9,407 Sacramento Suburban Water District is above or below 62.5th Percentile -1.14% # Of Comparable Matches

\$10,058 -6.65% \$12,201

Agency	Classification			Portion of Retirement Paid by the	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n			Certification Pay (Notes)	<b>Total Cash</b>	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Vater District	Foreman (Production)	\$7,441	\$9,301	0%	\$0	\$0	\$0	\$130	\$0.75/hr for 2 certs	\$9,431	\$0	\$2,124	\$195	\$20	\$33	\$25	\$ <i>o</i>	\$712	\$12,540	0%	\$0	\$12,540	2	D3, T2
								T	T															
armichael Water District	No Comparable Class																							
rus Heights Water Distric	Water Resources Supervisor/Chief Operator	\$9,041	\$12,206	0%	\$0	\$366	\$0	\$120	\$100 for D5; \$20 for T3	\$12,692	\$0	\$2,674	\$149	\$25	\$15	\$60	\$0	\$934	\$16,549	0%	\$0	\$16,549	1	T2, D3
y of Davis	Water Production System Supervisor	\$5,947	\$7,229	0%	\$0	\$0	\$181	\$0		\$7,410	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$105	\$9.819	1.7%	\$123	\$9.696	4	Class A. D4, T2
y or Davis	Supervisor	\$5,947	\$1,229	0%	\$0	Φ0	\$101	Φ0		\$7,410	\$0	\$2,046	\$210	\$0	фэ	φ40	Φυ	\$105	\$9,019	1.770	\$123	\$9,090	4	Class A, D4, 12
y of Folsom	No Comparable Class																							Treatment plant
y of Roseville	No Comparable Class																							Treatment plant
y of Sacramento	No Comparable Class																							Treatment plant
of West Sacramento	No Comparable Class																							
of Woodland	No Comparable Class																							Treatment plant
Dorado Irrigation District	No Comparable Class																							Water Operations Supervisor is over treatment operations and maintenance and distribution
Grove Water District	Water Treatment Supervisor	\$7,223	\$8,779	1%	\$88	\$0	\$219	\$0		\$9,087	\$0	\$2,500	\$128	\$23	\$50	\$0	\$0	\$127	\$11,915	0%	\$0	\$11,915	3	T3,D2, Cross Connection
Oaks Water District	No Comparable Class																							
icer County Water ency	No Comparable Class																							Treatment plant
	THE COMPARADIC ORDS																							Trodution plant
cramento County	No Comparable Class																							
n Juan Water District	No Comparable Class																							Treatment plant

Labor Market 62.5th Percentile \$9,636 Sacramento Suburban Water District is above or below 62.5th Percentile -3.60% # Of Comparable Matches

\$9,988 -5.91% \$13,074 -4.26%

Sacramento Suburban Water District Total Compensation Study 4/2023 New Hires, Classic Members

### New Hires, Classic Members

Agency	Classification	Minimum Base Salary	Maximum Base Salary	Employee's Portion of Retirement Paid by the Employer (%)	Portion of Retirement Paid by the		Longevity pay at 10 Years	Education/ Certification Pay (\$)	Education/ Certification Pay (Notes)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Retirement Paid by the Employee	Portion of Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	GIS Coordinator	\$7,507	\$9,384	0%	\$0	\$0	\$0	\$43	\$0.25 per hr for one cert		\$0	\$2,124	\$195	\$20	\$34	\$26	\$0	\$718	\$12,544	0%	\$0	\$12,544	1	
armichael Water District	No Comparable Class																							
trus Heights Water Distri	ct No Comparable Class																							
ty of Davis	No Comparable Class																							
ty of Folsom	No Comparable Class																							
ty of Roseville	No Comparable Class																							Does not supervise
ty of Sacramento	No Comparable Class																							Does not supervise
y of West Sacramento	No Comparable Class																							
ty of Woodland	No Comparable Class																							Not budgeted
Dorado Irrigation District	No Comparable Class																							
k Grove Water District	No Comparable Class																							
ir Oaks Water District	No Comparable Class																							
acer County Water gency	No Comparable Class																							GIS Supervisor is also responsible for software and hardware
acramento County	No Comparable Class																							Does not supervise
an Juan Water District	No Comparable Class																							CMMS/GIS Coordinator requires BA

Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n		Education/ Certification Pay (\$)		Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Human Resources Manager	\$7,420	\$10,600	0%	\$o	\$0	\$o	\$o		\$10.600	\$0	\$2,124	\$195	\$20	\$38	\$29	\$0	\$811	\$13,817	0%	\$o	\$13,817	7	
Water District	Truman Resources Manager	\$7,420	\$10,000	0%	φU	\$0	\$0	30		\$10,000	-\$U	\$2,124	\$195	\$20	\$30	<b>\$29</b>	ş0	\$611	\$13,017	0%	φU	\$13,017		
Carmichael Water District	No Comparable Class																							
Citrus Heights Water District	No Comparable Class																							
City of Davis	No Comparable Class																							
City of Folsom	No Comparable Class																							
City of Roseville	Human Resources Manager	\$9,060	\$12,142	6.197%	\$752	\$364	\$0	\$0		\$13,259	\$2,020	inc	inc	inc	\$36	\$13	\$100	\$176	\$15,604	6.197%	\$752	\$14,852	3	Involved in labor relations
City of Sacramento	Human Resources Manager	\$9,585	\$12,577	0%	\$0	\$503	\$0	\$0		\$13,080	\$0	\$1,777	inc	inc	\$5	\$15	\$0	\$962	\$15,839	1%	\$126	\$15,713	1	Involved in labor relations
City of West Sacramento	Human Resources Manager	\$10,067	\$12,234	0%	\$0	\$184	\$0	\$612	5% MA	\$13,029	\$1,773	inc	inc	inc	inc	\$0	\$150	\$177	\$15,130	0%	\$0	\$15,130	2	Involved in labor relations
City of Woodland	Human Resources Manager	\$9,041	\$11,539	0%	\$0	\$231	\$50	\$0		\$11,820	\$0	\$2,464	\$163	\$19	\$8	\$16	\$100	\$167	\$14,758	0%	\$0	\$14,758	4	
El Dorado Irrigation District	No Comparable Class																							
Elk Grove Water District	Human Resources Administrator	\$9,218	\$11,206	1%	\$112	\$0	\$280	\$0		\$11,598	\$0	\$2,500	\$128	\$23	\$50	\$0	\$0	\$162	\$14,462	0%	\$0	\$14,462	5	Also serves as Board Clerk
Fair Oaks Water District	Human Resources Administrator	\$6,909	\$9,327	0%	\$0	\$0	\$0	\$0		\$9,327	\$0	\$3,182	\$128	\$24	\$26	\$29	\$0	\$714	\$13,430	0%	\$0	\$13,430	8	BA desired
Placer County Water Agency	Human Resources Program Manager	\$6,936	\$8,851	0%	\$0	\$0	\$221	\$0		\$9,072	\$0	\$2,178	\$58	\$18	\$0	\$22	\$0	\$677	\$12,025	0%	\$0	\$12,025	9	
Sacramento County	Human Resources Manager I	\$10,031	\$11,059	0%	\$0	\$332	\$276	\$0		\$11,668	\$0	\$1,689	\$119	inc	\$2	\$0	\$54	\$846	\$14,378	1.71%	\$189	\$14,189	6	3.35% management differential added to base salary
San Juan Water District	No Comparable Class																							
	Labor Market 62.	5th Percentile	\$11,765							\$12,273												\$14,793		

-7.07%

-15.78%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n		Education/ Certification Pay (\$)		Total Cash		Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Human Resources Technician	\$5,890	\$7,361	0%	\$0	\$0	\$0	\$43	\$0.25 per hr for one cert		\$0	\$2,124	\$195	\$20	\$27	\$20	\$0	\$563	\$10,353	0%	\$0	\$10,353	2	
Carmichael Water District	No Comparable Class																							
Citrus Heights Water Distric	ct No Comparable Class																							
City of David	Human Resources Technician	\$4,605	\$5,598	0%	\$0	\$0	\$140	\$0		\$5,738	\$0	\$2,046	\$210	\$0	\$9	£40	\$0	\$81	\$8,124	4.70/	¢or.	\$8.029	10	
City of Davis	Human Resources Technician	\$4,605	\$5,598	0%	\$0	\$0	\$140	\$0		\$5,738	\$0	\$2,046	\$210	\$0	29	\$40	\$0	\$81	\$8,124	1.7%	\$95	\$8,029	10	
City of Folsom	II	\$6,174	\$7,821	0%	\$0	\$196	\$0	\$300	\$300 MA	\$8,317	\$0	\$1,695	\$113	\$19	\$9	\$28	\$50	\$598	\$10,829	0%	\$0	\$10,829	1	
City of Roseville	Human Resources Technician	\$5,180	\$6,942	6.197%	\$430	\$208	\$174	\$0		\$7,754	\$2,020	inc	inc	inc	\$21	\$9	\$100	\$101	\$10,005	6.197%	\$430	\$9,575	7	
City of Sacramento	Personnel Technician	\$4,798	\$6,295	0%	\$0	\$126	\$0	\$0		\$6,421	\$0	\$1,777	inc	inc	\$5	\$0	\$0	\$482	\$8.684	1%	\$63	\$8.622	a	
	Human Resources and Payroll							7.	\$120 for 90		-				7-	7.							3	
City of West Sacramento	Technician II	\$5,039	\$6,140	0%	\$0	\$41	\$0	\$427	units; 5% MA	\$6,608	\$1,773	inc	inc	inc	inc	\$61	\$150	\$89	\$8,681	0%	\$0	\$8,681	8	
City of Woodland	No Comparable Class																							Not budgeted
El Dorado Irrigation District	Human Resources Technician	\$5,692	\$6,918	0%	\$0	\$0	\$0	\$0		\$6,918	\$0	\$2,156	\$131	\$15	\$12	\$0	\$0	\$529	\$9,763	0%	\$0	\$9,763	5	
Elk Grove Water District	Human Resources Technician	\$5,944	\$7,223	1%	\$72	\$0	\$181	\$0		\$7,476	\$0	\$2,500	\$128	\$23	\$43	\$0	\$0	\$105	\$10,275	0%	\$0	\$10,275	3	
LIK GIOVE WATER DISTRICT		<b>Ф</b> 0,944	Φ1,223	170	Φ1Z	φU	\$101	φU		\$1,410	φU	\$2,500	φ120	\$23	<b>\$43</b>	Φυ	Φυ	\$100	φ10,275	0%	Ψυ	\$10,275	3	
Fair Oaks Water District	No Comparable Class																							
Placer County Water Agency	Human Resources Technician	\$5,583	\$7,125	0%	\$0	\$0	\$178	\$0		\$7,303	\$0	\$2,178	\$58	\$18	\$0	\$18	\$0	\$545	\$10,120	0%	\$0	\$10,120	4	
Sacramento County	Personnel Technician	\$5.899	\$7.169	0%	\$0	\$0	\$179	\$0		\$7.348	\$0	\$1.689	\$119	inc	\$1	\$0	\$54	\$548	\$9.759	1.71%	\$123	\$9.637	6	
,			. ,,			,				. , , , , ,									,.		. =-	,		
San Juan Water District	No Comparable Class																							
	Labor Market 62.5	5th Percentile	\$7,125							\$7,348												\$9,763		

Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches \$7,348 0.76%

\$9,763 5.70%

# New Hires, Classic Members New Hires, Classic Members

Agency Sacramento Suburban	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n	Longevity pay at 10 Years	Education/ Certification Pay (\$)			Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Total Compensation minus ER portion of retirement paid by EE	Ranking	Comments
Water District	Instrument Technician	\$7,039	\$8,798	0%	\$0	\$0	\$0	\$130	certs	\$8,928	\$0	\$2,124	\$195	\$20	\$32	\$24	\$0	\$673	\$11,996	0%	\$0	\$11,996	4	D1; CWEA II or ISA I within 12 months
Carmichael Water District	No Comparable Class																							
Citrus Heights Water Distric	ct No Comparable Class																							
City of Davis	Utility and SCADA Control Systems Technician	\$6,677	\$8,116	0%	\$0	\$0	\$203	\$0		\$8,319	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$118	\$10,741	1.7%	\$138	\$10,603	10	Electrical/Instrumentation certificate II
City of Folsom	Electrical and Instrumentation Technician	\$7,148	\$9,055	0%	\$0	\$100	\$226	\$250	\$250 MA	\$9,631	\$0	\$1,695	\$113	\$19	\$9	\$32	\$50	\$693	\$12,243	0%	\$0	\$12,243	3	Electrical/Instrumentation certificate II
City of Roseville	Environmental Utilities Instrument and Control Technician II	\$6,524	\$9,180	6.197%	\$569	\$375	\$0	\$0		\$10,124	\$2,020	inc	inc	inc	\$28	\$20	\$100	\$133	\$12,425	6.197%	\$569	\$11,857	5	
City of Sacramento	Instrument Technician II	\$5,550	\$7,809	0%	\$0	\$0	\$0	\$175	\$125 for T2; \$50 foe E/I Grade 3	\$7,984	\$0	\$1,777	inc	inc	\$2	\$0	\$0	\$597	\$10,360	1%	\$78	\$10,282	11	
City of West Sacramento	Instrumentation Technician II	\$6.880	\$8.382	0%	\$0	\$0	\$60	\$120	\$120 90 units	\$8.562	\$2.014	inc	inc	inc	inc	\$84	\$150	\$122	\$10.931	0%	\$0	\$10.931	8	Electrical/Instrumentation certificate II
City of Woodland	Water/Wastewater	\$6.857	\$8,752	0%	\$0	\$175	\$50	\$0	, , , , , , , , , , , , , , , , , , , ,	\$8.977	\$0	\$2,464	\$163	\$19	\$8	\$16	\$50	\$127	\$11.825	1%	\$88	\$11.737	6	
El Dorado Irrigation District	Electrical and Instrumentation	\$7,084	\$8,611	0%	\$0	\$175	\$50	\$0		\$8.611	\$0	\$2,464	\$103	\$15	\$15	\$10	\$0	\$659	\$11,525	0%	\$00	\$11,737	7	Electrical/Instrumentation certificate II
Elk Grove Water District	No Comparable Class	1,7-								, .		. ,					, .		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, .	7		
Fair Oaks Water District	No Comparable Class																							
Placer County Water Agency	Water Quality Instrument Technician	\$7,304	\$9,321	0%	\$0	\$0	\$233	\$0		\$9,554	\$0	\$2,178	\$58	\$18	\$0	\$24	\$0	\$713	\$12,544	0%	\$0	\$12,544	2	
Sacramento County	Water Quality Control System Technician	\$7,158	\$7,893	0%	\$0	\$0	\$197	\$316	4% E/I Grade 4	\$8,406	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$604	\$10,872	1.71%	\$135	\$10,738	9	
San Juan Water District	Electrical and Instrumentation Technician	\$8,660	\$10,391	0%	\$0	\$0	\$0	\$0		\$10,391	\$0	\$2,692	\$149	\$19	\$35	\$42	\$0	\$795	\$14,122	0%	\$0	\$14,122	1	
	Labor Market 62.	5th Percentile	\$8,941							\$9,338												\$11,812		
Sacramento Suburban W.	ater District is above or below 62.	5th Percentile	-1.63%							-4.58%												1.53%		

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n			Education/ Certification Pay (Notes)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Retirement Paid by the Employee	Portion of Retirement Paid by the	Total Compensation minus ER portion of retirement paid by EE	Ranking	Comments
Sacramento Suburban Water District	Information Technology Analyst	\$6,483	\$9,259	0%	\$0	\$o	\$0	\$0		\$9,259	\$0	\$2,124	\$195	\$20	\$33	\$25	\$0	\$708	\$12,365	0%	\$o	\$12,365	5	
		7-7	70,	1	1			7-		71,-11			7	,		,	,-					7 - 7 - 7 - 7	-	
Carmichael Water District	No Comparable Class																							
Citrus Heights Water Distri	Information Technology ict Analyst	\$7,022	\$9,505	0%	\$0	\$285	\$0	\$0		\$9,790	\$0	\$2,674	\$149	\$25	\$15	\$47	\$0	\$727	\$13,427	0%	\$0	\$13,427	1	
City of Davis	MIS Systems Analyst	\$6.108	\$7,425	0%	\$0	\$0	\$186	\$0		\$7.611	\$0	\$2.046	\$210	\$0	\$9	\$40	\$0	\$108	\$10.023	1.7%	\$126	\$9.897	9	
		.,,								. ,-				•			•		, ,,,			,,,,,		
City of Folsom	No Comparable Class Information Technology																							
City of Roseville	Analyst II	\$6,695	\$9,421	6.197%	\$584	\$283	\$236	\$0		\$10,523	\$2,020	inc	inc	inc	\$28	\$19	\$100	\$137	\$12,827	6.197%	\$584	\$12,243	6	ва
City of Sacramento	Systems Engineer	\$7,467	\$9,799	0%	\$0	\$196	\$0	\$0		\$9,995	\$0	\$1,777	inc	inc	\$5	\$0	\$0	\$750	\$12,526	1%	\$98	\$12,428	4	
City of West Sacramento	Information Technology Specialist	\$6.921	\$8.433	0%	\$0	\$0	\$0	\$422	5% MA	\$8.855	\$1.773	inc	inc	inc	inc	\$0	\$150	\$122	\$10.900	0%	\$0	\$10.900	8	
City of Woodland	No Comparable Class																							
, , , , , , , , , , , , , , , , , , , ,	Information Technology																							
El Dorado Irrigation District	t Analyst II	\$7,906	\$9,610	0%	\$0	\$0	\$0	\$0		\$9,610	\$0	\$2,156	\$131	\$15	\$17	\$0	\$0	\$735	\$12,665	0%	\$0	\$12,665	3	BA
Elk Grove Water District	No Comparable Class																							
Fair Oaks Water District	No Comparable Class																							
Placer County Water Agency	Information Systems Analyst II	\$7,855	\$10,025	0%	\$0	\$0	\$251	\$0		\$10,276	\$0	\$2,178	\$58	\$18	\$0	\$25	\$0	\$767	\$13,321	0%	\$0	\$13,321	2	ВА
Sacramento County	Information Technology Applications Analyst II	\$7.176	\$9.159	0%	\$0	\$0	\$229		2.5% MA	\$9.617	\$0	\$1.689	\$119	inc	\$1	\$0	\$54	\$701	\$12.180	1.71%	\$157	\$12.024	7	
San Juan Water District	No Comparable Class	Ţ., <b>u</b>	40,.00		-	7-	4	7		P. 0.1	**	*.,	****		-	7.0	4.0.		Ţ.Z,.00		4.000	¥,	-	
	1			1	1	ı									1			1	I.	ı	I.			1
	Labor Market 62.	5th Percentile	\$9,544							\$9,867												\$12,517		

-1.23%

-6.56%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile

				Employee's Portion of Retirement	Employee's Portion of Retirement	Deferred	Longevity	Education/	Education/			Health (Most						Social Security		Portion of Retirement	s Employer's Portion of t Retirement Paid by the			
Agency	Classification			Paid by the Employer (%)	Paid by the			Certification	Certification Pay (Notes)		Cafeteria Plan	Expensive Plan)	Dental	Vision	Life Insurance	LTD	RHSA	and/or	Total Comp	Employee		retirement paid	Ranking	Comments
Sacramento Suburban Water District	Information Technology Manager	\$8,596	\$12,279	0%	\$0	\$0	\$0	\$0	Tay (Notes)	\$12,279	\$0	\$2,124	\$195	\$20	\$44	\$34	\$0	\$939	\$15,635	0%	\$0	\$15,635	8	Comments
		l	T 1		1			I		T			I	I	T .			1	1	I	1			T.
Carmichael Water District	No Comparable Class																							
Citrus Heights Water Distric	Information Technology tt Manager	\$9,347	\$12,618	0%	\$0	\$379	\$0	\$0		\$12,997	\$0	\$2,674	\$149	\$25	\$15	\$62	\$0	\$965	\$16,887	0%	\$0	\$16,887	5	
City of Davis	No Comparable Class																							
City of Folsom	Information Systems Manager	\$9,892	\$12,530	0%	\$0	\$325	\$313	\$300	\$300 MA	\$13,469	\$0	\$1,695	\$113	\$19	\$9	\$44	\$50	\$959	\$16,358	0%	\$0	\$16,358	6	Includes recent increases
City of Roseville	Assistant Information Technology Director	\$11,292	\$15,132	6.197%	\$938	\$454	\$0	\$0		\$16,524	\$2,020	inc	inc	inc	\$45	\$13	\$100	\$219	\$18,922	6.197%	\$938	\$17,984	2	2 division managers
City of Sacramento	Information Technology Manager	\$10,596	\$13,903	0%	\$0	\$556	\$0	\$0		\$14,459	\$0	\$1,777	inc	inc	\$5	\$17	\$0	\$1,029	\$17,287	1%	\$139	\$17,147	4	
City of West Sacramento	Information Technology Manager	\$10,067	\$12,234	0%	\$0	\$184	\$0	\$612	5% MA	\$13,029	\$1,773	inc	inc	inc	inc	\$0	\$150	\$177	\$15,130	0%	\$0	\$15,130	9	
City of Woodland	Technical Services Manager	\$8,740	\$11,155	0%	\$0	\$223	\$50	\$0		\$11,428	\$0	\$2,196	\$163	\$19	\$8	\$16	\$100	\$162	\$14,092	3%	\$335	\$13,758	10	
El Dorado Irrigation District	No Comparable Class																							
Elk Grove Water District	No Comparable Class																							
Fair Oaks Water District	No Comparable Class																							
Placer County Water Agency	Information Technology Manager	\$12,002	\$15,318	0%	\$0	\$0	\$383	\$0		\$15,701	\$0	\$2,178	\$58	\$18	\$0	\$27	\$0	\$1,050	\$19,031	0%	\$0	\$19,031	1	
Sacramento County	Information Technology Manager	\$11,766	\$12,972	0%	\$0	\$389	\$324	\$0		\$13,686	\$0	\$1,689	\$119	inc	\$2	\$0	\$54	\$992	\$16,542	1.71%	\$222	\$16,320	7	3.35% Management differential added to base pay
San Juan Water District	Information Technology Manager	\$11,216		0%	\$0	\$0	\$0	\$0		\$13,459	\$0	\$2,692	\$149	\$19	\$45	\$42	\$0	\$1,023	\$17,428	0%	\$0	\$17,428	3	

Labor Market 62.5th Percentile \$13,459 Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

\$13,686 -11.46% \$17,147 -9.68%

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Portion of Retirement Paid by the		Longevity pay at 10 Years	Education/ Certification Pay (\$)	Education/ Certification Pay (Notes)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Information Technology Technician II	\$6,377	\$7,972	0%	\$ <i>0</i>	\$ <i>0</i>	\$0	\$43	\$0.25 per hr for one cert	\$8,015	\$0	\$2,124	\$195	\$20	\$29	\$22	<b>\$</b> 0	\$610	\$11,014	0%	\$0	\$11,014	5	
Carmichael Water District	No Comparable Class																							
Citrus Heights Water District	Information Technology Technician	\$5,853	\$7,902	0%	\$0	\$237	\$0	\$0		\$8,139	\$0	\$2,674	\$149	\$25	\$15	\$39	\$0	\$605	\$11,646	0%	\$0	\$11,646	3	
City of Davis	Computer Support Technician	\$4,363	\$5,503	0%	\$0	\$0	\$138	\$0		\$5,641	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$80	\$8,025	1.7%	\$94	\$7,932	12	
City of Folsom	Information Systems Technician	\$6,025	\$7,633	0%	\$0	\$100	\$191	\$300	\$300 max	\$8,224	\$0	\$1,695	\$113	\$19	\$9	\$27	\$50	\$584	\$10,721	0%	\$0	\$10,721	7	
City of Roseville	Information Technology Technician II	\$5.158	\$7.257	6.197%	\$450	\$218	\$181	\$0	,	\$8.106	\$2,020	inc	inc	inc	\$22	\$15	\$100	\$105	\$10.368	6.197%	\$450	\$9.918	q	
	Information Technology Support Specialist II	\$6,228	\$8,764	0%	\$0	\$0	\$0	\$0		\$8.764	\$0				\$2	\$0	\$0	\$670	\$11.213	1%	\$88	\$11.125	4	
City of Sacramento		\$6,228	\$8,764	0%	\$0	\$0	\$0	\$0		\$8,764	\$0	\$1,777	inc	inc	\$2	\$0	<b>\$</b> 0	\$670	\$11,213	1%	\$88	\$11,125	· · · · · · · · · · · · · · · · · · ·	
City of West Sacramento	No Comparable Class																							Not budgeted
City of Woodland	Information Technology Technician II	\$5,357	\$6,837	0%	\$0	\$137	\$50	\$0		\$7,024	\$0	\$2,464	\$163	\$19	\$8	\$15	\$50	\$99	\$9,842	1%	\$68	\$9,774	10	
El Dorado Irrigation District	Information Technology Technician II	\$6,165	\$7,495	0%	\$0	\$0	\$0	\$0		\$7,495	\$0	\$2,156	\$131	\$15	\$13	\$0	\$0	\$573	\$10,385	0%	\$0	\$10,385	8	
Elk Grove Water District	No Comparable Class																							
Fair Oaks Water District	Information Technology Technician	\$5.822	\$7.861	0%	\$0	\$0	\$0	\$0		\$7.861	\$0	\$3,182	\$128	\$24	\$22	\$25	\$0	\$601	\$11.843	0%	\$0	\$11.843	1	
Placer County Water	Information Technology Technician II	\$6,154	\$7,855	0%	\$0	\$0	\$196	\$0		\$8.051	\$0	\$2,178	\$58	\$18	\$0	\$20	\$0	\$601	\$10.926	0%	\$0	\$10.926	6	
Agency	Information Technology						,		0.50/ 144							, .	•							
Sacramento County	Technician II	\$4,314	\$5,505	0%	\$0	\$0	\$138	\$138	2.5% MA	\$5,780	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$421	\$8,064	1.71%	\$94	\$7,970	11	
San Juan Water District	Information Technology Technician II	\$6,819	\$8,183	0%	\$0	\$0	\$0	\$0		\$8,183	\$0	\$2,692	\$149	\$19	\$27	\$38	\$0	\$626	\$11,734	0%	\$0	\$11,734	2	

Labor Market 62.5th Percentile	\$7,856
Sacramento Suburban Water District is above or below 62.5th Percentile	1.44%
# Of Comparable Matches	11

\$8,114 -1.24% \$10,976 0.35%

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n	Longevity pay at 10 Years	Education/ Certification Pay (\$)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Total Compensation minus ER portion of retirement paid by EE	Ranking	Comments
acramento Suburban later District	Operations Manager	\$10,029	\$14,328	0%	\$0	\$0	\$0	\$0	\$14,328	\$0	\$2,124	\$195	\$20	\$52	\$39	\$0	\$1,035	\$17,793	0%	\$0	\$17,793	2	
armichael Water District	No Comparable Class																						
trus Heights Water District [	Director of Operations	\$11,921	\$16,094	0%	\$0	\$483	\$0	\$0	\$16,577	\$0	\$2,674	\$149	\$25	\$15	\$74	\$0	\$1,061	\$20,575	0%	\$0	\$20,575	1	BA, D3, T2
ty of Davis	Water Division Manager	\$7,712	\$9,374	0%	\$0	\$0	\$234	\$0	\$9,608	\$0	\$2,046	\$210	\$0	\$29	\$40	\$0	\$136	\$12,069	1.7%	\$159	\$11,910	4	No BA, D4, T2, Cross Connection
ty of Folsom	No Comparable Class																						
	No Comparable Class																						Water Utility Manager over treatment and distribution
	Utilities Operations and Maintenance Manager	\$10,414	\$13,664	0%	\$0	\$547	\$0	\$0	\$14,210	\$0	\$1,777	inc	inc	\$5	\$16	\$0	\$1,026	\$17,034	1%	\$137	\$16,897	3	Treatment and distribution certs desirable
ty of West Sacramento	No Comparable Class																						
ty of Woodland	No Comparable Class																						D. I. W. O. F. H
Dorado Irrigation District	No Comparable Class																						Drinking Water Operations Manager is over treatment and distribution
k Grove Water District	No Comparable Class																						
	No Comparable Class																						Operations Manager is also over customer se
acer County Water gency	No Comparable Class																						
acramento County	No Comparable Class																						Over treatment and distribution
an Juan Water District	No Comparable Class																						Over treatment and distribution
mador Water Agency	No Comparable Class																						Engineering and Operations Manager Utilities Manager is over water, wastewater,
ty of Lodi	No Comparable Class																						streets and fleet
ockton East Water District It	No Comparable Class  No Comparable Class																						Water Operations Manager is over treatment Deputy Director over treatment plant and distribution

-3.31%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile 0.39%

-0.14%

# New Hires, Classic Members New Hires, Classic Members

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Employee's Portion of Retirement Paid by the Employer (\$)	Deferred Compensatio n		Education/ Certification Pay (\$)	Certification	Total Cash		Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Production Operator II	\$5.788	\$7.235	0%	\$0	\$o	\$0	\$130	\$0.75/hr for 2 certs	\$7.365	\$0	\$2,124	\$195	\$20	\$26	\$20	\$0	\$553	\$10.303	0%	\$0	\$10.303	3	T2; D2
rater District	Troduction operator ii	\$3,766	\$7,233	078	φυ	φU	<b>30</b>	ψ130	CCT LS	φ1,303	<b>40</b>	φ2,124	φ133	\$20	φ <b>2</b> 0	920	30	\$555	\$10,303	078	<b>40</b>	\$10,303	, ,	12, 52
Carmichael Water District	Treatment Operator II	\$5,795	\$6,550	0%	\$0	\$0	\$0	\$173	\$1/hr for T5	\$6,723	\$0	\$2,311	\$115	\$29	\$393	\$15	\$0	\$501	\$10,087	0%	\$0	\$10,087	5	T2, T3 within 23 months, D1
Citrus Heights Water Distri	ct No Comparable Class																							
City of Davis	Water Production System Operator	\$5,172	\$6,286	0%	\$0	\$0	\$157	\$0		\$6,443	\$0	\$2,046	\$210	\$0	\$9	\$40	\$0	\$91	\$8,839	1.7%	\$107	\$8,732	13	Class B, T1, D3
City of Folsom	Water Treatment Plant Operator II	\$5.466	\$6.924	0%	\$0	\$100	\$173	\$300	\$300 max	\$7.497	\$0	\$1.695	\$113	\$19	\$9	\$25	\$50	\$530	\$9.938	0%	\$0	\$9.938	7	T2
City of Roseville	Water Treatment Plant Operator-Grade II	\$5,400	\$7.072	6.197%	\$438	\$212	\$177	\$212	3% max	\$8.111	\$2.020	inc	inc	inc	\$21	\$15	\$100	\$103	\$10.370		\$438	\$9,930	ρ	T2
on Noseville	Operator-Grade II	\$3,020	\$1,012	0.19776	\$430	φ212	\$177	ΨΖΙΖ	\$600 for Grade 5; \$15/bw Crane	φο,τττ	φ2,020	IIIC	IIIC	IIIC	φ21	\$13	\$100	\$103	\$10,370	0.19776	ψ430	ψ9,931	8	12
City of Sacramento	Plant Operator	\$5,016	\$7,058	0%	\$0	\$0	\$0	\$633	cert	\$7,691	\$0	\$1,777	inc	inc	\$2	\$0	\$0	\$540	\$10,009	1%	\$71	\$9,939	6	
City of West Sacramento	Water Treatment Plant Operator II	\$5,231	\$6,373	0%	\$0	\$0	\$60	\$359	\$120 90 units; 2% D4; 1.75% T4	\$6,792	\$2,014	inc	inc	inc	inc	\$64	\$150	\$92	\$9,112	0%	\$0	\$9,112	11	T2, D2
City of Woodland	Water System Operator II	\$5.099	\$6.508	0%	\$0	\$130	\$50	\$0		\$6.688	\$0	\$2.464	\$163	\$19	\$8	\$14	\$50	\$94	\$9.501	1%	\$65	\$9,436	10	T2
Sity of Woodiand	Water Treatment Plant	\$5,099	\$6,506	076	\$0	\$130	\$50	Φ0		\$0,000	φU	\$2,404	\$103	\$19	φo	\$14	\$50	<b>\$94</b>	\$9,501	176	\$65	\$9,430	10	12
El Dorado Irrigation District	Operator II	\$6,165	\$7,495	0%	\$0	\$0	\$0	\$0		\$7,495	\$0	\$2,156	\$131	\$15	\$13	\$0	\$0	\$573	\$10,385	0%	\$0	\$10,385	2	T2, D1, Class A
Elk Grove Water District	Water Treatment Operator II	\$5,800	\$7,048	1%	\$70	\$0	\$176	\$0		\$7,294	\$0	\$2,500	\$128	\$23	\$42	\$0	\$0	\$102	\$10,090	0%	\$0	\$10,090	4	T2, D2
air Oaks Water District	No Comparable Class																							
Placer County Water Agency	Treatment Plant Operator Trainee II	\$4,822	\$6,154	0%	\$0	\$0	\$154	\$0		\$6,308	\$0	\$2,178	\$58	\$18	\$0	\$16	\$0	\$471	\$9,048	0%	\$0	\$9,048	12	T2
									2% T2; 2% D2 added to base															
Sacramento County	Water System Operator	\$5,878	\$7,145	0%	\$0	\$0	\$179	\$0	salary	\$7,323	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$547	\$9,733	1.71%	\$122	\$9,610	9	cert pay include pay for T2; D2 under base s
San Juan Water District	Water Treatment Plant Operator II	\$6,620	\$7,942	0%	\$0	\$0	\$0	\$0		\$7,942	\$0	\$2,692	\$149	\$19	\$27	\$37	\$0	\$608	\$11,472	0%	\$0	\$11,472	1	T2; T3 within 24 months
	Laborati I 100	Eth Danie "	67.057							67.474												#0.000		
	Labor Market 62.			†					-	\$7,474												\$9,939	†	
acramento Suburban W	ater District is above or below 62.	.5th Percentile	2.46%	1					L	-1.47%												3.53%	1	

Sacramento Suburban Water District Total Compensation Study 4/2023 New Hires, Classic Members

### New Hires, Classic Members

Agency Classification			Portion of Retirement		Deferred Compensatio	Longevity pay at 10 Years	Education/ Certification Pay (\$) Pay (Notes)		Cafeteria Plan		Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Retirement Paid by the Employee	Portion of Retirement Paid by the	Compensation	Ranking	Comments
Sacramento Suburban Water District Superintendent, Pro-	duction \$7,81	2 \$11,161	0%	\$0	\$0	\$0	\$0	\$11,161	\$0	\$2,124	\$195	\$20	\$40	\$31	\$0	\$854	\$14,424	0%	\$0	\$14,424	1	D4, T2
Carmichael Water District No Comparable Class	5																					Production Superintendent requires T4, D2
Citrus Heights Water District No Comparable Class	3																					
ity of Davis No Comparable Class	3																					
ity of Folsom No Comparable Class	3																					Treatment plant
ity of Roseville No Comparable Class	3																					
ty of Sacramento No Comparable Class	3																					
ty of West Sacramento No Comparable Class	5																					
ty of Woodland No Comparable Class	3																					
Dorado Irrigation District No Comparable Class	3																					Treatment Plant
k Grove Water District No Comparable Class	5																					Supervisor level
air Oaks Water District No Comparable Class	3																					
lacer County Water gency No Comparable Class	6																					
acramento County No Comparable Class	3																					
																						Treatment Plant
	larket 62.5th Perce	ntile Insuff Data						Insuff Data												Insuff Data		Treatment Plant

Sacramento Suburban Water District is above or below 62.5th Percentile # Of Comparable Matches

Project Manager  No Comparable Class  No Comparable Class	Base Salary Ba	See Salary Em	o%	\$0	n \$0	Years \$0		Pay (Notes)	Total Cash	Plan				Life	LTD		Security and/or		Employee	Employee	portion of retirement paid		
lo Comparable Class	\$7,457	\$10,651	0%	\$0	\$0	\$0					Plan)	Dental	Vision	Insurance	Insurance	RHSA	Medicare	Total Comp	(%)	(\$)	by EE	Ranking	Comments
lo Comparable Class				ı			\$0		\$10,651	\$0	\$2,124	\$195	\$20	\$38	\$29	\$0	\$815	\$13,872	0%	\$0	\$13,872	1	
lo Comparable Class																							
																						ļ	Project Manager supervises
lo Comparable Class																							
lo Comparable Class																							
lo Comparable Class																							
•																						-	
lo Comparable Class																							
Project Manager II	\$7,164	\$8,730	0%	\$0	\$0	\$0	\$437	5% MA	\$9,167	\$1,773	inc	inc	inc	inc	\$0	\$150	\$127	\$11,216	0%	\$0	\$11,216	3	
lo Comparable Class																							
•																							
to Comparable Class																							
lo Comparable Class																							
lo Comparable Class																							
lo Comparable Class																					$\vdash$		
Construction Management Specialist	\$7,045	\$8,991	0%	\$0	\$0	\$225	\$0		\$9,216	\$0	\$1,689	\$119	inc	\$1	\$0	\$0	\$688	\$11,712	1.71%	\$154	\$11,558	2	
lo Comparable Class																							
10 10	Comparable Class  Comparable Class  Comparable Class  ject Manager II  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class	Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class  Somparable Class  Comparable Class  Somparable Class  Somparable Class	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Tomparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730 0%  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Tomparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class  Somparable Class  Comparable Class  Somparable Cla	Comparable Class           Comparable Class           Comparable Class           Comparable Class           ject Manager II         \$7,164         \$8,730         0%         \$0           Comparable Class           Comparable Class         Comparable Class           Comparable Class         Comparable Class           Comparable Class         57,045         \$8,991         0%         \$0	Comparable Class         Comparable Class           Comparable Class         Comparable Class           Comparable Class         \$7,164         \$8,730         0%         \$0           Comparable Class         Comparable Class         Comparable Class         Comparable Class           Comparable Class         Comparable Class         Comparable Class         S0         \$0           Comparable Class         Comparable Class         S0         \$0         \$0	Comparable Class           Comparable Class           Comparable Class           Comparable Class           ject Manager II         \$7,164         \$8,730         0%         \$0         \$0           Comparable Class           Comparable Class         Comparable Class           Comparable Class         Comparable Class           Comparable Class         Somparable Class           Comparable Class         Somparable Class           Comparable Class         Somparable Class	Comparable Class         Comparable Class           Comparable Class         Comparable Class           Comparable Class         \$0           ject Manager II         \$7,164         \$8,730         0%         \$0         \$0         \$437           Comparable Class         Comparable Class         Comparable Class         Comparable Class         Comparable Class         Comparable Class         S0         \$0	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730 0% \$0 \$0 \$0 \$437 5% MA  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Sometime Class  Comparable Class  Comparable Class  Comparable Class  Sometime Class  Comparable Class  Comparable Class  Sometime Class  Comparable Class  Sometime Class  Comparable Class  Sometime Class  Comparable Class  Sometime Class  So	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730 0% \$0 \$0 \$437 5% MA \$9,167  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730 0% \$0 \$0 \$437 5% MA \$9,167 \$1,773  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Tomparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class  Somparable Class  Somparable Class  Somparable Class  Somparable Class	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730 0% \$0 \$0 \$437 5% MA \$9,167 \$1,773 inc  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Somparable Class  Comparable Class  Somparable Class  Comparable Class  Comparable Class	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730 0% \$0 \$0 \$0 \$437 5% MA \$9,167 \$1,773 inc inc  Comparable Class  Somparable Class  Comparable Class  Comparable Class  Somparable Class  Somparable Class  Somparable Class  Comparable Class  Somparable Class  Somparab	Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  Comparable Class  ject Manager II \$7,164 \$8,730 0% \$0 \$0 \$0 \$437 5% MA \$9,167 \$1,773 inc inc inc Comparable Class  Compa	Comparable Class  Ject Manager II \$7,164 \$8,730 0% \$0 \$0 \$0 \$437 5% MA \$9,167 \$1,773 inc inc inc inc inc Comparable Class  Comparable Class	Comparable Class Compar	Comparable Class Compar	Comparable Class Compar	Comparable Class Compar	Comparable Class Compar	Comparable Class Compar	Comparable Class Compar	Comparable Class Compar

Labor Market 62.5th Percentile	Insuff Data
Sacramento Suburban Water District is above or below 62.5th Percentile	
# Of Comparable Matches	2

Agency	Classification		Maximum Base Salary	Employee's Portion of Retirement Paid by the Employer (%)	Portion of Retirement Paid by the			Education/ Education/ Certification Certification Pay (\$) Pay (Notes)			Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare		Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking	Comments
Sacramento Suburban Water District	Safety and Risk Officer	\$7,731	\$11,043	0%	\$0	\$0	\$0	\$0	\$11,043	\$0	\$2,124	\$195	\$20	\$40	\$30	\$0	\$845	\$14,296	0%	\$0	\$14,296	2	
		1			1															1			
Carmichael Water District	No Comparable Class																						
Citrus Heights Water Distric	No Comparable Class																						
tity of Davis	No Comparable Class																						
City of Folsom	No Comparable Class																						
ny or i diddin	110 Comparable Class																						
ity of Roseville	Safety Coordinator	\$7,094	\$9,506	6.197%	\$589	\$285	\$0	\$0	\$10,380	\$2,020	inc	inc	inc	\$29	\$13	\$100	\$138	\$12,679	6.197%	\$589	\$12,090	6	
city of Sacramento	Environmental Health and Safety Specialist	\$7,509	\$9,852	0%	\$0	\$394	\$0	\$0	\$10,246	\$0	\$1,777	inc	inc	\$5	\$12	\$0	\$754	\$12,793	1%	\$99	\$12.695	5	
nty or odoramonto	curety opposition	ψ1,000	φο,σου	070	ų,	<b>400</b> 1	ų,	Ψ	ψ10,E10	- 40	ψ1,777			Ų.	Ψ.Σ	Ψ	ψ.σ.	ψ12,700	170	<b>\$</b> 00	Ψ12,000		
City of West Sacramento	No Comparable Class																						
City of Woodland	No Comparable Class																						
I Dorado Irrigation District	Safety and Security Officer	\$9,001	\$10,941	0%	\$0	\$0	\$0	\$0	\$10,941	\$0	\$2,156	\$131	\$15	\$20	\$0	\$0	\$837	\$14,101	0%	\$0	\$14,101	3	
_		ψ3,001	\$10,541	070	Ψ0	40	ΨΟ	Ψ	ψ10,541	Ψ0	<b>\$2,130</b>	ψισι	ψισ	ΨΣΟ	Ψ0	ΨΟ	φοσι	Ψ14,101	070	ΨΟ	ψ14,101		
Elk Grove Water District	No Comparable Class																						
Fair Oaks Water District	No Comparable Class																						
Placer County Water Agency	No Comparable Class																						
																							3.35% Management differential added to base
acramento County	Senior Safety Specialist	\$9,589	\$10,573	0%	\$0	\$317	\$264	\$0	\$11,154	\$0	\$1,689	\$119	inc	\$2	\$0	\$54	\$809	\$13,827	1.71%	\$181	\$13,646	4	pay
San Juan Water District	Safety and Regulatory Compliance Coordinator	\$9,471	\$11,364	0%	\$0	\$0	\$0	\$0	\$11,364	\$0	\$2,692	\$149	\$19	\$38	\$42	\$0	\$869	\$15,172	0%	\$0	\$15,172	1	

Labor Market 62.5th Percentile	\$10,757	
Sacramento Suburban Water District is above or below 62.5th Percentile	2.59%	
# Of Comparable Matches	5	

\$11,048 -0.04%

\$13,873 2.96%

New Hires, Classic II				Employee's Portion of	Employee's Portion of							Health						Social		Portion of	Employer's Portion of Retirement	Compensation		
Agency	Classification			Retirement Paid by the Employer (%)	Retirement Paid by the	Compensatio		Education/ Certification Pay (\$)		Total Cash	Cafeteria Plan	(Most	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Security and/or		Paid by the Employee	Paid by the	portion of retirement paid by EE	Ranking	Comments
Sacramento Suburban Water District	SCADA Technician II	\$6,405	\$8,006	0%	\$0	\$0	\$0		\$0.25 per hr for one cert		\$0	\$2,124	\$195	\$20	\$29	\$22	\$0	\$612	\$11,051	0%	\$0	\$11,051	4	
Carmichael Water District	No Comparable Class																							
Citrus Heights Water Distr	ict No Comparable Class																							
City of Davis	No Comparable Class																							
City of Folsom	No Comparable Class																							
City of Roseville	SCADA System Technician	\$6,524	\$9,180	6.197%	\$569	\$375	\$0	\$0		\$10,124	\$2,020	inc	inc	inc	\$28	\$20	\$100	\$133	\$12,425	6.197%	\$569	\$11,857	3	
City of Sacramento	No Comparable Class																							
City of West Sacramento	No Comparable Class																							
City of Woodland	No Comparable Class																							
El Dorado Irrigation Distric	t Process Control Technician	\$8,736	\$10,620	0%	\$0	\$0	\$0	\$0		\$10,620	\$0	\$2,156	\$131	\$15	\$19	\$0	\$0	\$812	\$13,754	0%	\$0	\$13,754	1	Electrical/Instrumentation II certificate
Elk Grove Water District	No Comparable Class																							
Fair Oaks Water District	No Comparable Class																							
Placer County Water Agency	Control Systems Technician II	\$7,486	\$9,554	0%	\$0	\$0	\$239	\$0		\$9,793	\$0	\$2,178	\$58	\$18	\$0	\$24	\$0	\$731	\$12,801	0%	\$0	\$12,801	2	
Sacramento County	No Comparable Class																							
San Juan Water District	No Comparable Class																							
·	Labor Market 62.5th Percentile \$9,821																					\$13,040		

-17.99%

-27.31%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile

# New Hires, Classic Members New Hires, Classic Members

Agency	Classification			Employee's Portion of Retirement Paid by the Employer (%)	Portion of Retirement Paid by the	Deferred Compensatio n	Longevity pay at 10 Years	Education/ Certification Pay (\$)	Education/ Certification Pay (Notes)	Total Cash	Cafeteria Plan	Health (Most Expensive Plan)	Dental	Vision	Life Insurance	LTD Insurance	RHSA	Social Security and/or Medicare	Total Comp	Portion of Retirement Paid by the Employee	Retirement Paid by the	Compensation minus ER	Ranking		Comments
Sacramento Suburban Water District	Senior Inspector	\$6.616	\$8,270	0%	\$0	\$0	\$0	\$130	\$0.75/hr for 2 certs	\$8.400	\$0	\$2,124	\$195	\$20	\$30	\$23	\$0	\$633	\$11,423	0%	\$0	\$11.423	5	D2. T1	
	ļ																								
Carmichael Water District	No Comparable Class																								
Citrus Heights Water District	Senior Construction Inspector	\$6,655	\$8,985	0%	\$0	\$270	\$0	\$120	\$60 for D3; \$60 for T3	\$9,375	\$0	\$2,674	\$149	\$25	\$15	\$44	\$0	\$687	\$12,969	0%	\$0	\$12,969	1	D2, T2	
City of Davis	Public Works Inspector II	\$5.807	\$7.058	0%	\$0	\$0	\$176	\$0		\$7.234	\$0	\$2.046	\$210	\$0	\$9	\$40	\$0	\$102	\$9.641	1.7%	\$120	\$9.522	12		
	Construction Inspector II	\$5,739	\$7,270	0%	\$0	\$100	\$182	\$300	\$300 max	\$7.852	\$0	\$1,695	\$113	\$19	\$9	\$26	\$50	\$556	\$10,320	0%	\$0	\$10.320	8		
, , , , , , , , , , , , , , , , , , , ,	Construction Inspector II	\$5,373	\$7,560	6.197%	\$468	\$227	\$189	\$0	QUO MAX	\$8.444	\$2,020	inc	inc	inc	\$23	\$16	\$100	\$110	\$10,712	6.197%	\$468	\$10,244	9		
•	,	\$5,280	\$7,431	0%	\$0	\$0	\$0	\$0		\$7,431	\$0	\$1,777	inc	inc	\$2	\$0	\$0	\$568	\$9,778	1%	\$74	\$9,704	11		
City of Sacramento	Construction Inspector II																•								
City of West Sacramento	Engineering Assistant II	\$6,326	\$7,707	0%	\$0	\$0	\$0	\$385	5% MA	\$8,092	\$1,773	inc	inc	inc	inc	\$0	\$150	\$112	\$10,127	0%	\$0	\$10,127	10		
City of Woodland	Engineering Technician II	\$4,853	\$6,194	0%	\$0	\$124	\$50	\$0		\$6,368	\$0	\$2,464	\$163	\$19	\$8	\$13	\$50	\$90	\$9,176	1%	\$62	\$9,114	13		
El Dorado Irrigation District	Construction Inspector II	\$6,290	\$7,646	0%	\$0	\$0	\$0	\$0		\$7,646	\$0	\$2,156	\$131	\$15	\$14	\$0	\$0	\$585	\$10,548	0%	\$0	\$10,548	7		
Elk Grove Water District	No Comparable Class																								
air Oaks Water District	Construction Inspector	\$5,822	\$7,861	0%	\$0	\$0	\$0	\$0		\$7,861	\$0	\$3,182	\$128	\$24	\$22	\$25	\$0	\$601	\$11,843	0%	\$0	\$11,843	3		
Placer County Water Agency	Inspector II	\$6,154	\$7,855	0%	\$0	\$0	\$196	\$0		\$8,051	\$0	\$2,178	\$58	\$18	\$0	\$20	\$0	\$601	\$10,926	0%	\$0	\$10,926	6		
Sacramento County	Construction Inspector	\$7,320	\$8,070	0%	\$0	\$0	\$202	\$888	6% cert pay; 5% BA	\$9,159	\$0	\$1,689	\$119	inc	\$1	\$0	\$54	\$617	\$11,639	1.71%	\$138	\$11,501	4		
San Juan Water District	Construction Inspector II	\$7,027	\$8,431	0%	\$0	\$0	\$0	\$0		\$8,431	\$0	\$2,692	\$149	\$19	\$28	\$39	\$0	\$645	\$12,002	0%	\$0	\$12,002	2	D3	
	Labor Market 62.	5th Percentile	\$7,837							\$8,087												\$10,878			

3.72%

4.77%

# Of Comparable Matches Data effective as of 4/2023
Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

Sacramento Suburban Water District is above or below 62.5th Percentile

#### New Hires, Classic Members 4/2023 Employer's Employer's Total Portion of Portion of Retirement Retirement Compensation minus ER Employee's Portion of Employee's Portion of Social Education/ Education/ Security Paid by the Paid by the portion of Deferred Longevity Paid by the Paid by the Compensatio pay at 10 Certification Certification Life LTD and/or Employee Employee retirement paid Classification Base Salary Base Salary Employer (%) Employer (\$) Years Pay (\$) Pay (Notes) Total Cash Plan Dental Vision Insurance Insurance RHSA Medicare Total Comp (\$) by EE Ranking Agency Sacramento Suburbar Water Conservation \$0.75/hr for 2 Water District \$130 \$2,124 \$9.907 D1; CLIA certificate; does not test meters Technician II \$5,496 \$6.869 certs \$6,999 \$195 \$525 \$9.907 Landscape Irrigation Auditor Certificate, Water Carmichael Water District Water Efficiency Specialist II \$5,410 \$6,576 0% \$0 \$6,576 \$2,311 \$115 \$29 \$395 \$15 \$503 \$9,943 0% \$0 \$9,943 Use Practitioner Grade 2, D2 Citrus Heights Water District No Comparable Class Also tests and repairs meters City of Davis No Comparable Class City of Folsom Water Management Specialist \$5,206 \$6,594 0% \$0 \$100 \$165 \$300 \$300 max \$7,159 \$1,695 \$113 \$19 \$9 \$23 \$504 \$9,573 0% \$0 \$9,573 D1, CLIA, Water Conservation Practitioner Irrigation Auditor certificate; Water Conservation \$22 City of Roseville Water Conservation Specialist \$5,178 \$7,286 6.197% 3% max \$2,020 \$16 6.197% \$10,087 \$452 \$319 \$219 \$8,275 \$100 \$106 \$10,538 \$452 Practitioner Grade I City of Sacramento Water Conservation Specialist \$5,476 \$0 \$5,476 \$1,777 \$2 \$419 \$7,673 1% \$55 \$7,619 CLIA certificate City of West Sacramento No Comparable Class City of Woodland No Comparable Class Water Use Efficiency \$5,692 \$6,918 \$2,156 \$12 \$9,763 \$0 \$0 \$0 \$0 \$6,918 \$0 \$131 \$15 \$0 \$0 \$529 0% \$0 \$9.763 Landscape Auditor certificate El Dorado Irrigation District Technician 0% Elk Grove Water District No Comparable Class Fair Oaks Water District Water Efficiency Specialist \$4,807 \$6,486 \$0 \$0 \$0 \$6,486 \$3,182 \$128 \$24 \$18 \$20 \$496 \$10,355 0% \$0 \$10,355 D1, Water Use Practitioner I and CLIA 0% Placer County Water

\$2,178

\$18

\$545

\$10,120

0%

\$0

\$10,120

\$10.735

D2; QWEL or CLIA certificate

QWEL certificate; D1

Labor Market 62.5th Percentile	\$6,996	\$7,198	\$
Sacramento Suburban Water District is above or below 62.5th Percentile	-1.84%	-2.84%	-1

\$7,303

\$178

\$0

Data effective as of 4/2023

San Juan Water District

Agency
Sacramento County

Citrus Heights Water District- ER contribution towards medical is age based (Used EE and spouse age 55; and two dependents ages 18 and 20

# Of Comparable Matches

\$5,583

\$7,125

\$7,263

Water Efficiency Specialist II

Water Efficiency Technician II

No Comparable Class

# **Attachment 3**

	APPENDIX B - TABLE 1 <sup>1</sup>	
	COLA/Salary Range Increase Info	rmation
Survey Agency	Last COLA/Salary Range Increase	Next COLA/Salary Range Increase
	Date/Amount	Date/Amount
Sacramento Suburban	Staff	Staff
Water District	1/2023-8.3%	None Scheduled
	General Manager	General Manager
	1/2023-Per contract	None Scheduled
Carmichael Water	All	Unrepresented/AFSCME
District	7/2022- amounts varied based on compensation study	7/2023-1% to 5%
		General Manager
		None Scheduled
Citrus Heights Water	1/2023-4.8%	None Scheduled
District		
City of Davis	General Management, PASEA, Executive Management,	General Management, PASEA, Executive Management,
	DCEA	DCEA
	7/2022-2%	None Scheduled
City of Folsom	FMMG	FMMG
	1/2023- 3% + various increases	1/2024- 3%
	Local 39	Local 39
	7/2022-3% + various equity adjustments	7/2023-3%
	Dept. Heads	Dept. Heads
	Varies by contract	Varies by contract
	Unrepresented	Unrepresented
	7/2022-3%	7/2023-3% (typically follows Local 39)
City of Roseville	Local 39	Local 39
·	1/2023- varies based on study	None Scheduled
	Management	Management

<sup>&</sup>lt;sup>1</sup> Salary data effective as of 4/2023; all known increases included in datasheets

	APPENDIX B - TABLE COLA/Salary Range Increase In	
Survey Agency	Last COLA/Salary Range Increase Date/Amount	Next COLA/Salary Range Increase Date/Amount
	1/2023- varies based on study	None Scheduled
	IBEW	IBEW
	5/2022- varies based on study	5/2023- varies and TBD based on study
City of Sacramento	SCXEA 6/2020-3.5%	SCXEA None Scheduled
	7,2020 0.07	
	Engineers	Engineers
	6/2021-3.5%	None Scheduled
	Water/Sewer	Water/Sewer
	6/2021-3.5%	None Scheduled
	IAMAW	IAMAW
	6/2021-3.5%	None Scheduled
	Local 39-Misc.	Local 39-Misc.
	6/2021-3.5%	None Scheduled
	Local 39-Supervisory	Local 39-Supervisory
	6/2021-3.5%	None Scheduled
	Plant Operators	Plant Operators
	6/2021-3.5%	None Scheduled
	Unrepresented Dept. Heads	Unrepresented Dept. Heads
	Data Not Available	None Scheduled
City of West	Specialist/Professional	Specialist/Professional

	APPENDIX B - TABLE 1 <sup>1</sup>	
COLA/Salary Range Increase Information		
Survey Agency	Last COLA/Salary Range Increase	Next COLA/Salary Range Increase
	Date/Amount	Date/Amount
Sacramento	7/2022-3%	None Scheduled
	Management	Management
	7/2022-3%	None Scheduled
	Local 39	Local 39
	7/2022-3% + 1% = 4%	7/2023-3% + 1% = 4%
	Confidential	Confidential
	7/2022-3%	None Scheduled
	Dept. Heads	Dept. Heads
	7/2022-3%	None Scheduled
City of Woodland	Mid Management	Mid Management
	1/2023-3%	7/2023-3%
	General	General
	7/2022- 3% or 4%	None Scheduled
	Confidential	Confidential
	7/2022-3%	None Scheduled
El Dorado Irrigation	EE Association	EE Association
District	1/2023-5%	1/2024-3% - 5%
	Management/Supervisory	Management/Supervisory
	1/2023-5%	1/2024-3% - 5%
	Unrepresented	Unrepresented
	1/2023-5%	1/2024-3% - 5%
	Department Heads	Department Heads

APPENDIX B - TABLE 1 <sup>1</sup>		
COLA/Salary Range Increase Information		
Survey Agency	Last COLA/Salary Range Increase Next COLA/Salary Range Increase	
	Date/Amount	Date/Amount
	1/2023-5%	1/2024-3% - 5%
	General Manager	General Manager
	1/2023- 3% + 7.9% = 10.9%	TBD
Elk Grove Water District	7/2022-7.2%	7/2023-TBD
Fair Oaks Water District	1/2023-4%	1/2024- 0% - 4%
Placer County Water	WSU	WSU
Agency	1/2023-5%	1/2024-3%
	Mid Management	Mid Management
	1/2023-5%	1/2024-3%
	Dept Heads	Dept Heads
	1/2023-5%	1/2024-3%
	Confidential	Confidential
	1/2023-5%	1/2024-3%
Sacramento County	Units 1, 5, 6, 10, 17, 22, 23, 26, 28, 32, 50, 80	Units 1, 5, 6, 10, 17, 22, 23, 26, 28, 32, 50, 80
	6/2022-4% (plus some got equity adjustments)	6/2023-4% (plus some get equity adjustments)
San Juan Water District	7/2022-3.8% + .9% = 4.7% (plus various adjustments	None Scheduled
	based on study)	(General Manager is usually in May)
Amador Water Agency	7/2022-6%	7/2023- 3% - 6%
City of Lodi	Mid Management	Mid Management
	1/2023-6%	1/2024-5%
Stockton East Water	4/2023-DNA	4/2024-2.5% - 6%
District		*For those years in which a salary survey is conducted, a
		Cost-of-Living adjustment will not occur on April 1 of the
		first year after the survey is conducted because salary
		adjustments will be made

	APPENDIX B - TABLE 1 <sup>1</sup> COLA/Salary Range Increase Info	
Survey Agency	Last COLA/Salary Range Increase Next COLA/Salary Range Increase	
	Date/Amount	Date/Amount
		in accordance with the data and recommendation(s) from
		the Consultant. Salary range(s) exceeding 5% will not be
		eligible to receive Cost-of-Living increases until the next
		Salary Survey is conducted. Salary range(s) exceeding 2.5%
		will not be eligible to receive Cost-of-Living increase for ~ 1
		year following the salary survey.
Stockton MUD (City of	Dept. Heads	Dept. Heads
Stockton)	7/2022-2%	None Scheduled
	Mid Management	Mid Management
	7/2022-2%	None Scheduled

# APPENDIX B - TABLE 2 Retirement Information New Hire-Classic Employee

	New nife-classic employee			
Survey Agency	Retirement Agency	Retirement Benefit	Retirement Formula	22/23 Employer Contribution Normal Cost
Sacramento Suburban	CalPERS	2% @ 55	Highest 3 Years	11.06%
Water District				
Carmichael Water	CalPERS	2% @ 55	Single Highest Year	11.65%
District				
Citrus Heights Water	CalPERS	2% @ 55	Single Highest Year	10.32%
District				
City of Davis	CalPERS	2.5% @ 55	Single Highest Year	9.97%
City of Folsom	CalPERS	2% @ 55	Highest 3 Years	10.64%
City of Roseville	CalPERS	2.7% @ 55	Single Highest Year	10.81%
City of Sacramento	CalPERS	2% @ 55	Single Highest Year	8.82%
City of West	CalPERS	2% @ 60	Highest 3 Years	9.3%
Sacramento			-	
City of Woodland	CalPERS	2% @ 60	Highest 3 years	10.62%
El Dorado Irrigation	CalPERS	2% @ 55	Highest 3 Years	10.33%
District				
Elk Grove Water	CalPERS	2% @ 55	Highest 3 Years	10.32%
District				
Fair Oaks Water	CalPERS	2% @ 55	Highest 3 Years	10.32%
District				
Placer County Water	CalPERS	2.7% @ 55	Single Highest Year	10.97%
Agency				
Sacramento County	SCERS	1.92% @ 60	Highest 3 years	12.74%
San Juan Water District	CalPERS	3% @ 60	Highest 3 Years	14.53%
Amador Water Agency	CalPERS	2% @ 60	Highest 3 Years	8.63%
City of Lodi	CalPERS	2% @ 55	Highest 3 Years	9.33%

APPENDIX B - TABLE 2  Retirement Information  New Hire-Classic Employee				
Survey Agency	Retirement	Retirement Benefit	Retirement Formula	22/23 Employer Contribution
	Agency			Normal Cost
Stockton East Water	CalPERS	2% @ 55	Single Highest Year	12.39%
District				
Stockton MUD (City of	CalPERS	2% @ 60	Highest 3 Years	9.86%
Stockton)				

APPENDIX B - TABLE 3		
Education/Certification Pay		
Survey Agency	Education/Certification Pay	
Sacramento Suburban Water	Class 'A' Driver's License	
District	Employees in certain job classifications approved by the Assistant General Manager who obtain a Class A	
	vehicle operator's license from the State of California and who are deemed qualified to operate equipment	
	associated with this level of license by the Operations Manager will be compensated at \$1.00 per hour.	
	State Certification Required for Position	
	Non-exempt employees who meet the minimum certification requirement(s) for positions requiring the	
	State of California State Water Resources Control Board, Division of Drinking Water, Distribution and/or	
	Treatment Operator certifications will be compensated \$0.50 per hour for a maximum of one certification	
	above the required level per employee.	
	Second State Certification Required for Position or State Certification Not Required for Position	
	Non-exempt employees who obtain certification from the State of California State Water Resources Control	
	Board, Division of Drinking Water, for either Water Distribution Operator or Treatment Operator and the	
	certification is either a second certification above the required level or is not required for their current	
	position will be compensated \$0.25 per hour for a maximum of one certification per employee.	
	Other Certification or License Required or Not Required for Position	
	Non-exempt employees who obtain other certification that is either above the required level, or who	
	obtain a certification or license that is not required for their current position, may be compensated \$0.25	
	per hour for a maximum of one certification or license per employee if the certification or license is	
	determined to enhance their ability to do their job and be of value to the District subject to approval by the	
Carmichael Water District	General Manager.  AFSCME	
Carmichael Water District	\$1.00/hour -Treatment Operator with T5	
	\$1.00/hour- Distribution Operator with D4	
Citrus Heights Water District	Non-exempt Regular Employees are authorized to receive the following compensation:	
Citius Heights Water District	Certified California State Water Distribution System Operators	
	Grade D1 \$ 20.00 / month	
	Grade D2 \$ 40.00 / month	
	Grade D3 \$ 60.00 / month	
	Grade D4 \$ 80.00 / month	
	Grade D5 \$100.00 / month	

APPENDIX B - TABLE 3		
Education/Certification Pay		
Survey Agency	Education/Certification Pay	
	Certified California State Water Treatment Operators	
	Grade T1 \$ 20.00 / month	
	Grade T2 \$ 40.00 / month	
	Grade T3 \$ 60.00 / month	
	Grade T4 \$ 80.00 / month	
	Grade T5 \$100.00 / month	
City of Davis	None	
City of Folsom	FMMG	
	\$300-BA	
	\$300-MA	
	\$150-BA/MA unrelated field	
	Local 39	
	\$300/month Max	
	\$150-AA	
	\$250-BA	
	\$250-MA	
	\$150-BA/MA (unrelated field)	
	Building Inspector- \$50 each (Certified Combination Inspector, Certified Electrical Inspector, Certified	
	Mechanical Inspector, Certified Plumbing Inspector, Uniform Fire Code Certificate, ADA Specialist Certificate	
	Clerical- \$50 for Notary Public Commission	
	Code Enforcement Technician- \$100 for Certified Code Enforcement Officer	
	Construction Inspector- \$200- Registered Public Works Inspector	
	Engineering Technician- \$200-Licensed Land Surveyor	
	IS Technician/Analyst- \$75 Microsoft or CISCO	
	Lead Plant Mechanic-\$150 for Class A; \$50 for ASE-various certs	
	Lead Senior Mechanic- \$150 for Class A	
	Maintenance I/II/Lead- \$150- Class A	
	Mechanic I/II/Senior-\$150 for Class A; \$50- ASE Certs	

	APPENDIX B - TABLE 3	
	Education/Certification Pay	
Survey Agency	Education/Certification Pay	
	Mechanic/Welder- \$200- ASE Master, \$50- for each- Automatic Transmission, Brakes, Electrical Systems,	
	Engine Performance, Heating and Air, Manual Transmission, Refrigerant License, SMOG, Suspension and	
	Steering	
	Park Maintenance Worker I/II- \$100- Playground Safety and Pool Operator; \$50- Landscape Irrigation Auditor,	
	Landscape Technician, Irrigation Contractor	
	Park Planner/Associate Planner- \$50- Irrigation Designer	
	Plan Checker- \$50 for each- Building Inspector, Electrical Inspector, Plumbing Inspector, Mechanical Inspector,	
	Fire Code Certificate, ADA Specialist	
	Traffic Control/Lighting Technician I/II- \$50- IMSA Level I/II/III, IMSA Roadway Lighting certificate; Fiber Optics Installation Certification	
	Water Utility Worker I/II/III/Senior, WTPO I/II/III/Senior; Water Distribution Operator I/II/III/Chief;	
	Wastewater Collection Technician I/II/III/Senior, Water Management Specialist, Water Quality Technician,	
	Water Management Coordinator- \$300- advanced state certification for D5, T5, G4 only; \$200- advanced state	
	certification for D4, T4, G3; \$150- Class A	
	Max is \$300	
	Dept. Heads	
	None	
	Unrepresented	
	\$150-AA	
	\$250-BA	
	\$250-MA	
	\$300-BA/MA	
City of Roseville	Local 39	
	3% Max for below	
	Water Treatment Plant Operator 3- 1% for Grade 4 WTPO; 1% for Grade 5 WTPO; 1% for Distribution Operator Grade 2 or 3	
	Water Treatment Plant Operator 2 – 1% for each (Grade 3, 4, 5 WTPO); 1% for Distribution Operator Grade 2 or 3	
	Wastewater Treatment Plant Operator Grade 4- 1% for Grade 5 WWTPO	
	Wastewater Treatment Plant Operator Grade 3- 1% for WWTPO Grade 4 and 1% for WWTPO Grade 5; 1% for CWEA	
	Collections Grade 1; 1% for Lab Cert Grade 1	

	APPENDIX B - TABLE 3	
Education/Certification Pay		
Survey Agency	Education/Certification Pay	
	Wastewater Treatment Plant Operator Grade 2 - 1% for WWTPO Grade 3, 1% for WWTPO Grade 4; 1% for WWTPO	
	Grade 5; 1% for CWEA Collections Grade1; 1% for Lab Cert Grade 1	
	Have other cert pay, but for classifications not matched.	
	IBEW	
	Represented employees in the Environmental Utilities Department will have the ability to earn a maximum of three	
	percent (3%) in certification pay- Certs vary cy class and certification	
	Management	
	5%- PE if not required	
City of Sacramento	SCXEA	
	None	
	Engineering	
	2.5% for 2 certs	
	Water/Sewer	
	None	
	IAMA	
	\$165-Emissions Specialist	
	\$150-ASE-Master Auto	
	\$150-ASEMaster Truck	
City of West Sacramento	Specialist/Professional	
,	5%-MA	
	Management	
	5%-MA	
	Local 39	
	\$75-60 units	
	\$120-90 units	

Survey Agency  Education/Certification Pay  Chief Facilities Maintenance Worker- Certificate of Completion of coursework in mechanical-electrical technology from an accredited college or university = 2.0%  Chief Maintenance Worker- D-4 Water Distribution Certificate = 2.0%; Class A Commercial License = 5.0%; Spray Applicator or Pest Applicator Certificate = 0.5%  Chief Treatment Plant Mechanic-D-2 Water Distribution Certificate = 1.0%; Class A Commercial License = 5.0%  Electrical Technician-Certified General Electrician = 2.0%  Equipment Mechanic I/II- ASE Certificate (any) = 0.5% (limit 1); Equipment Mechanic II – Class A Commercial License = 5.0%  Facilities Maintenance Aide/Worker/Senior- Certified Pool Operator or Aquatics Facilities Operator Certificate = 1.0%; Certificate of Completion of coursework in mechanical-electrical technology from an accredited college or university =
Chief Facilities Maintenance Worker- Certificate of Completion of coursework in mechanical-electrical technology from an accredited college or university = 2.0%  Chief Maintenance Worker- D-4 Water Distribution Certificate = 2.0%; Class A Commercial License = 5.0%; Spray Applicator or Pest Applicator Certificate = 0.5%  Chief Treatment Plant Mechanic-D-2 Water Distribution Certificate = 1.0%; Class A Commercial License = 5.0%  Electrical Technician-Certified General Electrician = 2.0%  Equipment Mechanic I/II- ASE Certificate (any) = 0.5% (limit 1); Equipment Mechanic II – Class A Commercial License = 5.0%  Facilities Maintenance Aide/Worker/Senior- Certified Pool Operator or Aquatics Facilities Operator Certificate = 1.0%;
an accredited college or university = 2.0%  Chief Maintenance Worker- D-4 Water Distribution Certificate = 2.0%; Class A Commercial License = 5.0%; Spray  Applicator or Pest Applicator Certificate = 0.5%  Chief Treatment Plant Mechanic-D-2 Water Distribution Certificate = 1.0%; Class A Commercial License = 5.0%  Electrical Technician-Certified General Electrician = 2.0%  Equipment Mechanic I/II- ASE Certificate (any) = 0.5% (limit 1); Equipment Mechanic II – Class A Commercial License = 5.0%  Facilities Maintenance Aide/Worker/Senior- Certified Pool Operator or Aquatics Facilities Operator Certificate = 1.0%;
Groundskeeper-Spray Applicator or Pest Applicator Certificate = 0.5%; Arborist Certificate = 1.25%  Maintenance Worker/Senior-Spray Applicator or Pest Applicator Certificate = 0.5%; Grade II CWEA Collection System Maintenance Certification for the duration an employee is assigned to perform sewer collection duties = 1.0%; D-1  Water Distribution Certificate = 0.5% – OR – D-2 Water Distribution Certificate = 1.0% – OR – D-3 Water Distribution Certificate = 1.5%;  Senior Maintenance Worker – Class A Commercial License = 5.0%  Parks and Grounds Worker/Senior-Spray Applicator or Pest Applicator Certificate = 0.5%; Arborist Certificate = 1.25%  Recreation Coordinator, Recreation Supervisor I/II-CPRS Professional Certificate = 0.5%; Certified Pool Operator or Aquatics Facilities Operator Certificate = 1.0%; Treatment Plant Mechanic I/I- D-2 Water Distribution Certificate = 1.0%; Treatment Plant Mechanic II – Class A Commercial License = 5.0%  Water Treatment Plant Apprentice-T-2 Water Operator Certificate = 1.0%  Water Treatment Plant Operator II-D-2 Water Distribution Certificate = 1.0%; T-3 Water Operator Certificate = 1.5% – OR – T-4 Water Operator Certificate = 1.0%; T-4 Water Operator Certificate = 1.75%  Water Treatment Plant Operator III- D-2 Water Distribution Certificate = 2.0%  Water Treatment Plant Operator IV-T-5 Water Operator Certificate = 2.0%  Water Treatment Plant Operator IV-Laboratory Analyst/Water Quality Analyst Certificate Grade I = 2.0%; Water Treatment Plant Operator Apprentice - IV shall be eligible to receive certificate incentives concurrently. The total number of employees who receive the Laboratory Analyst/Water Quality Analyst Certificate incentives is limited

APPENDIX B - TABLE 3 Education/Certification Pay		
Survey Agency	Education/Certification Pay	
	Confidential	
	\$75-60 units	
	\$120-90 units	
	5%-MA	
	Dept. Heads	
	5%-MA	
City of Woodland	None	
El Dorado Irrigation District	None	
Elk Grove Water District	None	
Fair Oaks Water District	None	
Placer County Water Agency	WSU	
	Canal Operator I/II- 2.5% with D2 or higher	
	Lead Canal Operator-2.5% with D2 or higher	
	Field Maintenance Supervisor-2.5% with D4; 2.5% with D5	
	Lead Worker, Treated Water Maintenance-2.5% with D4; 2.5% with D5	
	Maintenance Worker I/II- 2.5% Class A	
	Service Worker- 2.5% for D4 and 2.5% for D5	
	Distribution Operator II-2.5% for D4 and 2.5% for D5	
	Lead Treatment Plant Operator- 2.5% for T4 and 2.5% for T5	
	Treatment Plant Operator- 2.5% for T4 and 2.5% for T5	
	Water Quality Specialist- 2.5% for D3 and 2.5% for D4	
	Water Quality Supervisor-2.5% for D4 and 2.5% for D5	
	Mid Management	
	None	
	Dept. Heads	
	None	

APPENDIX B - TABLE 3 Education/Certification Pay		
Survey Agency	Education/Certification Pay	
, , ,		
	Confidential	
	None	
Sacramento County	Unit 1	
	1% incentive pay to an employee in the classes of Highway Maintenance Supervisor I or Highway Maintenance Supervisor II who obtains the Grade D3 Certificate.	
	2% incentive pay to an employee in the classes of Mechanical Maintenance Supervisor, Underground Construction and Maintenance Supervisor, Water Distribution Supervisor, or Water	
	Treatment Operations Supervisor who obtains the Grade D4 Certificate.	
	4% incentive pay to employees in the classes of Mechanical Maintenance Supervisor, Underground Construction and	
	Maintenance Supervisor, Water Distribution Supervisor, or Water Treatment Operations Supervisor who obtains the Grade D5 Certificate.	
	May have other cert pay for classes not matched.	
	Unit 10	
	5%-CPA, CIA, CISA, MA	
	May have other cert pay for classes not matched.	
	Unit 5	
	2.5%- 30-59 units	
	2.5%-60+ units	
	May have other cert pay for classes not matched.	
	Unit 6	
	8% max for various certs	
	Unit 17	
	California Water Environment Association (CWEA), Plant Maintenance Series:	
	Plant Maintenance Grade I Certificate: 1% differential to employees in the classes of Wastewater Treatment Plant	
	Operator (Level 1), Assistant Mechanical Maintenance Technician, Assistant Underground Construction and	
	Maintenance Specialist and Water Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Mechanical Technologist Grade II Certificate:	
	1% differential to employees in the classes of Wastewater Treatment Plant Operator (Level 2), Senior Wastewater Treatment Plant Operator, Mechanical Maintenance Technician, Underground Construction and Maintenance Specialist	
	Treatment Frant Operator, Mechanical Maintenance Technician, Onderground Construction and Maintenance specialist	

APPENDIX B - TABLE 3		
Education/Certification Pay		
Survey Agency	Education/Certification Pay	
	who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade II Certificate:	
	1% differential to employees in the class of Senior Water Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade II Certificate: 3% differential to employees in the class of Water  Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Mechanical Technologist Grade III Certificate: 3% differential to employees in the classes of	
	Wastewater Treatment Plant Operator (Level 2), Senior Wastewater Treatment Plant Operator, Mechanical	
	Maintenance Technician, Underground Construction and Maintenance Specialist who obtain this certificate.	
	Plant Maintenance Mechanical Technologist Grade III Certificate: 4% differential to employees in the classes of	
	Wastewater Treatment Plant Operator (Level 1), Assistant Mechanical Maintenance Technician, Assistant Underground	
	Construction and Maintenance Specialist and Water Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade III Certificate: 4% differential to employees in the class of Water	
	Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade Ill Certificate: 3% differential to employees in the class of Senior	
	Water Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade IV Certificate and Plant Maintenance Mechanical Technologist	
	Grade IV Certificate: (a) Those employees who were receiving the 4% differential as of May 5, 2009 for the Plant	
	Maintenance Grade IV Certificate will continue to receive the differential as long as they maintain their certificate. (b)	
	Effective May 10, 2009, a 4% differential to employees in the class of Senior Water Quality Control Systems Technician	
	and Water Quality Control Systems Technician who obtain a Plant Maintenance Electrical/Instrumentation Grade IV	
	Certificate. (c) Effective May 20, 2009, a 4% differential to employees in the classes of Wastewater Treatment Plant	
	Operator (Level 2), Senior Wastewater Treatment Plant Operator, Mechanical Maintenance Technician, Underground Construction and Maintenance Specialist who obtain a Plant Maintenance Mechanical Technologist Grade IV Certificate.	
	Plant Maintenance Mechanical Technologist: 1% differential to	
	employees in the classes of Sanitation District Mechanic I, II, III and Sanitation District Senior Mechanic who obtain a Mechanical	
	Technologist certificate in any grade higher than the one required by the classification specification.	
	California Water Environment Association, Collection Series:	
	Collection Systems Grade I Certificate: 1% differential to employees in the Department of Water Quality in the classes of	
	Assistant Mechanical Maintenance Technician, Assistant Underground Construction and Maintenance Specialist who	
	obtain this certificate.	
	Collection Systems Grade II Certificate: 1% differential to employees in the Sanitation Districts Agency in the classes of	
	Mechanical Maintenance Technician, Underground Construction and Maintenance Specialist who obtain this certificate.	
	Collection Systems Grade II Certificate: 2% differential to employees in the Sanitation Districts Agency in the class of	

APPENDIX B - TABLE 3		
Education/Certification Pay		
Survey Agency	Education/Certification Pay	
	Sanitation District Maintenance and Operations Assistant.	
	Collection Systems Grade III Certificate: 3% differential to employees in the Department of Water Quality in the classes	
	of Mechanical Maintenance Technician and Underground Construction and Maintenance Specialist who obtain this certificate.	
	Collection Systems Grade III Certificate: 2% differential to employees in the Sanitation Districts Agency in the class of Sanitation District Maintenance and Operations Technician.	
	Collection Systems Grade III Certificate: 3% differential to employees in the Sanitation Districts Agency in the classes of	
	Mechanical Maintenance Technician, Underground Construction and Maintenance Specialist, and Sanitation District  Maintenance and Operations Assistant who obtain this certificate.	
	Collection Systems Grade IV Certificate: 4% differential to employees in the Department of Water Quality in the classes	
	of Mechanical Maintenance Technician and Underground Construction and Maintenance Specialist who obtain this certificate.	
	Collection Systems Grade IV Certificate: 2% differential to employees in the Sanitation Districts Agency in the class of	
	Sanitation District Maintenance & Operations Senior Technician.	
	Collection Systems Grade IV Certificate: 3% differential to employees in the Sanitation Districts Agency in the class of	
	Sanitation District Maintenance and Operations Technician.	
	Collection Systems Grade IV Certificate: 4% differential to employees in the Sanitation Districts Agency in the classes of	
	Mechanical Maintenance Technician and Underground Construction and Maintenance Specialist who obtain this certificate.	
	b. California Water Environment Association (CWEA), Plant Maintenance Series:	
	Plant Maintenance Grade I Certificate: 1% differential to employees in the class of Water Quality Control Systems  Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade II Certificate: 1% differential to employees in the class of Senior	
	Water Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade II Certificate: 3% differential to employees in the class of Water	
	Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Mechanical Technologist Grade III Certificate: 4% differential to employees in the class Water Quality	
	Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade III Certificate: 4% differential to employees in the class of Water	
	Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade III Certificate: 3% differential to employees in the class of Senior	
	Water Quality Control Systems Technician who obtain this certificate.	
	Plant Maintenance Electrical/Instrumentation Grade IV Certificate: (a) Those employees who were receiving the 4% differential as of May 5, 2009 for the Plant Maintenance Grade IV Certificate will centique to receive the differential as	
	differential as of May 5, 2009 for the Plant Maintenance Grade IV Certificate will continue to receive the differential as	

APPENDIX B - TABLE 3	
Education/Certification Pay	
Survey Agency	Education/Certification Pay
	long as they maintain their certificate. (b) Effective May 10, 2009, a 4% differential to employees in the class of Senior
	Water Quality Control Systems Technician who obtain a Plant Maintenance Electrical/Instrumentation Grade IV
	Certificate.
	May have other cert pay for classes not matched.
	Unit 22
	None for matches.
	May have other cert pay for classes not matched.
	Unit 23
	None for matches.
	May have other cert pay for classes not matched.
	Unit26
	2.5%-AA
	5%-BA
	Up to 6% for certs
	May have other cert pay for classes not matched.
	Unit 28
	2.5%-MA
	May have other cert pay for classes not matched.
	Unit 32
	5%- Max for Accounting classes
	Unit 50
	None
	Unit 80
	None
San Juan Water District	None
Amador Water Agency	None

APPENDIX B - TABLE 3 Education/Certification Pay						
Survey Agency Education/Certification Pay						
City of Lodi	None					
Stockton East Water District	Management					
	None					
Stockton MUD (City of	None					
Stockton)						

#### **APPENDIX B - TABLE 4 Cash In Lieu of Medical Insurance** (New Hires) Cash In Lieu of Medical Insurance per month **Survey Agency** Sacramento Suburban Water 1/2 of the lowest cost plan premium For 2023, the lowest cost plan was Western Health so the amounts are: District \$380.09 for EE only (1/2 of \$760.17) \$760.17 for EE +1 (1/2 of \$1,520.34 \$988.22 for EE + Family (1/2 of \$1,976.44) Carmichael Water District \$400 Citrus Heights Water District DNA \$500 City of Davis City of Folsom \$250 City of Roseville \$150 \$0 City of Sacramento City of West Sacramento Specialist/Professional/Management Confidential, Dept. Heads \$865 Local 39 \$400 City of Woodland \$405 El Dorado Irrigation District \$275 Elk Grove Water District \$0

Fair Oaks Water District

Placer County Water Agency

Sacramento County

San Juan Water District

\$0

\$300

\$0

\$450

# APPENDIX B - TABLE 4 Cash In Lieu of Medical Insurance (New Hires) Survey Agency Cash In Lieu of Medical Insurance per month Amador Water Agency \$0 City of Lodi \$692.81 per month for family, \$532.92 for employee + 1 dependent or \$305.22 for employee only will be added to either the employee's deferred compensation account or cash Stockton East Water District \$0 Stockton MUD (City of Stockton) \$0

			APPENDIX I	B - TABLE 5						
	Vacation Leave									
(Hours Per Year)										
Agency	Agency Year 1 Year 5 Year 10 Year 15 Year 20 Max Accrual									
Sacramento Suburban Water District <sup>2</sup>	96	96	120	152	192	400 (to age 55) Unlimited (over age 55)				
Carmichael Water District <sup>3</sup>	96	120	144	176	176	300				
Citrus Heights Water District	96	120	144	168	216	200				
City of Davis	120	136	160	216	224	1x				
City of Folsom <sup>4</sup>	192	224	256	288	288	320				
City of Roseville	96	112	128	144	160	400				
City of Sacramento	80	120	120	120	160	480				
City of West Sacramento	80	80	120	160	200	300 – 456 (varies by unit)				
City of Woodland	80 – 84	104 – 108	136	160	199 -200	352				
El Dorado Irrigation District <sup>5</sup>	176	216	256	296	296	280				
Elk Grove Water District	40	120	160	200	208	320				
Fair Oaks Water District	80	120	160	160	160	320				
Placer County Water Agency	80 -120	120	160	160	200	320				

<sup>&</sup>lt;sup>2</sup> General Manager receives 240 hours with max of 500 hours <sup>3</sup> General Manager receives 200 hours per year

<sup>&</sup>lt;sup>4</sup> Annual Leave

<sup>&</sup>lt;sup>5</sup> Annual Leave

APPENDIX B - TABLE 5  Vacation Leave  (Hours Per Year)							
Agency	Year 1	Year 5	Year 10	Year 15	Year 20	Max Accrual	
Sacramento County	80	120	160	200	200	400	
San Juan Water District	96	120	144	168	192	240	
Amador Water Agency	80	120	144	200	200	2x	
City of Lodi	80	80	120	160	160	2x	
Stockton East Water District	80	120	160	200	200	360	
Stockton MUD (City of Stockton)	120	148	188	229	229	Management 424 @ year 27, but keeps increasing by 7 hours each year of service	
						Dept. Heads	
						431 @ year 29 but keeps increasing by 7 hours each year of service	

		APPENDIX B - TABLE 6		
Agency	Sick Leave, I Sick Leave Annual Accrual (days/year)	Sick Leave Max Accrual	Fixed Holidays + Floating Holidays (holidays per year)	Administrative, Management Leave, Personal Leave (hours per year)
Sacramento Suburban Water District	12	240 hours (under age 55) Unlimited (over age 55)	13 + 0 = 13	General Manager 80 Exempt
				40 Non-exempt 0
Carmichael Water District	12	Unlimited	11 + 1 = 12	Unrepresented 80 - some classes AFSCME 0
Citrus Heights Water District	12	Unlimited	9 +.5 +.5 = 11	Management 80 Others 0
City of Davis	12	Unlimited	12 + 2.5 = 14.5	Management 80 hours Others 0

		PPENDIX B - TABLE 6		
		lidays, and Administrati		
Agency	Sick Leave Annual Accrual (days/year)	Sick Leave Max Accrual	Fixed Holidays + Floating Holidays (holidays per year)	Administrative, Management Leave, Personal Leave (hours per year)
City of Folsom	Included in vacation	NA	12 + 1 = 13	Local 39 0 FMMG and
				Unrepresented 80 if exempt
City of Roseville	12	Unlimited	10 + 2 = 12	Local 39 45 - Personal Leave
				Management Up to 100 hours
				IBEW 45 - Personal Leave
City of Sacramento	12	Unlimited	13 + 2 = 15	SCXEA 24 – 80
				Engineers, Water/Sewer/IAMAW/ Local 39-Misc/Plant Operators 0
				Local 39-Supervisory 24 hours
				Dept. Heads 80

		PPENDIX B - TABLE 6 lidays, and Administrati	ve Leave	
Agency	Sick Leave Annual Accrual (days/year)	Sick Leave Max Accrual	Fixed Holidays + Floating Holidays (holidays per year)	Administrative, Management Leave, Personal Leave (hours per year)
City of West Sacramento	12	Unlimited	10 + 3.5 = 13.5  (Local 39 receives one additional floating holiday)	Management/Dept. Heads 80  All others 0
City of Woodland	12	Unlimited	10.5 + 2 = 12.5	Mid Management/ Confidential 96 General 0
El Dorado Irrigation District	Included in vacation	NA	12.5 + 1 =13.5	General 40 hours if exempt  Management- Supervisory 80  Unrepresented 40 – 80 (varies)
Elk Grove Water District	12 (Called PTO)	320 hours	11 + 1 = 12	Exempt 80 Non-exempt 0

APPENDIX B - TABLE 6										
	Sick Leave, Holidays, and Administrative Leave									
Agency	Sick Leave Annual Accrual (days/year)	Sick Leave Max Accrual	Fixed Holidays + Floating Holidays (holidays per year)	Administrative, Management Leave, Personal Leave (hours per year)						
Fair Oaks Water District	10	Unlimited	10 + 1 = 11	Management 40 (Years 1-5) 64 (Year 6+)  General Manager 104  Others 0						
Placer County Water Agency	12	Unlimited	10 + 3 = 13	WSU/Confidential 0 Management/Dept. Heads 72						
Sacramento County	15	Unlimited	14.5 + 0 = 14.5	Management No set hours, but receives Management Time Off						
San Juan Water District	12	480 hours	11 + 1 = 12	Exempt 40 Others 0						
Amador Water Agency	12	Unlimited	12 + 1 = 13	120						
City of Lodi	12	Unlimited	10.5 + 4.5 = 15	80						
Stockton East Water District	12	Unlimited	12 + 2 = 14	0						

	APPENDIX B - TABLE 6							
	Sick Leave, Ho	lidays, and Administrative	Leave					
Agency Sick Leave Annual Accrual (days/year) Sick Leave Sick Leave Max Accrual Max Accrual (holidays per year) Administrat Max Accrual (holidays per year) Personal Le								
Stockton MUD (City of Stockton)	12	Unlimited	13 + 1 = 14	0 (exempt get higher vacation accruals)				

		APPENDIX Retiree Health			
Agency	Agency Contribution Agency Monthly to Retiree Health Contribution for Savings Retiree		Agency Monthly Contribution for Retiree + 1	Agency Monthly Contribution for Retiree + 2	Vesting
Sacramento Suburban Water District	<i>\$0</i>	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	5 years of District service & 10 years with PERS
Carmichael Water District	\$0	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	10 years
Citrus Heights Water District	\$0	\$0	\$0	\$0	NA
City of Davis	\$0	= to Supplement/Managed Medicare Kaiser rate	= to Supplement/Managed Medicare Kaiser rate	No Additional Contribution	5 years
City of Folsom	\$25/per pay period	\$0	\$0	\$0	NA
City of Roseville	All \$100	All PEMHCA Minimum	All No additional contribution	All No additional contribution	All 5 years with Agency; 10 years with PERS
City of Sacramento	\$0	\$0	\$0	\$0	NA

APPENDIX B - TABLE 7									
	Retiree Health - (New Hires)								
Agency	Agency Contribution to Retiree Health	Agency Monthly Contribution for			Vesting				
	Savings	Retiree	Retiree + 1	Contribution for Retiree + 2					
City of West	All, but Dept Heads	All, but Dept Heads	All, but Dept Heads	All, but Dept Heads	All, but Dept Heads				
Sacramento	0-5 years =\$25	PEMHCA Minimum	No additional	No additional	5 years with Agency;				
	5-9 years =\$100		contribution	contribution	10 years with PERS				
	10-19 years = \$150	Dept Heads	00110110401011	5511115411511	20 years men i 2no				
	20+ years = \$200	5-10 years = \$75 +30%	Dept Heads	Dept Heads	Dept Heads				
	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	10-14 years =\$100+	5-10 years = \$75 +30%	5-10 years = \$75 +30%	5 years				
	Dept. Heads	50%	10-14 years =\$100+	10-14 years =\$100+	,				
	\$0	15-19 years = \$150	50%	50%					
	·	+75%	15-19 years = \$150	15-19 years = \$150					
		20+ years =100% up to	+75%	+75%					
		\$1500	20+ years =100% up to	20+ years =100% up to					
			\$1500	\$1500					
City of Woodland	Mid Management	All	All	All	All				
	\$100	PEMHCA Minimum	No additional	No additional	5 years with Agency;				
			contribution	contribution	10 years with PERS				
	General								
	\$50								
	Confidential								
	\$100								
El Dorado Irrigation	\$0	PERS Vesting	PERS Vesting	PERS Vesting	10 years				
District		10 years = 50%; + 5%	10 years = 50%; + 5%	10 years = 50%; + 5%					
		for each additional	for each additional	for each additional					
		year to max of 100%	year to max of 100%	year to max of 100%					
		with 20 years	with 20 years	with 20 years					
Elk Grove Water	\$0	100% of cap with 15	100% of cap with 15	No additional	15 years				
District		years	years	contribution					
Fair Oaks Water	\$0	\$0	\$0	\$0	NA				
District									

	APPENDIX B - TABLE 7 Retiree Health - (New Hires)							
Agency	Agency Contribution to Retiree Health Savings	Agency Monthly Contribution for Retiree	Agency Monthly Contribution for Retiree + 1	Agency Monthly Contribution for Retiree + 2	Vesting			
Placer County Water Agency	\$0	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	10 years			
Sacramento County	Units 1, 5, 6, 10, 17, 26, 28, 32,50,8 \$25/ppp Units 22/23 \$0	\$0	\$0	\$0	NA			
San Juan Water District	\$0	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	PERS Vesting 10 years = 50%; + 5% for each additional year to max of 100% with 20 years	10 years			
Amador Water Agency	\$200	\$0	\$0	\$0	NA			
City of Lodi	\$0	PEMHCA Minimum	No additional contribution	No additional contribution	5 years with Agency; 10 years with PERS			
Stockton East Water District	\$0	\$0	\$0	\$0	NA			
Stockton MUD (City of Stockton)	\$0	\$0	\$0	\$0	NA			

## Draft Appendix C Attachment 4 Salary Recommendations

	Current								
	Monthly		Labor Market	% Above or Below					
	Maximum	Current Total	(Total	Market (Total	Recommended				
Current Classification Title	Base	Compensation	Compensation)	Compensation)	Max eneral Manager's (	Current Rel	\$ Difference	% Difference	Recommended Internal Relationship
	4	440.000	404 000			уулсе	1 44		I.,
Assistant General Manager	\$15,833	\$19,327	\$21,652	-12.03%	\$15,833		\$0	0.00%	No change; maintain approx 20% below General Manager
Executive Assistant to the GM	\$7,815	\$10,801	\$12,264	-13.54%	\$8,627		\$812	10.39%	Set to within 5% of market
	I .	T .	T .		Engineering		т.		1
Engineering Manager	\$14,578	\$18,048	\$19,163	-6.18%	\$14,776		\$198	1.36%	Set to within 5% of market
Senior Engineer	\$12,862				\$12,862	15.00%	\$0	0.00%	Approx 15% above Associate Engineer
Associate Engineer	\$11,184	\$14,449	\$14,083	2.53%	\$11,184		\$0	0.00%	Set to within 5% of market; no change
Assistant Engineer	\$9,726				\$9,726	-13.04%	\$0	0.00%	Approx 15% below Associate Engineer
Senior Project Manager	\$12,250				\$12,250	15.00%	\$0	0.00%	Approx 15% above Project Manager
Project Manager	\$10,652	\$13,872	Insuff Data		\$10,652	-4.76%	\$0	0.00%	Approx 5% below Associate Engineer
Senior Inspector	\$8,270	\$11,423	\$10,878	4.77%	\$8,270		\$0	0.00%	Set to market; no change
Engineering Project Coordinator	\$7,972	\$11,014	Insuff Data		\$7,972	10.18%	\$0	0.00%	Approx 10% above Distribution/Production Operator II
				Fine	ance and Administ	ration			
Director of Finance and Administration	\$15,350	\$18,835	\$20,154	-7.00%	\$15,703		\$353	2.30%	Set to within 5% of market
Controller	\$12,539	\$15,916	\$15,042	5.49%	\$12,539		<i>\$0</i>	0.00%	Set to within 5% of market; no change
Accountant II	\$8,476	\$11,517	\$11,371	1.26%	\$8,476		<i>\$0</i>	0.00%	Set to within 5% of market; no change
Accountant I	\$7,705				\$7,705	-9.10%	\$0	0.00%	Approx 10% below Accountant II
Purchasing Specialist	\$7,235	\$10,216			\$7,338	-6.09%	\$103	1.42%	Approx 5% below Accountant I
Customer Service Manager	\$12,886	\$16,292	\$16,658	-2.25%	\$12,886		\$0	0.00%	Set to within 5% of market; no change
Senior Customer Service Representative	\$6,525				\$6,525	10.02%	\$0	0.00%	Approx 10% above Customer Services Representative II
Customer Service Representative II	\$5,931	\$8,805	\$8,898	-1.07%	\$5,931		<i>\$0</i>	0.00%	Set to within 5% of market; no change
Customer Service Representative I	\$5,393				\$5,393	-9.08%	\$0	0.00%	Approx 10% below Customer Service Representative II
•	. ,								·
Information Technology Manager	\$12,279	\$15,635	\$17,147	-9.68%	\$12,922		\$643	5.23%	Set to within 5% of market
Information Technology Analyst	\$9,259	\$12,365	\$12,517	-1.23%	\$9,259		\$0	0.00%	Set to within 5% of market; no change
Information Technology Technician II	\$7,972	\$11,014	\$10,976	0.35%	\$7,972		\$0	0.00%	Set to within 5% of market; no change
Information Technology Technician I	\$7,247				\$7,247	-9.09%	\$0	0.00%	Approx 10% below Information Technology Technician II
GIS Coordinator	\$9,384	\$12,544	Insuff Data		\$9,547	13.04%	\$162	1.73%	15% above GIS Technician II
GIS Technician II	\$8,302				\$8,302	4.14%	\$0	0.00%	5% above Information Technology Technician II
GIS Technician I	\$7,547				\$7,547	-9.09%	\$0	0.00%	Approx 10% below GIS Technician II
Engineering Drafter	\$6,794				\$6,794	-14.78%	\$0	0.00%	Approx 15% below Engineering Project Coordinator
	70,101				70/.0		7.	0.007.	, pp
Conservation and Communications Superviso	\$10,453				\$10,453	1.41%	\$0	0.00%	Same as Human Resources Manager
Water Conservation Technician II	\$6,869	\$9,907	\$10,099	-1.94%	\$6,869		\$0	0.00%	Set to within 5% of market; no change
Water Conservation Technician I	\$6,246		<del></del>	-1.54%	\$6,246	-9.07%	\$0	0.00%	Approx 10% below Water Conservation Technician II
Trace. Conscivation reclinicality	<b>₽</b> 0,2₹0				Human Resource		, JU	5.50/0	p.pp. on 20% below water conservation reclinician ii
Human Resources Manager	\$10,600	\$13,817	\$14,793	-7.07%	\$10,851	.3	\$251	2.37%	Set to within 5% of market
<del>-</del>				-7.07% 5.70%			\$251	0.00%	•
Human Resources Technician	\$7,361	\$10,353	\$9,763	5./0%	\$7,361		υ¢	0.00%	Set to within 5% of market; no change
	444.005	4	44-54-		Operations		1 44		I
Operations Manager	\$14,328	\$17,793	\$17,817	-0.14%	\$14,328		<i>\$0</i>	0.00%	Set to within 5% of market; no change

#### Appendix C Salary Recommendations

Current Classification Title	Current Monthly Maximum Base	Current Total Compensation	Labor Market (Total Compensation)	% Above or Below Market (Total Compensation)	Recommended Max	Current Rel	\$ Difference	% Difference	Recommended Internal Relationship
Superintendent, Distribution	\$11,161	\$14,424	\$14,747	-2.24%	\$11,161		\$0	0.00%	Set to within 5% of market; no change
Superintendent, Production	\$11,161	\$14,424	Insuff Data		\$11,161	0.00%	\$0	0.00%	Same as Superintendent, Distribution
Foreman, Production	\$9,301	\$12,540	\$13,074	-4.26%	\$9,301		<i>\$0</i>	0.00%	Set to within 5% of market; no change
Production Operator II	\$7,235	\$10,303	\$9,939	3.53%	\$7,235		<i>\$0</i>	0.00%	Set to within 5% of market; no change
Production Operator I	\$6,578				\$6,578	-9.09%	\$0	0.00%	Approx 10% below Production Operator II
Foreman, Distribution	\$9,301	\$12,540	\$12,201	2.70%	\$9,301		\$0	0.00%	Set to within 5% of market; no change
Distribution Operator II	\$7,235	\$10,303	\$9,936	3.56%	<i>\$7,235</i>		\$0	0.00%	Set to within 5% of market; no change
Distribution Operator I	\$6,578				\$6,578	-9.09%	\$0	0.00%	Approx 10% below Distribution Operator II
SCADA Analyst	\$9,301				\$10,659	16.17%	\$1,358	14.61%	Approx 15% SCADA Technician II
SCADA Technician II	\$8,006	\$11,051	\$13,040	-17.99%	\$9,269		\$1,263	15.77%	Set to within 5% of market
SCADA Technician I	\$7,279				\$8,426	-9.09%	\$1,148	15.77%	Approx 10% below SCADA Technician II
Field Operations Coordinator	\$7,597	\$10,695	Insuff Data		\$7,597	5.00%	\$0	0.00%	Approx 5% above Distribution Operator II
Environmental Compliance Supervisor	\$11,381	\$14,662	Insuff Data		\$11,381	1.97%	\$0	0.00%	Same as Superintendent
Environmental Compliance Technician	\$7,176	\$10,152	Insuff Data		\$7,176	-0.82%	\$0	0.00%	Same as Production Operator II
Cross Connection Control Specialist	\$7,597	\$10,695	\$11,756	-9.92%	\$8,060		\$463	6.10%	Set to within 5% of market
Instrumentation Technician	\$8,798	\$11,996	\$11,812	1.53%	\$8,798		\$0	0.00%	Set to within 5% of market; no change
Safety/Risk Officer	\$11,043	\$14,296	\$13,873	2.96%	\$11,043		\$0	0.00%	Set to within 5% of market; no change
Facilities and Fleet Specialist	\$7,235	\$10,216	\$9,885	3.24%	\$7,235		\$0	0.00%	Set to within 5% of market; no change
		1	1	A	dministrative Sup	port	1	1	T
Administrative Assistant II	\$6,760	\$9,702	\$8,478	12.61%	\$6,042		-\$718	-10.62%	Set to within 5% of market
Administrative Assistant I	\$6,146				\$5,493	-9.09%	-\$653	-10.62%	Approx 10% below Administrative Assistant II



#### Agenda Item: 4

**Date:** June 19, 2023

**Subject:** CIP Budget Amendment Request for New Well Projects

**Staff Contact:** Matt Underwood, Assistant General Manager

Jeff Ott, Director of Finance and Administration

#### **Recommended Board Action:**

Approve a CIP budget amendment in the amount of \$5,950,000 for the multi-year Wells 81, 82, and 83 project, and \$4,022,000 for the multi-year Well 84 project bringing the total budget for these two projects to \$25,837,000 and \$13,682,000, respectively

#### **Discussion:**

The 2023 CIP budget is under significant pressure from several areas. New Well projects (Wells 81, 82, and 83; and Well 84) have seen costs generally escalate, necessary change orders have been processed, and most significantly, the cost to construct new well facilities (both the groundwater well and the pump stations) has increased substantially since approval of the budget in October 2022. In addition, the Q Street Main Replacement Phase 1 construction project was cancelled for this year to release funds for new wells.

Although it is only mid-way through the 2023 Calendar Year, and acknowledging that the CIP is historically a dynamic program (with respect to progress of individual projects and their expenditures), it is staff's judgement that barring significant changes in the composition of costs and schedules of projects' progress it is nearly a certainty that there will be a funding shortfall this year for the New Well projects. Staff desires to inform the Board of this potential future need that will be dependent on current year actual expenditures, variations in projected revenues, and potential other funding sources.

These New Well projects are replacement groundwater capacity projects and are critical to maintaining adequate supply in the North Service Area (NSA). New Well projects have experienced cost increases above budgeted levels. Significant items of note:

- 1. Both projects have experienced very difficult conditions for construction of the groundwater wells. For example, loss of drilling fluids and unstable drill holes have been very challenging. This has resulted in both increased costs for all four groundwater wells, and significant schedule extensions on Wells 81, 82, and 83 projects in particular.
- 2. The Well 84 project was budgeted for a standard facility producing 1,500 gallons per minute (gpm) without treatment. However, testing of the constructed well shows that 3,000 gpm is a reasonable production rate. As a result, Well 84 is planned to have larger equipment (electrical, pumping, piping) to take advantage of the high capacity of the

- aquifer twice the typical well output, but the final production rate will be selected following completion of the water quality assessment. However, in any case, staff is anticipating a facility with a production capacity greater than 1500 gpm.
- 3. Well 84 is likely to require a manganese treatment plant based on water quality testing of the recently constructed groundwater well. More water quality testing will be conducted to better assess options to balance facility pumping capacity (see #2 above) with need for treatment. A placeholder budget (for CY2024) of \$1 million is included as contingency due to the long lead-time components of a treatment system. Note that this budget amount is a high-level estimate and will need to be refined later. Additional funds for a treatment plant may be required.
- 4. Wells 81, 82, and 83 projects may have a significant savings owing to recent refinements of the pump station design. A very preliminary order of magnitude savings of \$1 million is included in the revised project budget.

#### **Budgets:**

The current projected CY2023 budget shortfall for New Wells is shown below.

#### CY2023 Budget

Project	Fun	ding Shortfall (\$ thousands)	
Wells 81, 82, and 83		1,050	
Well 84		150	
	Total	1,200	

The <u>amended</u> budgets (the approved budget <u>plus</u> the funding request) for New Wells is shown below for the Multi-Year program. The Board-approved multi-year budget for the new wells is included in Attachment 1 for reference.

#### **Multi-Year Budgets**

Project	Augmented Budgets (\$ thousands)								
	2021	2022	2023	2024	2025	Total	Increase		
Wells 81, 82, and 83	101	5,341	7,196	8,798	4,400	25,837	5,950		
Well 84	-	1,481	4,905	5,947	1,350	13,682	4,022		
Total	101	6,822	12,101	14,745	5,750	39,519	9,972		

#### **Conclusion:**

If the present budget and potential current year funding shortfall is not resolved within approximately the next 30 days, staff will have to make schedule adjustments to reduce commitments (encumbrances) and CY2023 spending. The practical impact is most likely to be delayed project completion and potential increased costs.

CIP Budget Amendment Request for New Well Projects June 19, 2023 Page 3 of 3

#### **Fiscal Impact:**

Anticipated fiscal impacts are as follows:

- 1. An increase in the CY2023 budget of \$1.2 million.
- 2. An increase in the overall program cost (both projects) of an estimated \$10 million (through CY2025).

#### **Strategic Plan Alignment:**

- Goal A Provide a High Quality Reliable Water Supply by Ensuring it is Sustainable, Clean, and Safe
- Goal C Ensure Fiscal Responsibility and Affordable Rates

#### **Attachment:**

1. Board-approved multi-year budget for new wells (pages 26 and 27 excerpted from the 2023 Budget Workshop presentation conducted at the Special Board Meeting which was held on October 5, 2022). The Workshop presentation can be accessed here.

# CIP Project Detail Multi-Year Projects

#### Wells 81, 82, and 83 Antelope North/Poker

Project Status In Progress <u>Estimated Timeline:</u> 2021 - 2024

What: Three 1,500 gpm wells (4,500 gpm total), building, chemical feed, generator

Why: Maintain sufficient groundwater supply

Necessary to maintain adequate and redundant supply to meet Division of Drinking Water's

(DDW's) Maximum Day Demand (MDD) and Peak Hour Demand (PHD)

**Project Budget** 

				_
_	Design	Construction	Total	Descriptions
2021	\$ 100,756	\$ -	\$ 100,756	Initial planning and CEQA
2022 -	604,503	4,736,890	5,341,393	Continue design of pump station Construction of 3 groundwater wells
2023	646,000	5,500,500	6,146,500	Complete construction of groundwater wells. Complete design of pump station
2024	532,000	7,766,250	8,298,250	Complete construction of pump station Complete project
2021 - 2024	\$ 1,883,259	\$ 18,003,640	\$ 19,886,899	

# CIP Project Detail Multi-Year Projects

#### Well 84 Antelope /Don Julio

Project Status In Progress Estimated Timeline: 2022 - 2024

**What:** 1,500 gpm well, building, chemical feed, generator

Why: Maintain sufficient groundwater supply

Necessary to maintain adequate and redundant supply to meet Division of Drinking Water's

(DDW's) Maximum Day Demand (MDD) and Peak Hour Demand (PHD)

**Project Budget** 

		• • •	Jeer Baager		_
	Design	Co	onstruction	Total	Descriptions
2022	\$ 240,445	\$	1,240,438	\$ 1,480,883	Start design of pumpstation Start construction of groundwater well
2023	608,000		4,146,750	4,754,750	Complete construction of groundwater well Complete design of pump station Start construction of pump station
2024	218,500		3,206,250	3,424,750	Complete construction of pump station Complete project
2022 - 2024	\$ 1,066,945	\$	8,593,438	\$ 9,660,383	



#### Agenda Item: 5

**Date:** June 19, 2023

**Subject:** 2024 Budget Preparation Timeline

**Staff Contact:** Jeffery S. Ott, Director of Finance and Administration

#### **Recommended Board Action:**

Approval of the proposed 2024 Budget Preparation Timeline as set forth in Attachment 1, or as amended by the Board of Directors.

#### **Background:**

In 2014, the Board adopted Budget Policy PL – Fin 012 that establishes an annual budget to be prepared by staff and approved by the Board of Directors. Each year at the inception of the annual budget process, staff provides the Board with a proposed budget schedule and certain key assumptions that are necessary to begin the Budget preparation process.

#### **Discussion:**

Attached for the Board's review and input is the proposed schedule for developing and adopting the 2024 Calendar Year Budget. Each year at the inception of the annual budget process, staff prepares a schedule of the needed budget preparation tasks and meetings with corresponding due dates. Per Board direction, the budget is scheduled for adoption at the November 2023 regular Board meeting. This schedule provides flexibility to ensure an adopted budget is in place before year-end.

#### **Fiscal Impact:**

Adoption of the 2024 Calendar Year Budget preparation timeline will have no effect on the District's financial position.

#### **Strategic Plan Alignment:**

Goal C - Ensure Fiscal Responsibility and Affordable Rates.

#### **Attachments:**

1 –2024 Budget Preparation Timeline



**Date:** June 19, 2023

**Subject:** 2024 Budget Preparation Timeline

**Staff Contact:** Jeff Ott, Director of Finance and Administration

Below is the proposed schedule for preparation of the 2024 Calendar Year Budget. The necessary preparation tasks and their corresponding due dates are detailed below. Please note the schedule presumes adoption of the budget in November 2023.

Meeting	Purpose	Date
Board Meeting	Approve Schedule	June 19, 2023
Kick-Off Meeting	Staff Training	August 2, 2023
Board Meeting	Review Assumptions	August 21, 2023
1st Draft Due	Send to Finance Dept	August 25, 2023
GM Review	GM's Initial Review	September 6, 2023
Ex Comm/CO	Review 1 <sup>st</sup> Draft – CIP	September 7, 2023
Ex Comm/CO	Review 1st Draft – O&M	September 8, 2023
<b>Budget Preparers</b>	Informed of Changes	September 11, 2023
2 <sup>nd</sup> Draft Due	Send to Finance Dept	September 18, 2023
Board Meeting	Status Report	September 18, 2023
Ex Comm/CO	Review 2 <sup>nd</sup> Draft	September 22, 2023
Post Draft Budget	Post Draft Budget	September 28, 2023
Board Workshop	<b>Budget Presentation</b>	October 2, 2023
Ex Comm/CO	Review Final Draft	October 4, 2023
Board Meeting	<b>Budget Presentation</b>	October 16, 2023
Board Workshop**	<b>Board Presentation</b>	November 6, 2023
Ex Comm/CO	Review Final Draft	November 8, 2023
Board Meeting ** If needed	Approve Final Budget	November 20, 2023

Ex Comm – General Manager, Assistant General Manager & Director of Finance and Administration

CO – Controller

(Note: the budget is comprised of the Revenues and Sources of Funds Budget, Operating Budget (O&M), Capital Budget (CB) which is comprised of Capital Improvements Program (CIP) and Operating Capital Program (OCP), and the Debt Service Budget.



#### Agenda Item: 6

**Date:** June 19, 2023

**Subject:** Policy Review – Directors' Compensation and Expense Reimbursement

Policy

**Staff Contact:** Dan York, General Manager

#### **Recommended Board Action:**

Staff recommends one of the following options:

1. Approve a one-time increase this year by raising the annual limit to \$10,000.

2. Direct staff to revise the Policy to increase the annual limit to \$10,000 each year and bring the Policy back to the July 17, 2023, regular Board meeting for approval.

#### **Background:**

Directors' Compensation and Expense Reimbursement Policy (PL – BOD 003) (Policy) was adopted by the Board on July 21, 2003, and was last approved with changes by the Board on September 19, 2022. This Policy is intended to provide guidelines concerning Directors' compensation and the payment of actual and necessary expenses incurred in the performance of official duties and is intended to comply with the requirements of Government Code sections 53232 through 53232.4.

#### **Discussion:**

The District encourages Directors to attend conferences that provide an opportunity to be informed/educated on water related topics. Each Director is entitled to reimbursement for the amount of reasonable and prudent expenditures incurred in the performance of his or her official duties. Per the Policy, there is an annual budget that is set for the appropriate level of funding for payment of Directors' expenses. Within Section 300.10, that annual limit is set at \$7,500 for reimbursable expenses, excluding registration fees. In September 2022, that amount was increased in the Policy from \$4,500 to the current amount of \$7,500. The subject increase was due to the trending increases in expenses related to attending conferences.

There are currently two Directors who are near the annual limit of \$7,500 and will exceed that limit by attending one more conferences this year. There are several upcoming conferences that may be of interest to Directors. Also, in Section 300.10 of the Policy, it states a Director will not be entitled to receive in excess of \$7,500 per fiscal year for reimbursable expenses unless the Board of Directors preapproves a Director's request to increase this amount for the applicable fiscal year.

Policy Review – Directors' Compensation and Expense Reimbursement Policy June 19, 2023 Page 2 of 2

The General Manager is responsible for ensuring that the budgeted amount is not exceeded without prior approval of the Board. Due to a potential for two Directors to exceed the annual limit in the Policy, staff are proposing the following options for Board consideration:

- 1. Approve a one-time increase this year by raising the annual limit to \$10,000.
- 2. Direct staff to revise the Policy to increase the annual limit to \$10,000 each year and bring the Policy back to the July 17, 2023, regular Board meeting for approval.

#### **Fiscal Impact:**

Fiscal impact will be dependent on Board direction.

#### **Strategic Plan Alignment:**

Goal C: Ensure Fiscal Responsibility and Affordable Rates



#### Agenda Item: 7

**Date:** June 19, 2023

**Subject:** Set Public Hearing on July 17, 2023 - Resolution No. 23-04, A Resolution of

the Board of Directors of the Sacramento Suburban Water District Setting a Public Hearing on the Report of Delinquent Water Charges as of June 1,

2023

**Staff Contact:** Julie Nemitz, Customer Services Manager

Jeffery S. Ott, Director of Finance and Administration

#### **Recommended Board Action:**

Approve setting a Public Hearing at the July 17, 2023, Regular Board meeting on the written report and proposed collection of listed delinquent charges on the County of Sacramento secured property tax roll; (2) directing the District Secretary to publish the Hearing Notice; and (3) directing staff to mail a personalized letter to each delinquent customer shown on the written report.

#### **Discussion:**

At the March 20, 2023, regular Board Meeting, the Board approved Ordinance No. 2023-01 (Ordinance), An Ordinance of the Board of Directors of Sacramento Suburban Water District Amending Regulations No. 2, 3, 5 and 6 of the Regulations Governing Water Service. In addition to other matters, the Ordinance established authority for the District to transfer delinquent water charges to the County of Sacramento secured property tax roll.

Staff has reviewed all outstanding accounts and identified 1,644 accounts that have been delinquent for greater than 60 days and have a balance greater than \$50 as of June 1, 2023. Delinquent charges for these accounts amount to \$753,997.60. The County of Sacramento accepts submission of direct levies once per year and sets the deadline in the first week of August for agencies to submit listings for the tax year.

Once staff has prepared the written report of delinquent water service charges aged at least 60 days, the District must adopt an ordinance or resolution: (1) setting a Public Hearing on the written report and proposed collection of listed delinquent charges on the County of Sacramento secured property tax roll; (2) direct the District Secretary to publish the Hearing Notice; and (3) direct staff to mail a personalized letter to each delinquent customer shown on the written report. The resolution must be approved by a two-thirds vote of the Board.

The District Secretary must publish notice of the written report and hearing information under Government Code section 6066 in a newspaper of general circulation. The publication must be once each week for two successive weeks. The two publications must occur at least five days apart, not counting the publication dates. The notice by publication period begins on the first

Set Public Hearing on July 17, 2023 - Resolution No. 23-04, A Resolution of the Board of Directors of the Sacramento Suburban Water District Setting a Public Hearing on the Report of Delinquent Water Charges as of June 1, 2023

June 19, 2023 Page 2 of 2

publication date and ends after 14 days. The Public Hearing on the report may not occur until the end of the notice period.

The personalized mailed written notice to each affected parcel owner must identify the nature and filing date of the written report, the amount of the charges proposed for collection on the secured property tax bill in the coming fiscal year, and the time and place of the hearing. The notice must be mailed to each person shown as having an ownership interest in the parcel on the most recent county equalized assessment roll available when the report is prepared. The mailing must be sent to the address shown on assessment roll or as shown in the District's records, if more recently obtained. If the Board adopts a report which includes a parcel for the first time and that same parcel appears in subsequent reports as having delinquent charges levied on it, then the individualized written notice does not have to be mailed in subsequent years. In such cases, notice by publication is deemed sufficient.

At the meeting designated on the written and published notice for the Public Hearing, the Board must hear all comments and protests made to the filed written report. If a majority of the delinquent property owners appear and protest the written report, then the Board must reject the report and direct staff to collect the delinquent charges in another manner. A successful protest also means that the delinquent charges cannot become a secured tax lien against the delinquent parcels. If no protest occurs or an attempted protest is unsuccessful, then the Board may overrule any protests and adopt the written report, with or without changes. The Board's determinations on the written report are final and become the delinquencies that staff forwards to the county for collection.

#### **Fiscal Impact:**

There is no fiscal impact resulting from the adoption of Resolution No. 23-04.

#### **Strategic Plan Alignment:**

Goal C: Ensure Fiscal Responsibility and Affordable Rates

#### **Attachments:**

- 1. Resolution No. 23-04, A Resolution of the Board of Directors of the Sacramento Suburban Water District Setting a Public Hearing on the Report of Delinquent Water Charges as of June 1, 2023
- 2. Delinquent Account Listing

#### **RESOLUTION NO. 23-04**

#### A RESOLUTION OF THE BOARD OF DIRECTORS OF THE SACRAMENTO SUBURBAN WATER DISTRICT SETTING A PUBLIC HEARING ON THE REPORT OF DELINQUENT WATER CHARGES AS OF JUNE 1, 2023

WHEREAS, staff of the Sacramento Suburban Water District ("District") has prepared the Report on Delinquent Water Service Charges as of June 1, 2023, which contains a description of each parcel of real property within the District for which water charges are delinquent, along with the amount of such delinquent charges, together with interest and penalties thereon; and

WHEREAS, the Report on Delinquent Water Service Charges is attached hereto as Exhibit "A" (the "Report").

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Sacramento Suburban Water District as follows:

- 1. A public hearing on the Report is set for July 17, 2023, at 6:00 p.m. The hearing will take place in the District's boardroom located at 3701 Marconi Avenue, Sacramento, California. At the public hearing, the Board of Directors will hear and consider all objections and protests to the Report. If the Board of Directors adopts the Report, or revises, changes, reduces, or modifies any charge on the Report, the delinquent charges, together with penalties and interest thereon, as stated in the adopted Report, shall be added to the Sacramento County tax roll for the purpose of collecting such delinquent charges, shall constitute a lien against the respective parcels of real property described in the adopted Report, and shall be included by the County Tax Collector in property tax bills for taxes levied against the respective parcels of real property and be collected in the same manner, at the same time, and by the same person as taxes for the Sacramento Suburban Water District.
- 2. The Secretary of the Board of Directors is hereby directed to publish this Resolution in a newspaper of general circulation within the boundaries of the District. Such publication shall be for not less than once a week for two weeks prior to the date set for the hearing with the first publication at least 15 days prior to the public hearing. A notice of the public hearing shall be sent to each person listed on the Report. The published and mailed hearing notices shall detail the method by which the hearing will be held.

PASSED AND ADOPTED by the Board of Directors of the Sacramento Suburban Water District at its regular meeting held on June 19, 2023, by the following vote:

AYES: NOES:		
ABSENT:		
	By:	
	•	Jay N. Boatwright
		President, Board of Directors
		Sacramento Suburban Water District

\*\*\*\*\*\*\*\*\*

I hereby certify that the foregoing resolution was duly and regularly adopted and passed by the Board of Directors of Sacramento Suburban Water District at a regular meeting hereof held on June 19, 2023.

	By:	
(SEAL)		Daniel R. York
		General Manager/Secretary
		Sacramento Suburban Water District

APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
27700640310000	Derek Sims	\$124.86	28200510070000	Brian Welch	\$170.49
23005800250000	Donald Brenner	\$124.80	25402530100000	Erik Paquio Espera	\$170.49
27800920050000	Alisha/Maalik Hazziez	\$127.12	27901100580000	Jesse D Barnes	\$170.49
28200510330000	Danelle L Moore	\$134.29	27702210020000	Lakeysha Williams	\$170.49
27801240080000	Leticia Valadez	\$134.29	22805500520000	Elias J/Jesus N Gonzalez	\$170.79
	Erin Lewis	•	27900620010000	Patrick McGowan	
26603920090000		\$140.75			\$171.56
27800630290000	Gabriela Carter	\$141.20	25402120040000 28201530130000	Mary Wood Joshua Mathisen	\$171.57 \$171.67
25401410110000	Zachary Giliberto Special	¢1.42.22	27101110390000	Cesar Mardones	·
25401410110000	Needs Trust	\$143.32	26801910120000		\$171.76
27702320040000	Caden G Sharp	\$146.91	23005500100000	Keri Kay Schuman Julie Nervo	\$171.76
25502120380000	W Fitzpatrick Badea Badila	\$149.62	23005500100000		\$172.08
22802520130000		\$152.40	26002620100000	Henning Mortens % Bond	č170 40
24004510110000	Kelly Ketcham	\$153.52	26803620190000	Driving Jennifer Rikkers	\$172.49
26603440010000	Letha Boatner	\$153.69	27901020120000		\$172.55
28903140030000 28200530080000	Quinn and Christy Monsma	\$156.08	2600002010000	Jill Morrison/Cody	č170 C4
	Charles Caplener	\$158.59	26900820100000 25402720340000	Tappan/Mark G Tappan	\$172.64
23007000030055	Lynetta Stephens	\$159.16	24002820260000	Vyacheslav/Oksana Zanko Forest Viehman	\$172.64
28600220270000	Nicole A Maron	\$159.91 \$160.69	24002820260000	Forest Vienman	\$173.62
25500820190000	Brian/Jennifer Carlson		27900550010000	Nongry Motmong Living Trust	č172 72
27701230100000	Bethany Chavez Mildred Gallen	\$160.99 \$160.99	26800250020000	Nancy Motmans Living Trust K. Koslin	\$173.72
27800350080000		\$160.99	27901930090000	James P Mills	\$174.50
27900960050000	Rylee Thompson Daniel/Ana Rocha	,	27901930090000	James P Mills	\$174.77
24001010050000		\$161.59	2/901930130000	James P MIIIS	\$174.80
28102810120000	Jason C Bollinger	\$161.68	27101700350000	Vladimir Akhramenko	č174 00
26800910070000	Cheryl L Archer Paul Rios	\$162.06	26800220020000	Jasmine Vollenweider	\$174.80
25503020140000		\$162.07	25502230010000	Joshua Carvajal	\$174.90 \$175.29
24004120020000 27100830060000	Stephanie Gonzales Neil Johnson	\$162.07 \$162.76	24001110910000	Micaela Dine	\$175.29
2660170033000000	Timathy Christie	\$162.80	26802020140000	Alexandrina Braica	\$175.78
27100510140000	Beverly K Becker	•	26801330050000	Sally L Guill	\$175.78
26602630070000	Joseph Schmitz	\$163.14	27101700360000	Timothy A Ahrk	\$175.78
25502310220000	Karen Davis	\$163.14 \$164.12	25502600440000	Mina Hamilton	\$175.88
23203420050000	Albert Navarro	\$164.13	26602330060000	WK/SK Lueth Family Trust	\$176.17
23205420030000	Christopher M Platz	\$164.81	27800520120000	Daniel J Nicholson	\$176.53
28201550030000	Thomas/Stacee Neff	\$164.96	25501820240000	Christian Stewart	\$176.55
25603300440000	Arthur Jenkins	\$165.20	29201610130000	Ilyas Guvelioglu	\$176.56
27100430020000	Whitney B Disney	\$165.29	27900760010000	Brittany/Fedros Yavrom	\$176.86
26801730120000	Serineh Karapetian	\$165.36	25402410200000	Christine Martinez	\$176.86
25803300080000	Jeffrey Cryderman	\$165.50	27801310110000	Michelle Aquilar	\$176.96
26900230180000	Angela Lee Howard	\$166.01	26600820290000	Barbara Brown	\$177.46
26600810220000	Dannial Roben	\$166.18	26803120140000	ITB Enterprises Inc	\$177.40
20000010220000		\$100.10	22802640070000	Selina Romero	\$177.84
27801320040000	Brittney Anderson/Adam Brownfield	\$166.37	25603300210000	Daniel Richardson	\$177.01
25401510020000	Chris Mendoza	\$166.37	26603440180000	Jimmy/Enoria Gilbert	\$178.04
23101310020000		Q100.37	25501710190000	Panagiotis Alevizos	\$178.28
23005700130000	Mary Antonelli/Gary Bernard	\$167.02	27701930180000	Brookes Hewell	\$170.20
27801640030000	Robert Muirhead	\$167.26	25602310170000	George Sawyer	\$179.30
26604020160000	Pedro Jimenez	\$167.36	27701810060000	Anka Zupan	\$179.70
			28601040140000	Akaninyeme Umoh	\$180.78
24003810080000	Laura/Helen Yasukochi Compas	\$167.45		Cody Kenngott/Sarah Keyser	•
27701830080000	Carmelita Garner	\$167.75	26802040040000	Alvis	\$181.27
25501310130000	Elliott J Elkhoury	\$169.51	25503920060000	Lori Gomez	\$181.36
	<u>-</u>	•			•

 $<sup>^{1}</sup>$  Names of all owners of each delinquent parcel as shown on the most recent Sacramento County equalized assessment roll available, or any more recent account information known to SSWD.

APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
23204600100000	Meghan Johnson	\$181.40	23203310080000	Steve Monkman	\$201.28
29203140160000	John Dickey	\$182.12	23601910020000	Micah Lacey	\$201.39
27702020080000	Andres Garcia	\$182.15	26800950010000	Aaron/Alexis Carter	\$201.65
22005900030001	Kathleen Mayberry	\$182.17	21902620230000	Robert T Gaut	\$201.76
28602700400000	Aaron/Byrne/Allison Day	\$182.25	26602630010000	Enrique Hernandez	\$202.24
25502260120000	David L Staten	\$183.08	27701940070000	Vincent Valenzuela	\$203.17
25503920190000	Ruben/Melissa Badalyan	\$183.13	20001920090000	Latricia Wise	\$204.36
26602220150000	Yarida Sanchez	\$183.14	25400310080000	Christine Nelson	\$204.38
26801220040000	Brayant Wood	\$183.23	25500420510000	Jennifer Dermon	\$204.56
22803910120000	Miguel Lucero	\$183.68			,
27900130010000	Jill Holly Arrington	\$184.41	24003530070000	Graham L Greenfield and Keeley Lane Nickelson	\$205.19
26601700020000	Shahab Riahi	\$184.60	25803300160000	Maria Pietralunga	\$205.63
26601130190000	C Wanner	\$185.26	21904200260000	Carl Ohmer	\$205.76
27101910090000	Yolanda Santana Tejeda	\$185.39	22003240070000	Roger Reed	\$206.41
24001110160000	Chirstopher Juell	\$185.58	27701770100000	Eric W Mackey	\$206.43
27801630140000	Lydia Castro	\$187.06	28103510070000	Brian/Sherry Haus	\$207.19
28905700090000	Edward Freidberg	\$187.31	21901310090000	Roshawn Walker	\$207.64
28201630010000	Greg Mace	\$187.35	28904910150000	Richard Biddle	\$208.03
27901230050000	Michele Volz	\$187.54	21902620040000	Pamela Dealy	\$208.80
26601310300000	Aren Jackson	\$187.72	28600610080000	Holly Roina	\$208.85
24000500370000	Mark Robinson	\$188.72	271006301000000	Jacob Ford	\$211.30
21700450100000	David A Sherril	\$188.78	20002510040000	Virsaviia Kuznetsov	\$211.50
28600220260000	Orit/Yoram Ayalon	\$189.48	20002310010000	Peggy Turner	\$211.85
28601720270000	Polsanghi Living Trust	\$189.60	20317400840000	Salwa Abdul Karim	\$211.03
26802630110000	Trudi Solis	\$189.60	21701220070000	Alfred Smith	\$212.04
28902420030000	A Simpson	\$190.39	21802740120000	William and Linda Gibson	\$212.53
26900400080000	Timothy/Kristyn Martin	\$190.48	27900130050000	Richard Weimerskirch	\$212.69
26602240320000	Paul/Janet Williams	\$190.90	21905300540000	Jean Drew	\$212.82
25500310100000	James Henderson	\$192.07	25401040170000	Lori Peters	\$212.82
25402900210000	Raveendra Somarouthu	\$192.83	26803230310000	Kevin Mayuqba	\$213.55
23007000010043	Charles Glover	\$192.88	21901110270000	Babylyn Estabillo	\$213.57
29201500190000	Stephanie Mainwaring	\$192.93	21702020140000	David Mercadal	\$213.90
27101700360000	Timothy A Ahrk	\$192.93	25401520180000	Tula Rhea	\$213.90
29203630110000	Alan Charles Calkin	\$193.23	27101700340000	Vladimir Akhramenko	\$213.95
27701950160000	Porfirio/Lind Guerra	\$193.72	22902820070000	Laura Scott	\$214.30
25401020040000	Richard Jaime	\$193.91	22004900160000	Raelynn Harrod	\$214.37
25402520010000	Patricia G Simpson	\$194.45	23005700310000	Linda Baston	\$214.68
24006700180000	Nicole Harrigan	\$194.59	23003700310000		<b>7211700</b>
23007000010042	Hannah Harris	\$194.94	26801320040000	Richard Burton/Caitlyn Bailey	\$215.19
23005210190003	Stephen Koepke	\$194.94	21701210130000	Charlene Riley	\$215.33
26602110350000	S Hull	\$195.05	22005700040000	Manolo Cacella	\$215.56
27800630320000	Maria Martinez	\$195.25	20317500740000	Maria Gjura	\$215.96
28603400280000	Pyongil Kim/Karen Lee	\$196.86	21904600170000	Travis Barry	\$216.14
22005000020000	Richard Ransom	\$197.85	28502710040000	Pedro Lewis	\$216.37
26603810100000	Mohammad Alogaidi	\$197.92	27102940080000	Soleiman Rahel	\$216.84
25503430190000	Kayla/Cody Hilton	\$198.03	25400320070000	Trent Gray	\$216.93
27702330010000	Cynthia Martin	\$199.23	21903410110000	Gani M Sabeh	\$217.03
23205000400000	Helena A Raguro	\$200.24	21902100690000	G Freeman	\$217.12
25500640060000	John/Natalie Arndt	\$200.38	22004400080000	Aviante L Beasley	\$217.92
25501820150000	Aarti Bansal	\$200.98	22006800810000	Lauren Eller	\$217.92
25501020130000	Emmanuel/Cynthia Mojica	\$200.36	22909700080000	Todd M Cline	\$218.02
29203010150000	Rebecca Janicki	\$201.26	21702620260000	Raymond K Delong Jr	\$218.11
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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
27901930030000	Mario V. Ming	\$218.12	22910100080000	Benjamin/Robin Lemay	\$228.69
26801040270000	Nathan Peralta Flores	\$218.47	27702030230000	Juan and Shaelyn Mosqueda	\$228.83
23006500380000	Brian Hooker	\$218.83	23005800280000	Brian Emerson	\$229.24
21800910060000	Isaak Stansfield	\$219.18	23005500230000	Greta Griffin	\$229.36
22005100450000	Russel Ballard	\$219.19		Marsh White and Marsh	,
20309100930000	James Johnson	\$219.28	29203030020000	Mark Whitten/ Megan Marcoux	\$229.42
21107200100000	Warner Ratcliff	\$219.87	23007000030038	Saadia Haq	\$229.48
27102700210000	Thomas & Eline Mays	\$219.92	21903430470000	David Vashchenko	\$229.68
21702320140000	R Montoya	\$220.07	27802020140000	Kanran Nakhaee	\$229.86
21802710120000	Clements Carter Jr	\$220.08	27801620120000	Dana Perkins	\$229.87
24004510010000	Ion Loghin	\$220.15	21904400580000	Rebecca Donat	\$230.26
21905600070000	Maire/Ray Hubler	\$220.21	20000760030000	Camy or David Findley	\$230.65
21700440130000	Gil Rivas	\$220.42	21904920010000	George Costin	\$230.66
21903430130000	Alexander Bober	\$220.46	22904500100000	Candice Collins	\$230.75
28200230030000	Cherie Yip	\$220.78	28600640280000	Melanie B Tymes	\$230.75
25504300010000	Maria Apuya	\$220.96	22803310280000	Michael Jordan	\$230.75
23007900460000	Anand Janakiram	\$221.24	21903430010000	BRIO VENTURES LLC	\$231.14
			20321400380000	Mohammad Bhatti	\$231.63
25403000150000	Cassandra/Marissa Drysdale	\$221.34	22904400080000	Richard Schroder	\$231.64
20003810010000	Naeko Shoun	\$221.53	21700730050000	Arturo/Dianna Fernandez	\$231.94
21905700600000	Daniel Robinson	\$221.60	22007600450000	Svetlana Andreichenko	\$232.03
20003520020000	Suzanne Franciosi	\$222.12			,
23005600230000	Timothy McRorey	\$222.21	24002530060000	David Deluca/Barbara Leach	\$232.25
23007400320000	Jana Wells	\$222.22	20319600950000	Michael Wright	\$232.32
20321901140000	Sharanpal Singh	\$222.22	27800740050000	Terri Lee Hutchinson	\$232.59
26801940080000	Alicia Hughes	\$222.23	23007000030041	Douglas Propst	\$232.62
25803900300000	Oliver/Natalie Moore	\$223.20	25601910190000	James Bloom	\$232.71
25601120190000	Anna Kays-Hoepker	\$223.30	23603210620000	Niloofar Nasri	\$232.71
23602430190000	Brandon Ferreira	\$223.30	21802420040000	Elsa Rodriguez	\$232.79
21702430380000	Jose Zaragoza	\$223.39	28201620090000	Juaquina Roman	\$233.00
23005600140000	Yolanda Bernabe	\$223.40	28600210050000	Ronald Martinez	\$233.00
20315700750000	Tammie Randall	\$223.42	24005900030000	Solomon Bartkovsky	\$233.01
21802620290000	Patrick H W Johnson	\$224.18	21801210050000	Catherine Henderson	\$233.10
27901940010000	Joe and Cindy Detrick	\$224.34	25401030160000	David Herbert	\$233.10
25503220190000	Richard Schroeder	\$224.34	23202530060000	Stanley Bransgrove	\$233.30
21702850030000	Sharon Petersen	\$224.37	24000320060000	Lenard/Shawna Pot	\$233.63
22007600620000	Joshua Jozwiak	\$225.35	29201620080000	Ali Abrishamchi	\$233.98
22909300160000	M Glicksman/J Kleiman	\$225.45	20002720210000	Teresa Velasquez	\$234.57
21700520250000	Jonas Carr	\$225.46	21903430660000	Patrick Torrey	\$234.70
20000420150000	Christine Marie Balaoro	\$226.04	27902030040000	Darren/Kim Wagerman	\$234.86
20001430040000	Maria Moran	\$226.34	23203810140000	Megan Boardman	\$234.86
29203230060000	Brenda Deary	\$226.60	22004900360000	Marina Huettlinger	\$234.87
	Richard A Silva Living		22909200440000	Jennifer Kendrick	\$235.03
23202010220000	Trust	\$226.73	28502800070000	Jerardo and Maria Amezcua	\$235.26
20317800420000	Tran Lai	\$227.12	21906600350000	Ajai Robinson	\$235.55
25801940100000	J Elvida Woodworth	\$227.22	22007600290000	Celedonio Deleon Jr	\$235.61
20317900410000	Bartow Riggs	\$227.32	20003530140000	Sally Brown	\$235.65
24002530040000	Matthew Gunther	\$227.42	21800810010000	Joseph Turner	\$236.04
26800460040000	Craig Higgins	\$227.61	27900560060000	Our Family Trust	\$236.23
27701720020000	David & Marion Gilbert	\$227.81	29202620020000	Carter English	\$236.24
26603920140000	Jalisa Coleman	\$228.60	28600620070000	Clarissa/Jonathan Alva	\$236.24
27800140110000	Alyssa Anda-Swaffor	\$228.69	23204700220000	Melissa Johnston	\$236.26
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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
23202120070000	Ruslan Lakeev	\$236.46	21701610250000	Dodie Lopez	\$243.55
27101120060000	Peter/Gina Solis	\$236.49	26602420150000	Beatrice Lopez	\$243.59
23002820090000	RTED America LLC	\$236.52	26604010030000	Michael Willits	\$243.79
24002530150000	2016 Rader Family Trust	\$236.53	20004010030000	Robin M Lake	\$243.79
21904910140000	Baljinder Singh	\$236.73	23003820150000	Jordan Aquilar	\$244.38
20000820180000	•	\$236.73	21800820040000	-	
20000620160000	Danny Sonevilay/Uyen Vo	\$230.77		Shawn Gregory	\$244.48
23006210040000	Seyavsh Ghahfarokhi Torgoli	\$237.03	24002510060000 21903600290000	Daniel/Stephanie Honaker Maria Munoz	\$244.57 \$245.25
23200740020000		\$237.03	21801340140000	Gary E Hale	
23200740020000	Benjamin Aylers	\$237.13	28202470100000	-	\$245.45
28502800190000	Satyanarayana Tota/Sudharanl Pallapothu	\$237.32	23000220190000	Geoffrey/Kimberly Butler	\$245.74 \$245.84
	· ·	·		Maxim Tyshchenko Dean Perez	·
25400600330000	Christopher Reitz	\$237.41	27801830010000	Michael Bauer	\$246.07
24003520080000	Angela Lyons	\$237.70	22800720030000		\$246.91
28103210060000	Gbadamosi	\$237.77	21700920040000	Merle Nash	\$246.95
21802720010000	Yonis Lara	\$237.91	27100630150000	Julio Ortiz	\$247.12
27900640200000	Jody Johnson	\$238.22	20001720190000	Kimberly McConico	\$247.41
21906200730000	Brandon Blackburn	\$238.30	0000104000000	Amelia Sanchez Living	#04E 00
27803000390000	Stephanie Tran Van Nguyen	\$238.43	27901940030000	Trust	\$247.90
26801220350000	Jason Huck	\$238.48	25500910760000	Erica J Gaddi	\$247.93
27100900210000	Daniel and Susan Amaral	\$238.49	25501410090000	Berry/Christopher Ranieri	\$248.88
27701910060000	T Davy	\$238.59	22802440120000	George H Oberle Jr	\$248.99
21701330140000	Gary Parent	\$238.69	27103230170000	Kurt or Victoria Swanson	\$249.07
27801900310000	VHZ Investments LLC	\$238.98	0==04=40000000	Yee Family 2017 Revocable	+0.40
22002740260000	Kerrie Hartman	\$239.06	25501510200000	Trust	\$249.08
21702140130000	Olga Garcia	\$239.07	22802640320000	Luther Whaley	\$249.42
25501240110000	Joseph Green	\$239.17	25401030010000	Ronald Rojas	\$250.05
21901440060000	High Sidel LLC	\$239.32	21107100010000	Andrew Sanchez	\$250.20
24001210040000	Heather Pearson	\$239.57	26803030140000	Abel or Gloria Gutierrez	\$250.45
26602810200000	Anthony Schwartz	\$239.73	27900350120000	Todd/Julie Klinger	\$250.51
25502120160000	Khiem Vu	\$240.03	24001310960000	Laurie Rich	\$250.71
222222222	Michael and Wathland Marke	<b>4040.06</b>	22006400300000	IHFC California LLC	\$251.01
22903230010000	Michael and Kathleen Meeks	\$240.06	27100830150000	Keith Walkup	\$251.33
23005210180004	Jennifer Brazell	\$240.08	21700320240000	David/Sarah Orens	\$251.51
27800130050000	Raul Gomez	\$240.10	21801330090000	Noe Hernandez Priego	\$251.82
25801930030000	Barry/Mae Daniel	\$240.26	27101110220000	Dustin Kuehne	\$252.22
25501810090000	Maria/Gerald Capuchino	\$240.40	26603410180000	Yanira Rodriguez	\$252.26
02601150070000	Fredrick and Lindsey	<b>4040.0</b> F	24002820070000	Cindy Luna	\$252.38
23601150070000	Billings	\$240.85	25501720430000	Cynthia Mojica	\$252.38
20318800570000	Jasuimder Chouhan	\$240.94	20318600170000	Marlon A Valenzuela	\$252.50
28601420050000	Jose Hernandez	\$241.03	27801550100000	John/Theodora Shtirbu	\$252.72
23602220010000	Scott Patterson	\$241.14	2000414002000	Mary Barry and Matthew	4050 70
28200820040000	William Mundy	\$241.62	28904140030000	Powell	\$252.72
22804700780000	Alejandro Quintana	\$241.63	20318600330000	Karendeep Singh	\$253.39
23002110300000	Jill Stuart	\$241.63	25803200190000	Levi Vigna	\$253.58
25800210040000	Liu Lamei	\$241.64	28602700200000	Clarissa/Jonathan Alva	\$253.78
21905000130000	Irina Ganchenko	\$241.99	26603310260000	Bill Kelly	\$253.85
23005220190002	Michael R Malpede Jr	\$242.13	21702320080000	Francisco Contreras	\$253.85
21702820070000	Melissa Millinchamp	\$242.22	23203630190000	Ryan Vantricht	\$254.17
26802720100000	Salvador Guerra Jr	\$242.71	26600820280000	John/Maria Rodriguez	\$254.18
20000210020000	Miguel Tovar	\$243.36	24000500480000	Jason Z Tabor	\$254.40
28201530020000	David R Wiegel	\$243.46	2000271005000	Miguel Jiminez/Telvy	8254 62
25601710460000	Joann Spaulding	\$243.48	20002710050000	Salgado Sotelo	\$254.62

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
	Daniel Martin or Megan		25503830130000	Mary Jane Apuya	\$266.64
25600630090000	Martin	\$254.77	25401820090000	Charles Kight	\$266.72
21500610160000	Raymel Graves	\$255.16	25401720170000	W Finch	\$267.19
22805000500000	Cheryl Angeles	\$255.23	20317100470000	Michelle Serrato	\$267.25
27800360060000	Jonathan Levine	\$255.34	29203130060000	Neda Afshar	\$267.56
20002320070000	Sandra Nino	\$256.52	23204110120000	Maria Hinayon	\$268.30
			23003120220000	Susan Embry-Busch	\$269.16
24000610070000	Ride USA Cope's Auto Sales	\$256.73	27800530100000	Leonel Rivas/Diana Paz	\$269.35
23601320090000	Vicky Neel	\$256.92	21700920100000	Richard Smoot	\$269.38
21902900140000	Janice Bispham	\$257.31	26602640190000	Ricardo Mendoza	\$269.46
	Gazarrie M Stallworth		24003200480000	James Frasche	\$269.91
26603510030000	Phillips	\$258.78			
20319600690000	Adrian Braescu	\$258.90	23602830040000	Armando and Marina Navarro	\$270.47
25803900050000	William Anderson	\$259.13	26603410260000	Lloyd E Nunn	\$270.47
20000740030000	Benyamin Maor	\$259.36	22005100180000	Troy and Mary Redman	\$271.18
23601660140000	Brenden Blom	\$259.36	26603440170000	Robert Ferguson	\$271.35
23203840010000	Emma Gill	\$259.36	27701840080000	Peter Perkins	\$271.92
28103120060000	Aaron/Anita Cook Md	\$259.58	26603040020000	Jose Sanchez Yanez	\$272.49
27701770070000	Jehime Toro	\$260.01	23202930050000	Gertrude Strambi	\$272.56
25501820060000	Edina Cole	\$260.26	20002630010000	Andrew Simon	\$272.58
21801720200000	Jason Mendonsa	\$260.29	20801710170000	Jay W Johnson	\$272.74
20000620140000	Cecilia Martinez	\$260.51	25803200210000	Hamid Ghasemiyeh	\$272.93
27101920040000	Todd Bird	\$260.56	23601230090000	Cora Schager	\$273.09
20317800980000	Anatoliy Garilyuk	\$260.74	26602230120000	Khiem Vu	\$273.24
29202820280000	Arthur W Pannell	\$260.94	20003130250000	G Stadler	\$273.82
22006230210000	Debra Hamilton	\$261.52	21904400560000	Natalia Dyachkova	\$274.73
25401220070000	Antoinette Lewis	\$261.68	20317200430000	John Hynick	\$275.17
25602550090000	Marc Gonzalez	\$261.71		_	
27902420090000	Jennifer Rae	\$261.80	28502260070000	Olegario Rodriguez Herrera	\$275.45
20001720130000	Marth Diaz Gomez	\$261.93	26802620040000	Christopher Travlos	\$275.75
22005400330000	Francisco/Maria Fernandez	\$262.07	26801750060000	Dennis and Elina Berrocal	\$275.84
21905600410000	Chris Cortez/Isabel Vigil	\$262.20		Aligan and Christopher	
21800410030000	Trumaine Lee	\$262.22	28603500150000	Alison and Christopher Corder	\$275.87
28900720020000	Sher Investment Group LLC	\$262.32	20318100250000	Dyshon Jones	\$276.06
22803330130000	George D Whipple	\$262.34	21903600110000	Evelyn Anderson	\$276.29
	Jeffrey A and Christa L		21904200120000	John P Johnson	\$276.55
26800710130000	Morris	\$262.51	20002860010000	John/Mary Gray	\$276.66
22005900060031	Derick Seward	\$262.78	25402410030000	Ashleigh Gaultney	\$276.79
20002510140000	John Gleason	\$263.06	22002740400001	Sherri Walker	\$276.96
22005900030015	Taylor Castorena Hicks	\$263.46	21801530120000	Cody Freidenfelt	\$277.02
23007000040008	Mack/Felipa Pulido	\$263.58	25501240160000	Matthew Petersen	\$277.21
22800630200000	Pedro Robles	\$264.07	22005900060009	Christian Ludwig	\$277.32
25601920090000	Christina/Kyle Richardson	\$264.20	28600220330000	Fusion Yoga Studio	\$277.66
23200720270000	Ty/Kerrie Joiner	\$264.20	21903430270000	Bradley Fisher	\$277.84
21700520190000	Robert Martinez	\$264.50	28201520270000	Maria Sevilla	\$278.19
22005900090002	Megan Sanders	\$264.89	23005210040002	Masi Mojaddidi	\$278.22
25601130020000	Lisa Stanley	\$265.50	20002740040000	Ayala Melgar	\$278.40
21702700140000	R Tinucci	\$265.51	20317200380000	John Allen	\$278.53
		•	25401010210000	Pranavkumar Shah	\$278.54
23005230290001	Robert/Glenda Velon Family Rev	\$265.53	28904220190000	Christiana or Daniel Kopf	\$278.59
29204510250000	R Juarez	\$265.63	27902430050000	Jonathan Ganz	\$278.80
20003420220000	Robert Collins	\$266.28	22006000650000	Justin Gonsalves	\$279.25
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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
23005210160003	Maria Hoyos	\$279.44	20001110310000	Donald and Amy Carson	\$291.57
23601660100000	Tyler Young	\$279.55	21700440020000	Dustin/Stephanie Buettner	\$291.58
27801320070000	Jennifer/Joseph Smith	\$279.60	27800640210000	Frank Boslet	\$291.62
27801900410000	P. Jeyhoun DBA Cars To Go	\$280.00	23601710060000	Bihai Peng	\$292.09
20002830020000	Danelle Crawford	\$280.58	20001210200000	Danielle Robbins	\$292.41
21800620070000	Doris Suazo	\$280.72	27800360080000	Charles Hoehn	\$292.69
23202110150000	Monica Costello	\$280.72	23205300130000	John S Coon	\$293.00
28102920170000	Grace Davis	\$281.13	21702700550000	Rebecca Mitchell	\$293.00
23005230070003	Cassidy Perkins	\$281.59	20317600630000	Mark/Oksana Logvin	\$293.30
25600310450000	Renee Cooper	\$281.70	25602710030000	Rebecca Goddard	\$293.30
20003310430000	Navishkaar Chaudhari	\$281.70	21905600060000	Barbara Curry	\$293.37
20003330110000	Mandy Sperber	\$282.00	20321600710000	Nick Asish Singh	\$293.49
23004320150000	Alexander White	\$282.28	21801820020000	Wesley Caruso	\$293.52
25501510420000		\$282.39	25503910140000	Elizabeth Manthei	\$293.55
	Gary E/Marion K Wehsels			Matthew Gutierrez	
22909300510000	James and Mary Goetsch	\$282.57 \$282.62	22803410210000	Walter Scott	\$293.77
23005700020000 28902950060000	Eric Deletetsky Connor Holahan	•	27702330150000 23600510610000	Shane B Wilson	\$293.88
		\$282.99			\$294.00
21900940020000	Jesus/Enrique Ramos Phil Makin	\$283.09 \$283.86	21702610010000	Danny Lagow	\$294.25 \$294.46
20003110300000 21801920210000		\$284.03	21800550070000	Nicholas Fryer	\$294.40
	Christine M Pumphrey Adrian/Rachel Burt	\$284.21	20001620030000	Diane Rivas/Edward Abeyta	\$294.49
25401510120000 22803600170000	Leona M Haverman	\$284.21	23602810360000	III	\$294.49
22804020210000	Lluvia Viridiana Ramirez	\$284.66	23002810360000	Kari Whitney Dale Adams	\$294.76
				Danielle Burke	
23003150050000	Murat Alptekin	\$284.68 \$285.05	20318500090000		\$295.41
27900720040000 20321500010000	Jody Fye	\$285.06	22904300050000 21802430100000	Kathryn Macias Patrick McMillen	\$296.30 \$296.49
26803110180000	Jurat Gulyamov Belyn Davi	\$285.22	21903520330000	Eduardo Guerrero	\$296.49
26801330090000	Sharon Sava	\$285.61	22007300480000	Martin Payan	\$296.72
22003320150000	David Silva	\$285.81	23006600390000	Michael Gage	\$290.98
27801360030000	Melissa Quintana	\$286.19	27102930170000	Sherry Nelson Beam	\$297.32
23005230250003	Andrew S Fears	\$286.59	22904400090000	Leonard/Gail Mayberry	\$297.51
21702650010000	Cory Lee	\$286.89	22003410040000	Clyde/Margo Payne	\$297.67
23005700090000	Tyrone Moore	\$287.40	26602320050000	Rudy Erends	\$297.80
28201620100000	Maxine Lor	\$287.59	21802830090000	Sergey & Tatyan Vorobyev	\$297.80
23203660110000	Alexander Malaki	\$287.87	22005900030007	Olena Kravchenko	\$297.91
27801830050000	Miguel Sanchez	\$287.87	27801410090000	Ana Rodriguez	\$297.99
25602620050000	Karsznia Family Trust	\$288.04	22006100470000	Douglas Randle	\$298.19
21702050070000	Hector Maldonado	\$288.07	22903650050000	Margaret Christian	\$298.32
24004530060000	Aimee Williams	\$288.39	21906200540000	Grace Viray	\$298.54
23005230150002	Tiffany Bush	\$288.80	217003200310000	Cesar Montiel	\$298.91
21902400760000	Thuan Q Tat	\$288.98	25500820500000	Jacob Bernard Williams	\$298.97
21902060060000	Dearun Dumas	\$289.11	20321800880000	Twonisha Bradley	\$300.00
29204520070000	Karena/ Mark Benskin	\$289.18	25402310120000	Neil Wheelock	\$300.38
28600220150000	Ian Blackstad	\$289.27	24001120340000	Daniel/Haleigh Couri	\$301.42
21801820140000	Raylene Jeffery	\$289.62	26800320090000	Janine Caspersen	\$301.42
28202260090000	Joseph Johnston	\$290.02	21800920390000	Raj/Brenda Mayberry	\$302.03
21903100030000	Anne Marie/John Vendetti	\$290.23	25400720040000	Lauren Tariel	\$302.03
27100730080000	Debra Templeton	\$290.50	23205000680000	Barbara Drysdale	\$302.53
21902640120000	Serene M Stadler	\$290.55	23007000030014	Imani Kahlil Thomas	\$302.57
24004510920000	Linda Demosthenes	\$290.58	23007000030014	India Railli IIIOmas	Ų302.37
21902900120000	Ivan Yakimenko	\$290.94	22902930080000	Sefilina Merina Lopa Tupou	\$303.13
20003520080000	Elizabeth Lyle	\$291.25	20003110150000	Salvador Vargas	\$303.13
20003320000000	LIIZADCCII LYIC	Y271.23	20003110130000	Sarvagor varyas	ψ303.11

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
25401920150000	Celia/Jesus Vasquez	\$303.22	22900650140000	Joel Bieber	\$317.84
21701500230000	Jose Preciado Paz	\$303.31	21800510320000	Elaine Valadez	\$318.48
27900120030000	Jennin V Martinez	\$303.51		Al Amana Revocable Living	
27800130080000	Danielle/Ronald Garcia	\$303.60	26602510410000	Trust	\$318.70
22803310410000	Cali/James Pearson	\$303.69	20317100830000	Hector Ochoa	\$319.26
20319900080000	Bona Parlindungan	\$304.25	21700220140000	Miguel Mendoza	\$319.38
27102340200000	Steven W Tuthill	\$304.36	27800120140000	Preserved Assets LLC	\$319.81
25600540090000	Matthew P Baron	\$304.95	23204500080000	Jose/Trisha Davila	\$320.16
24001410390000	Harjinder Kaur	\$305.03	21902400220000	Jeremy Turner	\$321.09
22004800130000	Kirpal Bhullar	\$305.03	22001710320000	RT Painting Inc	\$321.52
22802440050000	Roy Loving	\$305.46	25602730090000	Nelson Segura-Nunez	\$321.90
20001110250000	Ezequiel Gonzalez	\$305.80	26602330030000	Paul/Maritza Flores	\$321.98
29203240070000	Nurdy Muny Incorporated	\$306.07	21702030160000	Jeena (Reid) Lewis	\$322.08
23600830020000	Dorothy Nichols	\$306.11		Elena Moon and Delores	
26800460200000	Roberto Grau	\$306.18	20317500760000	Andrade	\$322.60
25803900420000	Walter C Krum	\$306.40	24000320100000	James Lamell	\$322.93
21800310060000	Garrett Prusse	\$306.80	23003210060000	Paul and Mcclina Woods	\$323.16
27101110190000	Brandon Abell	\$307.02		Christopher/Danielle	
22805400490000	Martina Escobar	\$307.48	24001030060000	Marsden	\$323.60
23000220080000	Alice M Burrows	\$307.76	26602110170000	Jennifer A Blakeney	\$324.21
29204150020000	Stacy L Patton	\$308.35	21701720170000	Gerardo Sanchez Gallardo	\$324.43
27101420080000	Daniel Casaddan	\$308.69	20318600350000	Bryan/Shana Perry	\$325.76
23005210050002	Nicholas H Maniscalco	\$308.75	21702110530000	Neftali Hernandez	\$325.80
27801210050000	Amanda Juarez	\$309.43	26600400370000	John Rios	\$325.88
25502900630000	Kara Talaska	\$309.64	27101110020000	Gary and Janet Garland	\$325.98
28601410160000	Amado/Carmelita Santos	\$309.66		Tracy St John Revocable	
28601310050000	Carmelita Santos	\$309.87	25402330030000	Trust	\$326.74
20003710050000	Jaime Vasquez Rodriguez	\$310.12	26803410170000	Carmelita Santos	\$327.65
22005900090011	Hien Vo	\$310.17	23204300120000	Jon Gardner	\$327.76
29203530020000	Victoria A Lee	\$311.02	20003120260000	Jose Rincon	\$328.37
29400600170000	Laura Powell	\$311.21	20000760200000	Jolanda William	\$328.53
28901720030000	Todd/Elizabeth Rufer	\$311.92	20001210010000	Diana Garrison	\$328.60
22005900090021	Rogelio Alcaraz Chavez	\$312.09	21802440210000	Guy C Williams	\$328.94
26601530160000	Johny Lam	\$312.13	21904700300000	Shannon Spotwood	\$329.51
21905700420000	Billie Lou Perez	\$312.49	22806500100000	Ivan/Olga Balepin	\$329.65
26800430120000	Timothy Borge	\$313.01	25501610380000	Gary Brown Jr	\$329.67
22800730020000	Ricki L Angers	\$313.06	22909300040000	Scott/Angela Joseph	\$329.91
22800520030000	Megan Molnar	\$313.45	27801320020000	William Patterson	\$330.32
27801230060000	A Olsen	\$313.56	27900320030000	Dave Walsh	\$330.45
21801910040000	S Morford	\$313.63			
26602110350000	S Hull	\$313.65	29203740070000	Michael or Anastasia Boden	\$330.61
27100730040000	Victoria Fernandez	\$313.74	24002820110000	Kevin/Yazmin Sanders	\$330.87
21800410010000	Jennifer Marie Goodson	\$313.83	21902900060000	Richard Aviles	\$331.28
	Korron D Mitaboll/Emmr		27701820020000	Leander T Perera	\$331.39
26800710410000	Keyon R Mitchell/Emmy Aceves	\$314.18	27900730050000	Aniss Bakhshi	\$332.12
22909300150000	Tyrone Curry	\$314.79	24001040100000	David/La Toya Rossi	\$332.83
26800730040000	David Chase	\$315.17	24001730010000	Tevita/Alrikka Hokafonu	\$333.16
20318600400000	Grant Shear	\$316.42	25401120070000	Zachary Holman	\$333.33
23003510070000	Tracy Weston	\$316.87		-	
27701230060000	M Joya	\$316.94	26800920080000	Robert H Moyer Revocable Trust	\$334.23
26604010150000	Martin Rivas	\$317.49	21901510200000	Amanda Vincent	\$334.37
22804600170000	Aleksandr Lyubasyuk	\$317.66	21904300310000	Faviola Aranda Valencia	\$334.93
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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
20002420110000	Greg Turinsky	\$335.89	21700120240000	Lilialorenzo Watts	\$349.68
20318000850000	Lyubov Bolebrukh	\$336.13	25601240030000	Samia Salazar	\$349.73
22005900090013	Anne Graviet	\$336.32	21801340260000	Casey Pina	\$349.75
22006210410000	Mary Ann Simpson	\$336.50	23007000040014	David M Bluth	\$349.90
26603040030000	Edward Sanchez Bowen	\$336.62	27702020070000	Phillip Waldrop	\$349.99
26801720100000	H Yager	\$337.47	25401600050000	C Mues	\$350.08
25402530120000	Deanna Green	\$337.53		Vianney or Esteban	
20002630020000	Iris Aguilar	\$337.75	20003010170000	Irizarry	\$350.20
21901310120000	Carolyn Johnson	\$338.16		Rigoberto and Rosemary	
26803440070000	William Starr	\$338.18	21802730290000	Carmona	\$350.32
23005700300000	John B Adams	\$338.52	22800650010000	Patricia B Price	\$350.57
27801610040000	Laura Gonzalez	\$338.58	24004730030000	Mark Green	\$350.87
27900710120000	Jason Anderson	\$338.61	27900720290000	G Glacken	\$351.26
20003410210000	Michael Masayon	\$338.82	20320200640000	Ajay Kumar Lakha	\$351.59
22005900100006	Richard R Martin	\$339.15	27800940260000	Naeim Mahfroujaki	\$352.23
26603930200000	Derrick Walker	\$339.32	21906900410000	Cheryl Norton	\$352.25
22901230010000	Eileen Kayaer	\$339.76	20317200570000	Michael Corrie	\$352.37
21905000320000	Cheri L Acton	\$340.19	25500820210000	John Manning	\$353.81
26602320070000	Shaquille D Thompson	\$340.23	21906200190000	Daniel Knouse	\$353.85
21903520760000	Som Keola Praseuth	\$340.45		Debra Fletter and James	
	Rose M Blea Living		26803030030000	Ward	\$354.03
21702640010000	Trst/Henry V Blea	\$340.59	21903600220000	Davis Nguyen	\$354.19
23203640030000	Evan Harris	\$340.87	21700930100000	Mariela Silva	\$354.22
	Christian Locsin/Angelo		27103230310000	John Cody/Julia Murphy	\$354.32
23007000030045	Cortes	\$340.93	26800210030000	Ryan/Maria Machen	\$354.43
20002200210000	Golden Hands Salon	\$341.40	25501130060000	Lillian G Fulton	\$354.70
24004120010000	James Baker	\$341.72	22803800260000	Jose/Lisa Zambrano	\$354.86
26801220300000	Tyler Monk	\$341.74	22909300120000	Maureen Gwarada	\$354.89
22002330040000	Dale Cadger	\$342.02	23005220110004	Carol Peterson	\$354.91
22902610070000	Gwen Walker	\$342.16	21902700350000	Bryan S Gibson	\$355.17
25500510320000	Angela Taylor	\$342.72	25401220090000	Autumn Reede	\$355.62
22005400140000	Michael Morgan	\$344.37	25500820120000	Siale Sikei Niakili Suka	\$355.76
21905100060000	Alicia Madera	\$344.82	25600540030000	David Fox	\$356.07
22904500220000	Yvonne Debique	\$345.67	23009000090000	Leshawn Yang	\$356.60
26803310010000	Debra Lazzarini	\$345.97		Jorge Losz/Brenda Saelee-	
	Christine Boyle Living		24000410260000	Loza	\$357.89
27801640010000	Trust	\$346.16	21905700550000	Dulce Lopez	\$357.94
21701830070000	Jacqueline Marler	\$346.28	23005210090002	Natalie Gelly	\$358.84
23006900040000	Eric/Anette Saxe	\$346.29	22005100060000	Shannon Miller Roach	\$359.99
23004320010000	Jeanette Smith	\$346.53	23601150010000	Richard S Schultz	\$360.07
25601240010000	Robert E Rickman	\$346.54	24002540040000	Frank Leyva	\$360.25
21701620200000	Rebecca Taylor	\$346.62	22003420040000	Gabriel/Debra Kamakani	\$360.28
22005900060024	Jonathan Marlin	\$347.05	26800240080000	Kamal Mansoor	\$360.72
21700430060000	Zachary Freels	\$347.09	23600830040000	Lorraine Espinosa	\$360.73
20001830070000	Nazary Bolebrukh	\$347.34	20000510100000	Gabriel Valverde	\$361.12
25503910100000	Matthew Laporta	\$347.60	20003210270000	Rochelle Alvir	\$361.12
27801900220000	Mohammad/Reza/Idean Farid	\$347.94	28600650170000	Austin Smiley	\$361.22
23202910190000	Michael Martin	\$348.49	28102630060000	D Glum	\$361.31
23202260110000	James Rothery	\$348.74	26801330120000	Noel Panganiban	\$361.87
23600510510000	Norman E Gerity	\$349.31	26604040080000	Weldon Velosa	\$361.91
	_	•	20321600490000	William L Monks	\$362.10
23002530020000	Ken D Lobner Revocable Trust	\$349.56	21802440070000	Sandra Johnson	\$362.24
23002330020000	11 40 6	•			•

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
23000110040000	Benjamin D Beaver	\$362.43	27900220180000	Jesus Ochoa Jordan	\$375.86
23602120070000	Valerie Diprima	\$362.46	27801630020000	Scott J Yocum	\$375.98
21902500460000	Jorge Arellano	\$362.48	21901440020000	Patricia Galvez	\$376.02
27102950050000	Jacquie Dillard	\$362.62	25401330180000	Alma Padilla	\$376.21
	-		26801010270000	Albert Camargo	\$376.44
28200830120000	Brian or Heather Hendricks	\$362.65	21701500100000	Connie Reitman	\$376.97
26803110030000	Stacy Warzecha	\$362.70	21904910340000	Sarah E Manley	\$377.61
22806100280000	Esther Edwards	\$362.87	22802010070000	Scott Wiggen	\$377.81
20318000210000	Mayuran Kulaveerasigam	\$363.21	26803240020000	Ava Smith	\$378.09
20003410200000	Ronald D Andrade	\$363.33	22800720140000	Korinna Gish	\$378.45
26900820010000	Brooke A Lowman	\$363.41	25400820460000	Claudia & George Wilson	\$378.62
21107200340000	Mirnes Sisic	\$363.50	21801710140000	David Daniels	\$379.33
20001760050000	Emilio Barrera	\$363.64	25801940010000	Joyce R Eastin	\$379.35
21901520090000	Davin E Brown	\$364.56	21906601440000	Jose Mercado	\$379.79
23202010390000	Sarah Straub	\$364.72	25502900520000	Benjanette Ward	\$380.08
22002860100000	Luciano and Gloria Monroy	\$365.56	21801220080000	Jonathan Stuscavage	\$380.18
	•		28202450100000	Mario Debernardo	\$380.31
25600920130000	Donald and Christi Freeman	\$365.84	21900620020000	J Glaeser	\$380.36
20002640010000	Rebecca Gower	\$366.29	28905700140000	Christopher Chiu	\$381.04
21902900760000	Jeannie Bixby	\$366.66	25503430300000	Heidi Komlofske-Rojek	\$381.10
27902040020000	Jon and Sheryl Kennedy	\$367.15	27800630040000	Julian Aguilar	\$381.20
21802520020000	Alisha T Cherry	\$367.57	20000720230000	Solidad Unsiog	\$381.20
	Jacqueline Langworthy		27801010180000	Abren Delvis	\$381.37
21800910430000	Smith	\$367.60	20001630030000	Dennis Smith	\$382.67
25600800310000	Collin Overman	\$368.03	25602630130000	Daniel Spackman	\$384.11
27900320050000	Cody Wilcox /Erica Young	\$368.07	21901820030000	Anthony J Marhx	\$384.47
20001720170000	Oscar Gomez	\$368.14	23202010320000	Felicia Kamber	\$384.49
21902800680000	Pensco Fbo Sheryl Rothery	\$368.83	25402530060000	Mike J Monasmith	\$384.67
25502720120000	Jason Guthrie	\$370.21	21901110120000	Ladd Family Trust	\$384.71
23203640010000	Cynthia Anders-Silva	\$370.53	27701840130000	P Neubauer	\$385.15
23202420070000	Gloria Dupras	\$370.64	21802720180000	Linda Crawford	\$385.41
	-		23202530120000	Gordon Graf	\$385.66
21901630090000	Della/Scott/William Crites	\$370.93		Yared Negussie & Lia	
25502740100000	Serry Dumbuya	\$371.63	22806500020000	Futuwi	\$385.95
22007000100000	Carlos Regalado	\$372.33	21800630030000	Tamara L Dorsey	\$386.23
21901640020000	Cory Hanson	\$372.39	24001740150000	Leticia Valadez	\$387.27
23600940150000	April Godwin	\$372.66	26603010030000	Brandon James	\$387.28
21904700080000	Jacinta Escobar	\$372.75	24000620080000	Vadim Bachinsky	\$387.73
	Lucas and Catherine		27102320110000	Tiffany Pelton	\$387.77
25601310040000	Matthews	\$372.75	22002920050000	Corey Chase	\$388.25
21902620180000	John D Wagner	\$372.99	22806500260000	Lois Campos	\$388.25
22006100650000	David E Caldwell	\$373.37	25602040010000	W Keslar	\$388.29
21900810060000	Thrifty Trust	\$373.49	20000440010000	Denise Dodson	\$388.41
21801210080000	Milissa Hughes	\$373.78	27800140120000	Roger Cannady	\$388.70
22004400130000	Billy R Graham	\$374.16	22804430070000	Reta Habibeh	\$388.73
22005600540000	Gregorio/Loida Locquiao	\$374.55	21700420100000	Crystal Beaugez	\$388.88
21801440020000	Brenda Mendoza	\$374.60		Melanie Frier/Christopher	
21802430050000	Semilla Muellner	\$374.76	21702700610000	Walker	\$389.13
26801910230000	Justin Young	\$375.18	21901130060000	Andrew Johnson	\$389.14
28904920070000	A Olsen	\$375.77	23202720070000	Suzanne Goff	\$389.24
	Christine/Steven/Tyler		22006900230000	Saman Malganji	\$389.51
25501010160000	Allen	\$375.78	25502600420000	Travis D Cassidy	\$389.64

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
21904800560000	Charlene Delap	\$389.68		James Willis/Timothy	
21905200030006	Linda L Sanchez	\$389.73	27801520100000	Willis	\$401.11
21701330110000	Santiago Ruiz	\$389.80	25400410060000	AK Investments LLC	\$401.12
20317400450000	Delbert Duncan	\$390.67	28600210120000	Melanie S Day	\$401.48
20001720200000	Earl Stevenson	\$390.84	25501530140000	Arthur Jenkins	\$401.55
26801730040000	Rodney Daniel	\$390.90	22900630060000	Jasper LLC	\$401.91
27900930070000	Charles A Villa	\$391.50	23602420080000	Eric R Carleson	\$403.11
26900600160000	Mohammad Mansori	\$391.73	21700940040000	Avedan J Ellefson	\$403.35
21801210030000	Anthony J Brown II	\$392.37	22802320270000	Avenir/Liliya Slivinskiy	\$403.35
28102040010000	Mark Grotewohl	\$392.37		Ricardo Perez and Elida	
23202910170000	Rochelle Delet	\$392.52	24001110850000	Valdes	\$403.41
26602330330000	Azucena Romero	\$392.53		Natalie I Kirkhouse Rev	
23005800060000	Ezra Otieno	\$392.62	25401210030000	Trust	\$403.57
23008900260000	Saroj Bardewa	\$392.64	21904800660000	Michael Law	\$403.68
26801340030000	Ryan/Taylor Olin	\$392.90	27701940090000	Suzanne J Lopez	\$403.77
28200910220000	Jeff Latus	\$393.05		Golden Revocable Living	
20320200020000	Agustus Lei Remigio	\$393.16	25601120220000	Trust	\$404.29
23005230290003	Michelle Niko Wells	\$393.21	20001820070000	David Akins	\$404.47
22806300450000	Elgen Wood	\$393.36	21702320500000	Francisco Navarro Vasquez	\$405.04
28902430070000	Jon R Salas	\$394.03	20320100460000	Anthony Coleman	\$405.15
23000220100000	Wade Iuete	\$394.58	23007100010000	Martin Family Trust	\$405.29
20000630140000	Judith Hurley	\$394.67	22804010180000	Lamont Barlow	\$405.43
27902300050000	Ardenway Wireless	\$394.71	25600310070000	Lisa Mace	\$405.69
21801410140000	George and Roseanne Alm	\$394.91	21902100280000	Zachery/MeaganTucker	\$406.32
25400330060000	Angelique Wind	\$395.08	22002910210000	Kalu Obi Ekeh	\$406.40
			25502120180000	Lopaka Salazar	\$406.44
23203410070000	Ryan Weaver and Amber Taft	\$396.46	29204160040000	J Schoenenberger	\$406.49
20318900310000	Pardeep Vajwa	\$396.76	25401720280000	Desmond Cadian	\$406.62
20316200130000	Gherson Poston	\$396.83	21800330060000	Glenn/Michelle Mason	\$406.66
21802030030000	Christian Smith	\$396.84	25601310010000	Micaela Hamilton	\$406.75
23204700150000	Trisha Huie	\$396.99	24000920050000	Nathan Sinsel	\$406.78
28202750100000	Jodi Kaplan	\$397.07	20003420290000	Debra Trollope	\$406.81
26800250100000	Tatiana Miller	\$397.27	24000330120000	Sarah Abbott	\$408.64
22802010450000	Michael Nims	\$397.40	24002920070000	Kamalpreet Khaira	\$408.80
27702220190000	Jorge Flores Romero	\$397.46	24004510070000	Deric Isaacson	\$409.88
22002450130000	Alex Torres	\$397.76		Joseph Vergara/Jacob	
23203410090000	Н J Cleary	\$397.89	27801020470000	Porter	\$410.53
21902100390000	Jean Gaines	\$398.25	26802610100000	M Field	\$411.09
21906700160000	Samantha/Edgar Quio	\$399.36	22005900070018	Kenneth Alexander	\$411.35
20309100710000	Vikrant Jain	\$399.62	20001210050000	Patrick Healy	\$411.48
22001800150000	Brandy Rea-Sotelo	\$399.81	25401520230000	Saul Yanez	\$411.73
23006230140000	Judith Reon	\$399.92	25601310070000	Alisa Bazan	\$412.00
24000410110000	Michael Diaz/Steven Palma	\$400.00	27100430340000	Olivia Rios-Acuna	\$412.29
21902670080000	Jerry Albanese	\$400.27	26900530130000	Felipe J Trevino	\$412.42
27100220390000	Jerry Garner	\$400.27	27701920080000	Jeaneal Carrera	\$412.94
21906600380000	Rajbir Singh Bathla	\$400.45	20000920280000	Andrea Gomez Contreras	\$414.58
21801330080000	Franklin Shelton	\$400.47	26802040140000	Mehrizi Props LLC	\$415.16
21900830060000	Kahlanie Alarcon	\$400.51	22902910190000	April/Dean Pinsoneault	\$415.34
21702850260000	Trevor Doyle	\$400.64	21901750050000	Laura Lagge	\$415.68
22902740120000	Donold Arnold	\$400.77	25601920070000	Lane Nicholas	\$415.82
21901510140000	James Godbold Jr	\$401.03	20000620040000	F Lindahl	\$416.18
			25501110070000	Jerry Uhl	\$416.64

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
21800330130000	Luis Olivarez	\$416.66	23601670060000	Gholemreza Manavirad	\$432.35
20801310210000	Edgar Castaneda	\$416.70	25602620090000	Byron Cavell	\$432.61
21702820130000	Patricia Lopez	\$416.72	22805500420000	Jon and Sara Belk	\$432.63
21800510300000	Hector Galarza Lucero	\$418.81	21701310050000	Gordon Family Trust	\$432.93
24001110190000	Maeve G Hardy	\$419.30	20317400800000	Erika Alva	\$433.35
22006210130000	Carlos Maestas	\$419.46	21905400430000	Natalia Dmitriev	\$433.36
20003330120000	Silverstre Lara	\$419.79	20321600230000	Randy Banzon	\$433.46
23004320090000	Anthony Pawich	\$419.82	21903520300000	Adela Neft	\$433.69
20000210150000	Craig M Lester	\$420.33	21801220050000	Edward Bates	\$434.07
22004400190000	Andres Sandoval	\$420.36	23602240040000	Sherah Hernandez	\$434.08
21906400010000	Derrick Osborne	\$421.05	22004700040000	Delores A Kester	\$434.45
29401700160000	Freedom Mortgage Corp	\$421.20	21800210050000	David Reynolds	\$434.89
21904700010000	Tyreece Galloway	\$421.57	21801440130000	Taranjot Dhanjal	\$435.01
24001120040000	Frances Samano	\$421.63	21906300800000	Tracey Vitale	\$435.13
21001120010000		ų 121.03	22803320750000	Greg Borg	\$435.44
27701820080000	Wilven Tampubolon/Yuniar Wahyun	\$422.35	25503550090000	M Umene	\$435.74
25501020310000	Olivia Amaro	\$423.26	26603410160000	Rebecca Day	\$435.76
23203730130000	Sheila Panglinan	\$423.27	25502810020000	Elizabeth Edgington	\$435.97
23203730130000		Ş423.Z <i>I</i>	27901020030000	Kathleen Dedman	\$436.41
23003030080000	Rowser and Kristine Seraspi	\$423.44	25400500080000	Carlos Villicana Gaona	\$436.57
23003030000000	_	Ş <del>1</del> 23.11	27900110120000	Kerri Marr	\$436.82
20001210240000	Chad Lewis and Katherine Quiles	\$423.49	22903620240000	K R Franklin	\$438.25
25400810050000	Junior Williams	\$423.49	26802040050000	Gailhord Melendres	
		\$423.72		Yomara Castrillion	\$438.61 \$438.70
23002010250000	Joshua M Coyle Sara Wallace	•	25601820580000	Yomara Castrillion	\$438.70
21901430020000		\$423.85	26803310100000	Dean A and Stephanie M Stern	\$438.90
21906700460000	Capital City Management Inc	\$423.99	29202750040000	Katayoun Aflatouni	\$439.45
27801020630000	Edlene Leathers	\$424.73	28600510020000	Lance Haines	\$439.45
28201220020000	Douglass/Jane Wilner	\$424.75	21700820140000	Rosemary Thompson	\$439.89
21802460060000	Jaymes Thierry	\$424.73	20003120140000	Rich Coulson	\$440.00
21800310130000	Victor Reyes	\$425.34	26800320110000	Harpreet Singh	\$440.75
21901420140000	Corey Faria	\$425.67	26802610220000	Maria Elena Cuamatzi	\$440.85
20003310210000	W Laffey	\$425.68	23006230260000	John/Margi Herzog	\$440.87
22901240020000	Christi/Ryan Sadler	\$425.70	26802720020000	Kristin Isaacson	\$440.89
21905300420000	Kim Hart	\$425.70	28905100050000	Mark Simas	\$440.89
20001420040000	Graham Jackson	\$426.34	26601530070000	E Visser	\$441.08
22002450050000	Bar Benbenisty	\$426.36	21700710040000	Dana Palmquist	\$441.12
21900810100000	Donald L England Jr	\$426.44	22005900060020	Jennifer Streets-Casias	\$441.94
21906600290000	Mia Sha Helton	\$427.01	20319600800000	Kathleen Connelly	\$442.20
22805600360000	Zoila Marleny Bor	\$427.01	20003530070000	Howard Birmingham II	\$442.65
20321900990000	Harjinder/Rumjit Singh	\$427.07	28201870010000	_	
23600110200000	Ryan Fairchild		23203640040000	Jenovino Family Trust	\$442.66
	•	\$427.63		Tim Lister	\$442.66
22804600800000	Andrey/Olga Bondaruk	\$427.87	26800410160000	Steve Fenton	\$442.79
24002920060000	Mark/Stephanie Gilkey	\$428.23	24006000020000	Colleen Donald	\$443.15
23202830110000	Ricardo B Calma	\$428.31	21800530090000	Jose Arreola	\$443.46
20001910110000	Larry Antoine Turner	\$428.34	21901720140000	Augustina Ryan	\$443.83
28901220040000	Wendy Beseda	\$428.65	25502450190000	Craig Martin	\$443.98
22005200110000	Nicholas Morey	\$429.40	21902050100000	Sean Kercher	\$444.08
26601310290000	Joseph William Baza	\$429.45	21801830040000	Angela Albertson	\$444.47
27702310240000	Judah Joslyn	\$429.58	27100720220000	Ellita Goedecke	\$444.81
22804600120000	Alexander Knyazkov	\$430.18	21906601550000	Frank Anderson Jr	\$445.36
26900300410000	Funda Kivran	\$430.75	22802520300000	Antonio Vasquez	\$445.67

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
28202030030000	Cecil L/Robin M Watson	\$445.96	20000660140000	Dana Scarlett	\$459.62
26604040040000	Mark Adams	\$446.16	22803420160000	Duane/Deborah Clemons	\$460.33
24000920190000	Marilois P Barragan	\$446.29	20321900050000	Mollie TiangRineman	\$460.34
27800360090000	Anna Hagus Tabarez	\$446.34	20318600360000	Vadim Vronskiy	\$460.46
21902050110000	Enrique Zermeno	\$447.09	23204110060000	Nathanial Brooks	\$460.92
21702010070000	Benjamin Nelson	\$447.16	21904700230000	Claudia Flory Werner	\$461.39
28600510090000	Philip Thomas	\$447.34	23600810140000	Rich Dung Quac Le	\$461.62
20000940010000	Lasalle Vandoren	\$447.62	25500520040000	Elias Garcia	\$461.91
29201500270000	Thomas Knox	\$447.96	27900320150000	Bryan Tolentino	\$462.01
27101320130000	Thomas Molmen	\$447.97	27101530290000	KiKis Chicken	\$462.14
29401700390000	Dale/Jane Means	\$448.43	27702320350000	R Mitsumori	\$462.40
23005500080000	Angela Thomas	\$448.50	28902010310000	Edwin Hayes	\$462.84
22900500560000	Parratopia	\$448.62	21903600070000	Steven Scott	\$463.16
22901220180000	Nolan Wootan	\$448.73		Cecilia Rivera or William	
			21700120090000	Urice	\$463.73
22802520500000	Gretel Maria Davila-Lacayo	\$448.84	21802440080000	Michael Finuf	\$464.06
28502620070000	Bonnie Gonzales	\$450.01	22806500090000	Aaron/Victoria Singh	\$464.18
24002530110000	Lynne Valdez	\$450.15	23008900280000	Lyubomyr Kontsemal	\$464.18
20318700560000	Jorge/Lolita Terrazas	\$450.26	23008600020000	Valerie Golovko	\$464.29
20000130030000	Keisha D Jones	\$450.54	22004610100000	Jorge Nunez	\$464.44
27901320140000	JASPER LLC	\$450.76	20000930010000	Juan Guzman	\$464.49
21906300280000	Jacqueline Mead	\$451.19	21901440030000	Lisa Delgado	\$464.55
	David Taylor/Kathryn		23003230140000	Alesandra Wheeler	\$465.81
22005000600000	Bishop	\$451.21	22902520130000	Robert M Smith Vivanco	\$466.87
25402720160000	Jose/Belia Castillo	\$451.63		Devontae Booker/Destiny	
21901630380000	Taisir Shurafa	\$451.94	22004900150000	Mathews	\$466.88
20003130310000	Dominique Turner	\$452.13	21800930120000	Gilbert Ochoa Tinoco	\$466.93
25501240080000	Thomas/Cynthia Dewey	\$452.30	25601340070000	Andrew Deal	\$467.57
21702320100000	Brittany/Melissa Green	\$452.39			
26803110190000	Jennifer Carvalho	\$452.50	22909600060000	Paval/Lyudmila Palamarchuk	\$467.69
21107100160000	Kerry Dahlin	\$452.79	22803510100000	Brenda Kearney	\$467.81
28903120110000	David/Kristine Reed	\$453.21	27801540060000	Juan Garcia	\$467.82
24001010230000	Jordan Lee A E Junior	\$453.37	23008300050000	Karen Uribe	\$468.98
22003410030000	Michael/Sonya Ables	\$453.76	28201230010000	Inga Olsen	\$469.59
23602430010000	John Scott	\$453.96	26803330040000	Katherine/Michael Leon	\$470.16
25801940040000	Justin Bomben	\$454.03	26601700320000	Julieta Zekaryan	\$470.20
			26604020130000	Aline Marcadier	\$470.38
25503610100000	Sergio Pinto/Tracie Moreno	\$454.44	21904800150000	Faith M Patterson	\$470.66
21901750090000	Michael Riley	\$454.45	22003220040000	Jorge Gonzales	\$471.82
21904700110000	Viktor/Svetlana Galay	\$454.61	21800520030000	Agave Transport Inc	\$472.10
28201530200000	Megan Vogeli	\$454.82		Richard A Frakes/Kelley M	
20000320130000	Emelia Mendoza	\$455.26	20000930020000	Williams	\$472.19
21801220240000	David A Jones	\$456.03	23200720080000	Andrew Farren	\$472.37
26802100960000	Sam's Sub Shop	\$456.18	27102520060000	Alison Hastings	\$473.26
22002730090000	Angelina/Corey Alexander	\$456.99	21702430200000	Turrina and James Hogan	\$473.66
21904200210000	Maureen Mann	\$457.09	20317100040000	Debra McCastle	\$474.05
	Franklin Thompson and Alma		20319800020000	Ivan Caudillo	\$474.30
22806200020000	Joahna Padilla	\$457.32	20000720020000	Howard L Crawford	\$475.56
28903610270000	Nikolas Pikios	\$457.44	27800140020000	Jowell Bell	\$475.66
21902400790000	Heather Duran	\$458.11	21901730100000	Mikhail Nagornyy	\$476.14
21904400410000	Jose De Leon	\$458.90	21905200060006	Joelle Toston	\$476.33
20000550270000	Alyssa/Vanessa Delgado	\$459.04	26601700300000	Sally C Marana	\$476.95

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
26600810080000	Dewayne Brown	\$478.15	22005100100000	Ralph/Verlene Williams	\$497.12
22005100750000	Thomas A Ponder	\$478.34	22005300150000	Andrey/Tamara Tagintsev	\$497.17
22804350140000	Vachagan Darbinyan	\$478.97	21904400280000	Samuel/Michelle Wingard	\$497.34
26801340110000	Eliseo Garcia Duran	\$479.05	27800630150000	Carmen Ramos	\$497.37
20003520050000	Terrence Randle	\$479.32	25601820660000	Jesus Ramirez	\$498.27
21701830060000	Miriam Aide Plascencia	\$479.98	21801820230000	Jeffrey Leedy	\$498.51
27900720240000	Christina Michelinia	\$480.03	24000110150000	Fredy Lopez	\$498.72
21902030120000	Dina Ostapyuk	\$480.03	22002910340000	Diana Lyons	\$499.83
21902040060000	William Smith	\$480.19	21902300150000	Kenneth Levenson	\$499.98
23601110130000	Robert Knoll	\$480.49	26800420040000	Stephen Michaud	\$500.20
21906500640000	Joshua/Serena Phelan	\$480.72	22800720170000	Kimberly Connelly	\$500.37
20318600560000	Raed Bakir	\$480.88	23602420090000	Mary Holton	\$500.58
23602810110000	Raul/Crystal Magallanes	\$481.27	27800630080000	Miriam Mah	\$500.73
22803800300000	Irakliy Pachuliya	\$481.55	21903420310000	Colleen K Bolles	\$501.41
22002430010000	Lori Shepherd	\$481.62	21902100300000	Jacob Lopez	\$501.49
22909700680000	Debra Vincent	\$482.03	22005600390000	Colin/Melanie Arnold	\$502.11
20001120020000	Ayanna Spikes	\$482.04	21701810030000	Nicole Blackledge	\$502.25
21802730210000	Ruth Hale	\$482.35	27702230090000	Mike Curtis	\$503.31
23601910040000	Belwood Investments LLC	\$483.10	27100720290000	Cynthia S Silveria	\$504.32
23005420060000	Oscar H Neumann	\$483.30	21900810010000	Susan Ker/Kenya Sanders	\$504.38
26800930060000	Mandeep Kang	\$483.96	22804110040000	Kenneth D Hall	\$504.48
22803800600000	Lamont Barlow	\$485.00	21800410410000	Kathleen Crowley	\$505.05
23007000030062	Wayne Moore	\$485.23	20002850090000	Judith Moreno Ortiz	\$506.42
24004510260000	Jim Heyes	\$485.78	21800620080000	Kenneth E Williams Sr	\$506.43
22803220050000	Robert Davis	\$486.56	21901710230000	Jeffery/Susan Moore	\$506.88
27102220230000	Delia/Eisen Lim	\$487.29	22004700470000	Stephanie Walters	\$507.28
20002540120000	Jessica/Miguel Colon	\$487.36	21801210040000	Margaret Peska	\$507.61
23006600470000	Ronald Dingman	\$488.51	27902420130000	Edgar/Marina David	\$507.85
21801230040000	Timothy Preble	\$488.54	21800320040000	Gil Cobos	\$509.31
20003420140000	Jaime Ruiz Ramos	\$488.69	21107000030000	John Glasgow	\$509.74
23008900180000	Nelya/Yaroslav Slivinskiy	\$488.73	22803530040000	Fe Orriah Jones	\$510.35
22904400110000	Gloria Fernandez	\$488.78	21701320030000	Patresha King	\$510.79
24005110060000	Aurash Sadeghi	\$488.89	21901040090000	Luis/Kaila Vazquez	\$510.82
26602940050000	Anita Jessen	\$488.95	27900840280000	A Wheeler	\$513.11
22005100300000	Art/Mary D Vargas	\$488.99	21702620160000	Cheng Saetern	\$513.74
26600810160000	Niko Hernandez	\$489.46	22002740200000	Pamela Leyden	\$514.08
21902100830000	John Dsupin	\$489.50	26803210100000	The Car Czar Inc.	\$514.12
27901920050000	Brandon C Conley	\$489.96	28203020010000	Richard Santana	\$514.25
25601110100000	Kathleen Stedman	\$491.06	22006800590000	Joanna Billingy	\$516.37
26800220100000	Keith B Day	\$491.53	23601840030000	Vera Holdings LLC	\$516.50
21700450010000	Diana Flores	\$491.55	23601340050000	Melissa Finley	\$516.73
26900820130000	Joseph/Lucy Ann Nemec	\$491.89	21800910320000	Delores Bermudez	\$516.89
27900110100000	Byron Cavell	\$492.54	25503210040000	Jason Cooper	\$517.03
23002520160000	Joseph Hemmer	\$493.01	22902820050000	Samantha Castillo	\$517.66
23203660100000	Nelson K Senft	\$493.01			,
21902700610000	Andrew J Howard	\$493.48	21702810040000	Starlene Lisa Hernandez- Barriault	\$518.04
			23600940120000	Omid Azimzadeh	\$518.15
25502900580000	Anthony Beebout Karen Richardson	\$493.93	21901520120000	Sally M Tuggle	\$518.41
20002110130000	Stacy Gonzales	\$493.99	26602730100000	N Markeson	\$518.47
21700110220000	Carmen Herrera	\$494.46		Volodymyr/Svetlana	
22909300020000	Saraba Ljubinka	\$494.75	21906700480000	Goncharov	\$519.23
28904400050000	Bryan Cheah	\$494.88	25603900520000	Josefa Cardena	\$519.30

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
22803210040000	Ramon Moraga	\$520.59			
21702640060000	David/Julia Broyles	\$520.96	25401600060000	Kimberley Cox/Bency Joseph	\$547.55
28601440170000	Schmall Family Trust	\$522.99	22806300030000	Maria Aguilar	\$547.87
26800420180000	Mihai Radu	\$523.64	24001040050000	Gerald R Tatterson	\$548.17
23006600120000	Louise Roysdon	\$523.89	27900740070000	Nicholas A Kopac	\$549.32
27702220280000	Jenny Charvet	\$524.00	27100630230000	Tracy Mccarron	\$550.81
21107200480000	Villalovos Family Trust	\$524.01	28900740030000	Nicholas & Chri Bonanno	\$551.41
21702620300000	George Graham	\$524.38	28200210030000	Steven Li	\$551.54
22003020030000	James Trinkkeller	\$524.49		David E and Maria	
21901630410000	Jose/Lydia Deleon	\$525.00	22003320030000	Christina Cortez	\$551.93
21800430160000	Matthew Ramirez	\$525.88	21107000310000	Cheryl Geary	\$552.48
21702630060000	George Williams	\$526.49			
20318600590000	Gupreet Singh	\$526.90	26602730110000	Capital Real Estate Solutions	\$552.92
23007400300000	Jonatthan Sabadlab	\$527.32	23601750070000	Juan Roldan	\$553.18
21905500460000	Tommy Nguyen	\$527.90	25801920020000	Lorna Patterson	\$553.74
23202260070000	Jolanta Jonczyk	\$528.75	25502260160000	Pok Teh	\$554.12
22806200030000	Franklin Thompson	\$529.73	23202740070000	David London	\$555.06
2200020000000	-	¥323.73	21905200030010	Christine Isaman	\$555.39
21800810100000	Mike Collin Curtis Living Trust	\$531.17	21900720150000	Trent Jensen	\$555.95
21801440090000	Rosa Gonzalez	\$532.65	25502600370000	Alicia Garcia	\$556.50
27100120050000	Sonja Lopez	\$532.03	26602220160000	4021 Renick Way LLC	\$557.03
21700730140000	Rocio Vieyra	\$533.49	20002220100000	1021 Reliter way life	ψ337.03
21700730110000	Daniel Martin	\$534.09	20309101080000	Khrystyna/Yaroslav Yatskiv	\$557.68
21801810040000	Vera Holdings LLC	\$535.91	21901130040000	Randy/Vanessa Bell	\$558.44
23204110140000	Donna Lynch/James Detmers	\$535.91	26803610070000	JAIME TOBANCHE CARDONA	\$558.89
29203010190000	Michael Moore	\$535.95	23003230270000	Scott Kirkeeng	\$559.83
29203010190000		\$330. <del>1</del> 0	21902800820000	Aletta Maria Shedenhelm	\$560.06
21702200130000	Samad P Janfeshan/ Mitra Ashrafi	\$536.50	26800710290000	Jason Murphree	\$560.20
22802020230000	Jason Adams	\$536.81	21802710070000	Gensis Santos	\$561.07
20320000140000	Huy Tran	\$537.13	22802320320000	Integrated Motors	\$561.26
24005700150000	Diane Enderle	\$537.30	22006230050000	Vincent Delgado	\$561.39
21902700550000	James W Hallissy	\$537.78	21800930170000	Mohammad Kabir	\$562.46
22803800470000	Michael Goossens	\$537.76	20318900840000	Paul Corbett	\$563.68
25503220020000	Khudir Abdulhaq	\$540.13	25401420180000	Dennis Larsen	\$567.58
21701430280000	Gina Snarr	\$540.43	26802340060000	Anita Crawford	\$567.88
27702130130000	James Pisano	\$540.78	21702140030000	Juan C Munoz	\$568.00
24001110600000	Pho Phongmany	\$541.25	2200570030000	Severiano Vega	\$568.08
26900230160000	Richard Resch	\$541.51	21801210090000	John and Lisa Webster	\$569.79
22902630090000	Richard Mc Greevy	\$541.60	21800220080000	Eric Reyes	\$570.04
24003520200000	Lafmairta Aziz Quattrone	\$541.78	27701830180000	Michael/Rachel Davies	\$570.01
21901920080000	Judy/Austin Teng	\$542.26	21801710040000	Robert Rosker	\$572.27
21902800170000	Brian/Cherice Shumaker	\$542.54	22005200300000	Judy/Tom D'Agostini	\$572.75
21801710190000	Katie Knittel	\$543.38	22003200300000	Asa Kmt Simien	\$572.73
28202640180000	G&J Boise LLC	\$543.58	22003020120000	ASA Rule Sillien	ψ373.03
25401510160000	Benjamin Banahene	\$543.64	21902700470000	Elizabeth and Robert Frith	\$574.89
22803410420000	Wallace or Linda Elane	\$544.51	20001210260000	E Nieto	\$575.03
23004130010000	Bonnie J Vail	\$544.51	25601330040000	Daniel Chapman	\$575.03
20003220200000	Sean Mcmanigal	\$544.78	22900610080000	Michael Mullen	\$576.92
28902420050000	Eric Curtis	\$545.34	22006500450000	Allan L Mccreary	\$570.98
25501320320000	Brian K Lewis	\$546.40	22000300430000	Asha Jones	\$577.99
21801920020000	Sabuette A. M. DeMatties	\$546.96	22002730000000	Juanita Sawyer	\$577.99
21001720020000	Dabactic A. Fr. Deriatties	ψ3 10.90	20002320190000	Gillian Eppinette	\$579.61
			20000/20110000	CITITAL DPPINCECC	Ç200.00

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APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
20321400200000	Rajneel/Shomita Raj	\$581.14	27101110470000	Andrew Olsufka	\$642.37
20000330220000	Robert Jackson	\$581.90	28603400360000	Robert Dewar	\$643.46
21800810140000	Jessica Rubio Munoz	\$583.05	22002730200000	Robert J Gavia	\$648.11
25401520100000	Xiaoxia Huang	\$584.14	21800910310000	Frank Bermudez	\$649.39
21906500310000	Brandyn Roberts	\$585.51	22006000560000	James Rothery	\$652.20
	Tyronda Hogan/Charles	,		Sacramento Self-Help	
21702630150000	Richardson	\$585.59	22900630030000	Housing	\$652.90
23602730130000	Brian Lowry	\$585.65	28603500030000	Patrick Keith Reding	\$653.03
25400200180000	Maher Atayas	\$587.39	27101020070000	Randal Lucas	\$653.49
21701210110000	Daniel Pletcher	\$590.76	22006800470000	George Stutes	\$655.05
22900240010000	Horizon Smog	\$591.70	23203310150000	Common Spirit Health	\$656.52
	Antonio Paniagua/Ruby		22903650140000	Marcus Hayes	\$657.89
21801420190000	Moreno Moreno	\$593.21	22803510090000	Jason Mcguire	\$658.90
	Kiyono S Martinson		25501610360000	Joshua Keele	\$660.56
20000630200000	Revocable Living TR	\$593.28	26802610130000	Isidora Ceralde	\$662.02
22803410530000	William Frias	\$594.18	25601710190000	Senior Carelink	\$665.58
22806100230000	Passion Alston	\$594.68	21801330120000	L Denton	\$668.05
21801510120000	Pavel Badaliy	\$596.77	21702850110000	Andrade Family Trust	\$670.28
26601530200000	Tracy White	\$597.11	20318700530000	Huong Tran/Tra Le	\$671.04
22909700770000	James Takahashi	\$599.46	22005000450000	Abhilash Itharaju	\$671.75
20000920290000	Sonia Castaneda Rivera	\$601.24	22806800120000	David Clark	\$672.96
21702140070000	Rebecca Cook	\$602.13	21702160020000	Desmond/Jennifer Hatch	\$673.27
21905300220000	Ana Perdomo	\$606.25	21802020150000	Leona Burns-Smith	\$675.99
25600630130000	Melissa Irene Starks	\$606.54	28502620040000	Ram Sah	\$676.59
25800320250000	Jill Bennett	\$607.45	26900210370000	James Baker	\$678.43
28202630120000	Diane L Casillas	\$607.64	26800430060000	Hafiz Rezaei Ismaeel	\$683.68
28600130320000	Gilbert Garcia Herrera	\$607.79	27902020010000	Pimpun Pongchandr	\$685.92
21701220010000	Tanisha N Hunter	\$608.57	20003010140000	Jesus Ramierz	\$686.72
23001610180000	Michael A Morgan	\$609.45	21700410110000	Phil Makin	\$689.80
27102510110000	Kien Du Phung	\$611.09		Waffle Square Attn Imab	
27100810110000	Mary Econome	\$611.30	27801640190000	Jund	\$691.37
21801930040000	Ericka Butler	\$611.81	24001111050000	Maryam Haidari	\$691.77
26802420070000	W Anderson	\$612.03	22007600060000	Aysha Sheppard	\$700.21
27902620140000	2235 Park Towne LLC	\$618.91	22805400020000	Christopher Keener	\$702.69
21800810530000	Gina/Corey Faria	\$619.49	26601600070000	Harbagh/Salma Jagur	\$704.33
21702430110000	Judith/Michael Nugent	\$619.77	20003530250000	Lews De Filppis	\$704.42
26800410110000	Qamar Suboh	\$621.50	22800650090000	Ignacio Gutierrez	\$705.91
21905800200000	Xzavier Harris	\$621.79			
21702870010000	Tara Noland	\$623.54	20001760020000	Carlos and Marlene Morales	\$706.88
21702110200000	Colette Wolf	\$625.10	23006500140000	Mohammadata Karimi	\$710.78
21700320310000	Flavio Rivas	\$626.55	25601710200000	Lafmairta Aziz Quattrone	\$713.22
22803320770000	Inga Olsen	\$631.57		Gwendolyn Spears Revocable	
20001840010000	Carrie Tharp	\$632.55	25802610010000	Trust	\$714.64
23001410040000	Bailey Family Trust	\$634.25	27102320070000	Sheila B Barker	\$714.73
	Loay Al Dandan and Firyal		23006700080000	Robert/Catherine Barnes	\$718.93
22804420080000	Abu Mahmoud	\$634.40	20003510020000	Foy/Nai/Saeng Saelee	\$720.68
21500710010000	Dorothy Flaherty	\$634.62	20000620070000	Tyrone Keller	\$726.68
24006700040000	Sarfraz Ahmed	\$635.94	22005900100002	Yen Wang	\$727.44
20003520090000	Pedro/Eliana Alvarez	\$639.02	27701930050000	Rafael Mariano	\$728.23
23602130090000	David/Nicole Freeman	\$639.58	24001810260000	Iris Agis	\$731.03
	Betty R Axup 2009 Living		22800530060000	Zenith Endeavors LLC	\$733.09
28903120070000	Trust	\$640.31	21800430040000	Marisa Salas	\$737.97

 $<sup>^{1}</sup>$  Names of all owners of each delinquent parcel as shown on the most recent Sacramento County equalized assessment roll available, or any more recent account information known to SSWD.

APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
			21901110200000	Edgar Castro Ferrer	\$879.46
23203610140000	Richard/Christie Terranova	\$738.07	21800520190000	Emma White	\$884.29
23004800160000	Vyacheslav Shkrovanets	\$739.90	28904210110000	Sean McBride	\$890.11
28600120080000	Kyngs BBQ	\$742.39	23601610040000	Mark Bray	\$890.49
			20319800210000	Daniel Lujan	\$895.75
27801010120000	Juan Ruiz or Ismael Vargas	\$750.24		Wiseman-Coe 2002 Family	
21906800220000	Madline Russell	\$760.25	22803600280000	Trust	\$902.30
23601220120000	William De Visscher	\$761.84	25400600240000	Michael Iyasere	\$904.37
22002460240000	William Hixson	\$764.57	25501720510000	VARE LLC	\$904.89
22903620370000	Robert/Sonya Reyes	\$771.17	20000630260000	David Hardy	\$906.38
27103220050000	Fernando Chavez	\$773.06	21500620060000	E Jbeily	\$908.93
21701850080000	Anthony R. Dazo	\$778.25	22006000750000	Sharmain Pepper	\$911.00
20001510070000	Edward/Sherrie Nuzman	\$782.82		William Brundidge or	
23005600040000	David Barzelay	\$783.79	20001420230000	Celina Galindo	\$914.21
	Ryan Morgan/Jennifer			Maria Guadalupe	
23001140120000	Mullen	\$796.59	21800530190000	Quiroz/Ruperto Carrillo	\$920.24
20319800370000	Igor Bondar	\$800.35	26603450140000	Rickie Walker	\$930.05
26802100230000	Maksim/Irina Vlasov	\$800.59	22900100370000	Itrucking Capital LLC	\$930.22
22805500390000	Roger Krier	\$805.71	20318200380000	Margarita Prokopovich	\$936.70
21902200460000	Carmen Martinez	\$805.98		Strategic Rstrt	
24002550110000	Juan Cruz	\$812.60	27701600470000	Acquisition Co	\$941.60
23600920140000	John/Whitney Webb	\$814.63	21107000500000	Jerry Kelley	\$942.26
20001210100000	Christina Fletcher	\$816.45	21903600140000	Krista Eklund	\$943.01
25500620050000	Dale Boston	\$817.13	21903520030000	Richard Sherman	\$950.46
20319600660000	David M Cunkelman	\$817.14	22804500340000	Tim Tyler	\$952.59
28904400390000	Zafar and Vanessa Alikhan	\$818.43	28601310320000	Star Dog LLC	\$952.90
21802430120000	Michael Radosevich	\$819.89	22800730120000	Natalie Van Der Ven	\$953.60
25600310010000	James Hall	\$821.91	27702330140000	Hosea Wheeler	\$959.65
21700930170000	Dalila K Tobin	\$822.99	22900500110000	3M Motors	\$975.84
21501900460000	Middle Eastern Market	\$824.62	27702330080000	Judith Esguerra Sheldon	\$982.89
20317100070000	Jeremy Smith	\$824.70	27702030240000	Deborah O' Brien	\$983.04
	Angelina Harris/Kenneth		27701950150000	Francis Galiney III	\$983.41
21905200050005	Robinson	\$826.33	22000130340000	Creations Hair Salon	\$983.65
28103730150000	Dong/Soo Kim	\$829.44	20001720040000	Tibbits Family Trust	\$986.66
21904600150000	Gino Dascenzi	\$835.16	21700220040000	Clifton Fraze	\$991.46
20317100730000	Joshua and Melissa Porter	\$838.32	20317600450000	Kimberly Contreras	\$996.17
27902420130000	Edgar/Marina David	\$843.61	21900610070000	Mulbah Kerkula	\$997.72
23003650120000	Michael McQueen	\$845.52	22802810310000	Ramon Lerma	\$998.81
22806200090000	Keisha Green	\$847.58	20000730060000	Timothy Linda Arias	\$1,006.52
20002010080000	Chris McGuire	\$847.95	22804020170000	Jovita Brunotte	\$1,008.96
23601220100000	Mitchel Anderson	\$848.04	27900840120000	Chemseddine Haddane	\$1,013.77
	Carmen Juslin/Michelle		22909700690000	Melvin Caballero	\$1,018.94
23008900230000	Weatherford	\$850.19	20000920260000	Darren/Janeth Drew	\$1,019.22
21901460650000	Lindsay Quirarte	\$853.87	21901460550000	James Reyes	\$1,024.42
23005500350000	Ayauna Ford	\$854.32	22006800430000	Barbara J Clay	\$1,025.28
21904600080000	Paul Hamilton	\$856.13	27800940250000	3D Inv Group LLC	\$1,030.20
21800810040000	Mary Dispensa	\$856.92	21904200020000	Ryan Fuller	\$1,040.29
24004900090000	Hollister Partners LLC	\$860.81	21902100220000	Clarence Hillard	\$1,047.77
25601340050000	Scott Cartwright	\$861.82	22800720200000	Daisha Jackson	\$1,049.46
	Shawna Marie Alcantar-		21800910210000	Iosif Maciuca	\$1,056.37
21900940040000	Gavin	\$863.62	25500220050000	Jason H Mallory	\$1,058.60
22800610040000	Michael Buescher	\$865.94	22002920120000	Carl L Palmer	\$1,058.72

 $<sup>^{1}</sup>$  Names of all owners of each delinquent parcel as shown on the most recent Sacramento County equalized assessment roll available, or any more recent account information known to SSWD.

APN #	Property Owner's Name(1)	Amount	APN #	Property Owner's Name(1)	Amount
21901040160000	Pedro Figueroa	\$1,058.82	23000310150000	William Walter	\$1,390.80
21905300200000	Joshua Scott	\$1,070.11	21701610140000	Ricardo Grajeda	\$1,403.95
21101530060000	Sequoia IRR Trust CBO	\$1,071.34	20319900060000	Rochelle Wynes	\$1,449.19
26601310230000	Dulip Prasad/Cheree Caron	\$1,071.74		Natalie M	
25400710240000	Arthur McCombs	\$1,074.12	26602110310000	Geiskopf/Johnathan E Lee	\$1,475.29
21902500190000	Maria Frey	\$1,074.88	29202410230000	Marinell Hunt	\$1,477.11
20801410220000	Mary J Bright	\$1,077.79	21901950030000	Joseph Martinez	\$1,495.14
20000310080000	Guy and Lori Raper	\$1,085.44	28905100240000	Stephanie Macon	\$1,499.76
22803220140000	Jose Magallon	\$1,091.07	23006100160000	Miro Ilic	\$1,529.97
27102800160000	Kathy Hedgpeth	\$1,098.94		Wanda Stephenson Attorney-	
28906000110000	Scott Wetch	\$1,099.67	21700440060000	in-Fact	\$1,531.55
23200310080000	Lucas Family Partners LP	\$1,102.91	28905900220000	Arden Bluffs HOA	\$1,534.66
21701220160000	Joshua Estampa	\$1,115.81	21902100180000	Jeaninemarie Hart	\$1,543.35
23601330030000	Jason Roe	\$1,125.24	21904200430000	Sazo Ernest	\$1,557.85
21801220270000	Cosme/Edith Burciaga	\$1,127.99	28601720030000	Jerry Martinez	\$1,587.09
28905600250000	Chris & Stacey Griggs	\$1,136.87	20003120240000	Jamal Carlisle	\$1,630.32
21901430120000	Marta Garcia	\$1,148.25	28103120010000	Michelle Chan	\$1,643.87
27902430100000	Habaybna Kitchen	\$1,158.33	20002310170000	Annie or Lee McNabb	\$1,710.28
			27902420130000	Edgar/Marina David	\$1,712.58
25402710010000	Luis Juarqui & C Garibaldi	\$1,166.63	21802010080000	Robert Mccoin	\$1,750.21
21801930050000	Deborah Como	\$1,182.05	22800720010000	Kristina Compher	\$1,776.73
27801520030000	Reynando A Accooe	\$1,186.83	20003410050000	Melvin Lyons	\$1,778.92
21702320350000	Peni Koka/Lesieli Nau	\$1,210.20	20801220470000	Sris Ram	\$1,809.08
21702820060000	Darryl Lawrence	\$1,211.65		Americorp Nat Civilian	
21702430350000	Keianna Laguna	\$1,225.39	21503100180000	Comm Co	\$1,833.01
21701330120000	Beau Reynolds	\$1,225.91		Harvey M Mercer Family	
20003600180000	Kalinka Kachka Trust	\$1,233.68	26800820040000	Trust	\$1,894.73
22803510140000	Pedro Gutierrez	\$1,234.67	22803220110000	Albert Gaynor	\$1,900.95
25502220090000	Lia Futuwi	\$1,235.99	22003110130000	Isam Alazzawi	\$1,909.56
23602520110000	Theodore Brintz	\$1,245.87	22805900060000	Thomas Herbst	\$1,916.76
22800710160000	Kim Flink	\$1,247.12	21801120030000	Candyce Brown	\$2,010.11
	Acclaim Trust Muang		22800630120000	Christina Bujanda	\$2,020.54
21905000110000	Saephan	\$1,250.06	22806100520000	Elaine Johnson Demitro	\$2,055.42
22006100480000	Priinda Hoohuli	\$1,276.07	20003530200000	Gretchen Gantz	\$2,066.07
23007200100000	Anosheh Satvat	\$1,284.70	27800940270000	Lions Auto Sales	\$2,136.59
20318500790000	Mary/Paul Grimes	\$1,291.58	22004400340000	Friendy Hernandez	\$2,162.94
21701850020000	Timothy Forrest	\$1,323.75	24001120170000	Alisia J Navarro	\$2,268.79
21905200060010	Margaretha Muryadi	\$1,329.82	20301100460000	Antelope Christian Center	\$2,537.02
24005110120000	Candice Kramer	\$1,333.89	27800200080000	CBS El Camino, LLC	\$2,625.84
	Ursula Martinez and Jose		22801820330000	Francisco/Rosita Orozco	\$2,900.83
20000630290000	Palacios	\$1,336.20	25402600010000	Janene E Love	\$3,047.54
26801400240000	Town and Country West LLC	\$1,338.43		Augusta Legacy Properties	
21801320150000	Brandon Rodigo	\$1,369.25	24000110210000	LLC	\$3,437.99
20002040130000	Clarence Hillard	\$1,374.48	26802800520000	Tuscana Court Apartments	\$4,104.02
27801230140000	Christopher Holtzman	\$1,379.62		APA CA LLC RE Better	
25401520110000	Michael Giles	\$1,380.81	25502810520000	Plumbing Company	\$4,733.85
20000420080000	Jose Moreno	\$1,386.32	22801410280000	4317 Madison LLC	\$7,522.65

 $<sup>^{1}</sup>$  Names of all owners of each delinquent parcel as shown on the most recent Sacramento County equalized assessment roll available, or any more recent account information known to SSWD.



# Agenda Item: 8

**Date:** June 19, 2023

**Subject:** Annual Fraud Prevention Presentation

**Staff Contact:** Jeffery S. Ott, Director of Finance and Administration

### **Recommended Board Action:**

No Action. Receive staff presentation on fraud prevention and overview of the Auditors Management Letter.

# **Summary:**

In 2007, the District adopted the Workplace Dishonesty Policy (PL-Adm 006) and a related Procedure (PR-Adm 004) that identify various types of fraudulent activities that may occur in the normal course of District operations with accompanying mitigation practices. The purpose of this agenda item is for staff to present to the Directors the District's established policies and procedures related to fraud deterrence, prevention and detection and to discuss risks to the District resulting from potential fraudulent activities. An annual review was recommended by the District's independent auditor as a best practice.

Please note that the Workplace Dishonesty Policy and Procedure and risks resulting from potential fraudulent activities were discussed and reviewed with all District staff on Thursday, June 1, 2023.

## **Discussion:**

Fraud is a broad legal concept and is subject to legal determination. For the District, fraud is primarily defined as prohibited conduct or activities of its directors, officers, employees, and those doing business with the District that would be considered dishonest, corrupt, or deceitful. For financial reporting purposes, fraud is further defined as intentional act(s) that result in a material misstatement of the financial statements.

The District has implemented various tools to deter, prevent and detect fraudulent activities. These tools primarily consist of the internal control procedures that have been adopted, implemented, and regularly updated. District internal control procedures have been established by way of the District's Ordinances, Resolutions, Policies, Procedures, and practices.

In order to deter, prevent or detect fraudulent activities from occurring or perpetuating, it is necessary to understand the conditions under which fraud may occur. Typically, in order for fraud to exist, three conditions must be present:

Annual Fraud Prevention Presentation June 19, 2023 Page 2 of 2

- 1. Incentive/pressure to perpetrate fraud.
- 2. An attitude/rationalization to justify the fraudulent action.
- 3. An opportunity to carry out the fraud.

Established District internal control procedures primarily address risks in condition 3, the opportunity to carry out fraud, and provide specific procedures to be followed to mitigate such risks. The first two conditions in the fraud trinalge are more difficult for the District to assess and manage, however, the District's culture and values can help identify risks in the first two conditions.

Annually, as part of the financial statement audit, the General Manager and Director of Finance and Administration are required to make various assertions regarding District internal controls and their awareness of any fraudulent activities (see Attachment 1, parts 3, 4, 12, 13, 14, and 23). As an update to these assertions made to the Auditors on April 10, 2023, District officers are currently unaware of any fraudulent activities that are occurring in District operations or activities.

# **Fiscal Impact:**

None.

# **Strategic Plan Alignment:**

Goal C Ensure Fiscal Responsibility and Affordable Rates

District customers benefit by ensuring all District employees and Directors are aware of the circumstances under which fraudulent actions may occur so the chances and opportunities for fraud are minimized.

## **Attachments:**

- 1) Management Representation Letter to Auditors
- 2) PowerPoint Presentation

Daniel R. York



President - Jay N. Boatwright Vice President - Kevin M. Thomas David A. Jones Craig M. Locke Robert P. Wichert

April 10, 2023

David Alvey, CPA
Maze and Associates
Certified Public Accountants
3478 Buskirk Avenue, Suite 215
Pleasant Hill, CA 94523

Dear Mr. Alvey,

This representation letter is provided in connection with your audit of the financial statements of the Sacramento Suburban Water District (District), which comprise the respective financial position of the business-type activities as of December 31, 2022 and 2021, and the respective changes in financial position and, where applicable, cash flows for the year then ended, and the related notes to the financial statements, for the purpose of expressing opinions as to whether the financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

We confirm, to the best of our knowledge and belief, as of the date of this letter the following representations made to you during your audit.

#### **Financial Statements**

- 1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated September 12, 2022 including our responsibility for the preparation and fair presentation of the financial statements in accordance with U.S. GAAP and for preparation of the supplementary information in accordance with the applicable criteria.
- 2. The financial statements referred to above are fairly presented in conformity with U.S. GAAP and include all properly classified funds and other financial information of the primary required by generally accepted accounting principles to be included in the financial reporting entity.
- 3. We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
- 4. We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
- 5. Significant assumptions we used in making accounting estimates, including those measured at fair value, are reasonable.
- 6. There are no known related-party relationships or transactions that need to be accounted for or disclosed in accordance with U.S. GAAP.



- 7. Adjustments or disclosures have been made for all events, including instances of noncompliance, subsequent to the date of the financial statements that would require adjustment to or disclosure in the financial statements.
- 8. The effects of all known actual or possible litigation, claims, and assessments have been accounted for and disclosed in accordance with U.S. GAAP.
- 9. Guarantees, whether written or oral, under which the District is contingently liable, if any, have been properly recorded or disclosed.

## **Information Provided**

- 10. We have provided you with:
  - a. Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the financial statements, such as records (including information obtained from outside of the general and subsidiary ledgers), documentation, and other matters and all audit or relevant monitoring reports, if any, received from funding sources.
  - b. Additional information that you have requested from us for the purpose of the audit.
  - c. Unrestricted access to persons within the District from whom you determined it necessary to obtain audit evidence.
  - d. Minutes of the meetings of District Board or summaries of actions of recent meetings for which minutes have not yet been prepared.
- 11. All material transactions have been recorded in the accounting records and are reflected in the financial statements.
- 12. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- 13. We have no knowledge of any fraud or suspected fraud that affects the District and involves:
  - Management,
  - Employees who have significant roles in internal control, or
  - Others where the fraud could have a material effect on the financial statements.
- 14. We have no knowledge of any allegations of fraud or suspected fraud affecting the District's financial statements communicated by employees, former employees, regulators, or others.
- 15. We have no knowledge of instances of noncompliance or suspected noncompliance with provisions of laws, regulations, contracts, or grant agreements, or waste or abuse, whose effects should be considered when preparing financial statements.
- 16. We have disclosed to you all known actual or possible litigation, claims, and assessments whose effects should be considered when preparing the financial statements.

17. We have disclosed to you the names of the District's related parties and all the related party relationships and transactions, including any side agreements, of which we are aware.

## **Government – specific**

- 18. There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
- 19. We have identified to you any investigations or legal proceedings that have been initiated with respect to the period under audit.
- 20. The District has no plans or intentions that may materially affect the carrying value or classification of assets, liabilities, deferred outflows/inflows of resources or equity.
- 21. We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us, including tax or debt limits and debt contracts, and legal and contractual provisions for reporting specific activities in separate funds.
- 22. We have appropriately disclosed all information for conduit debt obligations.
- 23. We have identified and disclosed to you all instances of identified and suspected fraud and noncompliance with provisions of laws, regulations, contracts and grant agreements that we believe have a material effect on the financial statements
- 24. There are no violations or possible violations of budget ordinances, laws and regulations (including those pertaining to adopting, approving, and amending budgets), provisions of contracts and grant agreements, tax or debt limits, and any related debt covenants whose effects should be considered for disclosure in the financial statements, or as a basis for recording a loss contingency, or for reporting on noncompliance.
- 25. The District has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
- 26. The District has complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
- 27. The financial statements include all component units, appropriately present majority equity interests in legally separate organizations and joint ventures with an equity interest, and properly disclose all other joint ventures and other related organizations.
- 28. The financial statements include all fiduciary activities required by GASB Statement No. 84.
- 29. The financial statements properly classify all funds and activities in accordance with GASB Statement Nos. 34 and 54, as amended.
- 30. Components of net position (net investment in capital assets; restricted; and unrestricted) and classifications of fund balance (nonspendable, restricted, committed, assigned and unassigned) are properly classified and, if applicable, approved.
- 31. Investments, derivative instruments, and land and other real estate held by endowments are properly valued.

- 32. Provisions for uncollectible receivables have been properly identified and recorded.
- 33. Expenses have been appropriately classified in or allocated to functions and programs in the statement of activities, and allocations have been made on a reasonable basis.
- 34. Interfund, internal, and intra-entity activity and balances have been appropriately classified and reported.
- 35. Deposits and investment securities and derivative instruments are properly classified as to risk and are properly disclosed.
- 36. Arrangements with financial institutions involving repurchase, reverse repurchase, or securities lending agreements, compensating balances, or other arrangements involving restrictions on cash balances and line-of-credit or similar arrangements, have been properly recorded or disclosed in the financial statements.
- 37. The fact that "uncollateralized" deposits or "uninsured, unregistered securities held by the counterparty, or by its trust department or agent but not in the District's name" during the period significantly exceeded the amounts in those categories as of the financial statement date was properly disclosed in the financial statements.
- 38. The methods and significant assumptions used to determine fair value of financial instruments are properly disclosed in the financial statements. The methods and significant assumptions used result in a measure of fair value appropriate for financial statement measurement and disclosure purposes.
- 39. Capital assets, including infrastructure and intangible assets, are properly capitalized, reported, and, if applicable, depreciated or amortized.
- 40. Capital assets, including intangible assets, have been evaluated for impairment as a result of significant and unexpected decline in service utility. There are no impairment losses or insurance recoveries to record or disclose.
- 41. Derivative instruments are properly recorded and the characteristics of the hedges are properly disclosed.
- 42. We have appropriately disclosed the District's policy regarding whether to first apply restricted or unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position are available and have determined that net position is properly recognized under the policy.
- 43. We are following our established accounting policy regarding which resources (that is, restricted, committed, assigned, or unassigned) are considered to be spent first for expenditures for which more than one resource classification is available. That policy determines the fund balance classifications for financial reporting purposes.
- 44. Agreements to repurchase assets previously sold have been properly disclosed.

- 45. Unused lines of credit, collateral pledged to secure debt, certain contractual debt terms (such as significant defaults or termination events), and direct borrowings and private placements have been properly disclosed.
- 46. Participation in a public entity risk pool has been properly reported and disclosed in the financial statements.
- 47. We believe that the actuarial assumptions and methods used to measure pension and OPEB liabilities and costs for financial accounting purposes are appropriate in the circumstances.
- 48. We acknowledge our responsibility for the required supplementary information (RSI). The RSI is measured and presented within prescribed guidelines and the methods of measurement and presentation have not changed from those used in the prior period. We have disclosed to you any significant assumptions and interpretations underlying the measurement and presentation of the RSI.
- 49. With respect to the Supplementary Information included in the financial statements referred to above:
  - a. We acknowledge our responsibility for presenting the Supplementary Information in accordance with accounting principles generally accepted in the United States of America, and we believe the Supplementary Information, including its form and content, is fairly presented in accordance with accounting principles generally accepted in the United States of America. The methods of measurement and presentation of the Supplementary Information have not changed from those used in the prior period, and we have disclosed to you any significant assumptions or interpretations underlying the measurement and presentation of the Supplementary Information.
  - b. If the Supplementary Information is not presented with the audited financial statements, we will make the audited financial statements readily available to the intended users of the Supplementary Information no later than the date we issue the Supplementary Information and the auditor's report thereon.
- 50. Expenditures of federal awards were below the \$750,000 threshold for the year ended December 31, 2022 and the District is not required to have an audit in accordance with Uniform Guidance.

Signed:	Signed:
Title: General Manager	Title: Director of Finance and Administration

# FRAUD PREVENTION

BOARD MEEETING
June 19, 2023

# What is Fraud?

Fraud is any intentional act or omission designed to deceive others, resulting in the victim suffering a loss and/or the perpetrator achieving a gain, usually, monetary.

# • Definition:

Wrongful or criminal deception intended to result in financial or personal gain.

# Three Common Types of Fraud

- Corruption
- Asset Misappropriation
- Financial Statement Fraud

# Who Commits Fraud?

Owners/executives
committed only 23% of
occupational frauds,
but they caused the
largest losses.





PERPETRATORS Occupational Fraud 2022: A Report to the Nations

Department*	Number of cases	Percent of cases	Median loss
Operations	273	15%	\$74,000
Accounting	230	12%	\$155,000
Executive/upper management	206	11%	\$500,000
Sales	203	11%	\$100,000
Customer service	140	8%	\$40,000
Purchasing	131	7%	\$129,000
Administrative support	131	7%	\$90,000
Finance	95	5%	\$160,000

Department*	Number of cases	Percent of cases	Median loss
Board of directors	58	3%	\$500,000
Information technology	53	3%	\$150,000
Warehousing/inventory	58	3%	\$116,000
Manufacturing and production	63	3%	\$100,000
Facilities and maintenance	49	3%	\$58,000
Marketing/public relations	35	2%	\$112,000
Human resources	29	2%	\$100,000
Research and development	17	1%	\$75,000

Source: legacy.acfe.com – 2022 Report to the Nations

# Who Commits Fraud

# BEHAVIORAL RED FLAGS OF FRAUD

Recognizing the behavioral clues displayed by fraudsters can help organizations more effectively detect fraud and minimize their losses.

# **8 KEY WARNING SIGNS**

85%

OF ALL FRAUDSTERS displayed at least one BEHAVIORAL RED FLAG

These are the 8 most common behavioral clues of occupational fraud. At least one of these red flags was observed in 76% of all cases.



39<sup>70</sup> Living beyond



Financial difficulties



Unusually close association with vendor/customer



Control issues, unwillingness



itability, Bully ciousness, intim

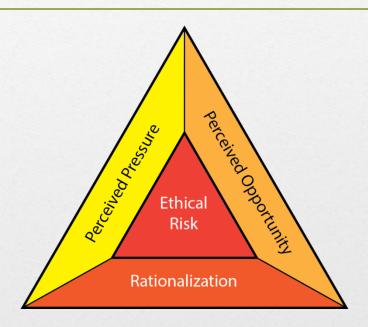


Divorce/family



"Wheeler-dealer" attitude

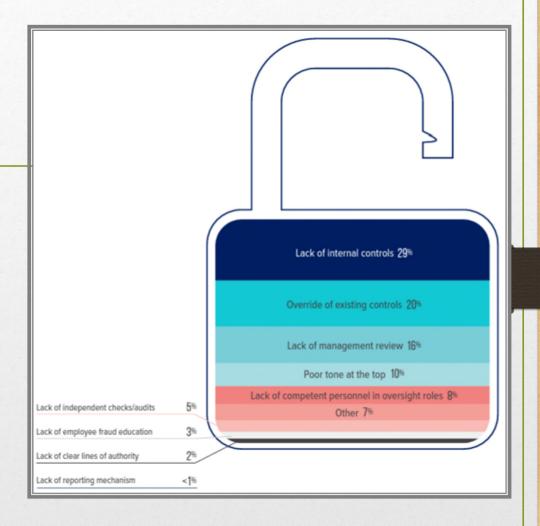
# FRAUD TRIANGLE



Breaking the Fraud Triangle is the key to fraud deterrence. Breaking the Fraud Triangle implies that the District must remove one of the elements in the fraud triangle in order to reduce the likelihood of fraudulent activities

# INTERNAL CONTROLS

- CONTROL ENVIRONMENT
- RISK ASSESSMENT
- CONTROL ACTIVITIES
- INFORMATION & COMMUNICATION
- MONITORING



# DISTRICT CONTROLS

- WORKPLACE DISHONESTY POLICY (PL-ADM 006)
- WORKPLACE DISHONESTY PROCEDURE (PR-ADM 004)
- DISTRICT ACCOUNTING, INVENTORY AND OTHER POLICIES AND PROCEDURES
- APPROVALS & REVIEWS
- SECURITY (Physical & Cyber)
- ANNUAL AUDIT
- BUDGET-TO-ACTUAL REVIEWS
- CONTRACT REVIEW

# Deter, Prevent, Detect

• Deterrence involves having consequences that will dissuade someone from wanting to committing fraud, whereas Prevention involves eliminating factors that may cause fraud.

 Detection involves identifying and stopping existing fraud.

# QUESTIONS



# Agenda Item: 9

**Date:** June 19, 2023

**Subject:** Sacramento Local Agency Formation Commission Call for Nominations for

Special District Commissioner (Office #7)

**Staff Contact:** Dan York, General Manager

## **Recommended Board Action:**

Nominate a Sacramento Suburban Water District Board of Director, at pleasure. A nomination is not required.

## **Discussion:**

Sacramento Local Agency Formation Commission (LAFCo) has an open invitation to independent Special Districts within Sacramento County to recommend a member of a Board to join the Special District Commissioner (Office #7).

The Special District Selection Committee (Committee) is electing a regular representative to serve a new 4-year term beginning January 1, 2024. This office is currently held by Lindsey Liebig of Herald Fire Protection District, however, her term will expire on December 31, 2023.

Due to the size of the Committee, it has been difficult for LAFCo to establish a quorum when meeting in person. Therefore, the Executive Officer has determined that the business of the Committee will be conducted in writing to elect a regular Special District Representative to LAFCo.

The nomination period will be 45 days; all nominations are due in writing on or before 5:00 p.m. on July 1, 2023. Nominations received after that date cannot be accepted and will be returned to the nominating District.

The nomination form is attached with further information. Should the Board choose to nominate a Director, the form must be signed by the presiding officer of the District's Board of Directors, or the record of nomination made by majority vote at an official meeting of the District's Board, certified by the District's General Manager, along with a one page statement of qualifications.

## **Fiscal Impact:**

Special District Commissioner (Office 7) members serve a 4-year terms without LAFCo compensation. Reimbursement for service, if selected, will amount to a standard meeting stipend and eligible expenses in accordance with District Policy.

### Attachments:

- 1. Memorandum from LAFCo
- 2. Special District Nomination Form



# SACRAMENTO LOCAL AGENCY FORMATION COMMISSION

1112 I Street, Suite 100 • Sacramento, CA 95814 • (916) 874-6458 www.saclafco.org

# **MEMO**

DATE:

May 19, 2023

TO:

Special District Presiding Officer

FROM:

José C. Henríquez, Executive Officer

Sacramento Local Agency Formation Commission

SUBJECT:

Election of Special District Representatives to Sacramento LAFCo

Nominations for Special District Commissioner

The Special District Selection Committee is electing a regular representative to serve a new 4-year term beginning in January 1, 2024.

Due to the size of the Special District Selection Committee, it has been difficult to establish a quorum when meeting in person. Therefore, pursuant to the provisions of Government Code §56332(f), the Executive Officer has determined that the business of the Special District Selection Committee will be conducted in writing to elect a regular Special District Representative to Sacramento LAFCo.

# Special District Commissioner (Office #7)

This office is currently held by Lindsey Liebig of Herald Fire Protection District. Her term will expire December 31<sup>st</sup>, 2023. The term of office is four years.

# **Nomination Requirements**

The nomination period will be 45 days; all nominations are due in writing on or before 5:00 pm on July 1, 2023. Nominations received after that date cannot be accepted and will be returned to your District. A nominee must be a Director from an independent special district within Sacramento County. To be valid, all nominations must include the following:

- 1) Name and district of the nominee:
- Name of the nominating district; and

### Commissioners

Sue Frost, Rich Desmond, County Members Patrick Hume, Alternate Sean Loloee, Iva Walton, City Members Katie Valenzuela, Jay Vandenburg, Alternates Chris Little, Public Member Timothy Murphy, Alternate Lindsey Liebig, Gay Jones, Special District Members Charlea Moore, Alternate Signature of the Presiding Officer of the District's Board of Directors or the record of nomination made by majority vote at an official meeting of your District's Board (Resolution or Minute Order can be attached), certified by the Board Secretary, Clerk of District Manager.

Please submit a statement of qualifications (not to exceed one page) for each nominee.

# Special District Representative Election (to be held after July 1, 2023)

Once the nomination period is closed, the Executive Officer will prepare and distribute by certified mail, one ballot listing valid candidates and voting instructions to each Independent Special District. The one-page statement of qualifications will be included as submitted. The ballot will include the names of all nominees submitted for Office #7. The Districts must return their ballot to the Executive Officer by the date specified in the voting instructions, which will be at least 30 days from the date the ballots were distributed. Any ballot received after the specified date will not be valid.

Within 14 days of the election date, the Executive Officer will announce the winner of the most votes.

If you have any questions, please contact the LAFCo office at (916) 874-6458.

Enclosure: Election Nomination Ballot
Government Code §56332

#### **Public member restrictions**

No person appointed as a public member or alternate public member pursuant to this chapter shall be an officer or employee of the county or any city or district with territory in the county, provided, however, that any officer or employee serving on January 1, 1994, may complete the term for which he or she was appointed.

# Alternative member; one vote

**56331.3**. If two or more members are absent or disqualify themselves from participating in a meeting of the commission, any alternate member who is authorized to serve and vote in the place of a member shall only have one vote.

# **Independent special district selection committee**

56332. (a) The independent special district selection committee shall consist of the presiding officer of the legislative body of each independent special district. However, if the presiding officer of an independent special district is unable to participate in a meeting or election of the independent special district selection committee, the legislative body of the district may appoint one of its members as an alternate to participate in the selection committee in the presiding officer's place. Those districts shall include districts located wholly within the county and those containing territory within the county representing 50 percent or more of the assessed value of taxable property of the district, as shown on the last equalized county assessment roll. Each member of the committee shall be entitled to one vote for each independent special district of which he or she is the presiding officer or his or her alternate as designated by the governing body. Members representing a majority of the eligible districts shall constitute a quorum.

## Meetings

(b) The executive officer shall call and give written notice of all meetings of the members of the selection committee. A meeting shall be called and held under one of the following circumstances:

### Anticipated vacancy

- (1) Whenever the executive officer anticipates that a vacancy will occur within the next 90 days among the members or alternate member representing independent special districts on the commission.
- (2) Whenever a vacancy exists among the members or alternate member representing independent special districts upon the commission.
- (3) Upon receipt of a written request by one or more members of the selection committee representing districts having 10 percent or more of the assessed value of taxable property within the county, as shown on the last equalized county assessment roll.
- (4) Upon the adoption of a resolution of intention pursuant to Section 56332.5.
- (5) Upon receipt of a written request by one or more members of the selection committee notifying the executive officer of the need

Appointment of special district members

District member disqualification

Call for nominations

Elections by mailed ballot

to appoint a member representing independent special districts on an oversight board pursuant to paragraph (3) of subdivision (j) of Section 34179 of the Health and Safety Code.

- (c) The selection committee shall appoint two regular members and one alternate member to the commission. The members so appointed shall be elected or appointed members of the legislative body of an independent special district residing within the county but shall not be members of the legislative body of a city or county. If one of the regular district members is absent from a commission meeting or disqualifies himself or herself from participating in a meeting, the alternate district member may serve and vote in place of the regular district member for that meeting. Service on the commission by a regular district member shall not disqualify, or be cause for disqualification of, the member from acting on proposals affecting the special district on whose legislative body the member serves. The special district selection committee may, at the time it appoints a member or alternate, provide that the member or alternate is disqualified from voting on proposals affecting the district on whose legislative body the member serves.
- (1) The executive officer may prepare and deliver a call for nominations to each eligible district. The presiding officer, or his or her alternate as designated by the governing body, may respond in writing by the date specified in the call for nominations, which date shall be at least 30 days from the date on which the executive officer mailed the call for nominations to the eligible district.
- (2) At the end of the nominating period, if only one candidate is nominated for a vacant seat, that candidate shall be deemed appointed. This paragraph shall be operative only if the written notice of the meeting provided pursuant to subdivision (b) discloses that, if nominations are received for only one candidate by the end of the nominating period, the candidate shall be deemed appointed and the meeting may be cancelled.
- (d) If the office of a regular district member becomes vacant, the alternate member may serve and vote in place of the former regular district member until the appointment and qualification of a regular district member to fill the vacancy.
- (e) A majority of the independent special district selection committee may determine to conduct the committee's business by mail, including holding all elections by mailed ballot, pursuant to subdivision (f).
- (f) If the independent special district selection committee has determined to conduct the committee's business by mail or if the executive officer determines that a meeting of the special district selection committee is not feasible, the executive officer shall conduct the business of the committee by mail. Elections by mail shall be conducted as provided in this subdivision.

- (1) The executive officer shall prepare and deliver a call for nominations to each eligible district. The presiding officer, or his or her alternate as designated by the governing body, may respond in writing by the date specified in the call for nominations, which date shall be at least 30 days from the date on which the executive officer mailed the call for nominations to the eligible district.
- (2) At the end of the nominating period, if only one candidate is nominated for a vacant seat, that candidate shall be deemed appointed. If two or more candidates are nominated, the executive officer shall prepare and deliver one ballot and voting instructions to each eligible district. The ballot shall include the names of all nominees and the office for which each was nominated. Each presiding officer, or his or her alternate as designated by the governing body, shall return the ballot to the executive officer by the date specified in the voting instructions, which date shall be at least 30 days from the date on which the executive officer mailed the ballot to the eligible district.
- (3) The call for nominations, ballots, and voting instructions shall be delivered by certified mail to each eligible district. As an alternative to the delivery by certified mail, the executive \*\*\*

  officer may transmit materials by electronic mail. All notices and election materials shall be addressed to the presiding officer, care of the clerk of the district.
- (4) \*\*\* Nominations and ballots may be returned to the executive officer by electronic mail.
- (5) Each returned nomination and ballot shall be signed by the presiding officer or his or her alternate as designated by the governing body of the eligible district.
- (6) For an election to be valid, at least a quorum of the special districts must submit valid ballots. The candidate receiving the most votes shall be elected, unless another procedure has been adopted by the selection committee. Any nomination and ballot received by the executive officer after the date specified is invalid, provided, however, that if a quorum of ballots is not received by that date, the executive officer shall extend the date to submit ballots by 60 days and notify all districts of the extension. If ballots from a quorum of the districts have not been received at the end of the 60-day extension period, the executive officer shall extend the period to return ballots for a length of time at his or her discretion until a quorum is achieved, unless another procedure has been adopted by the selection committee. The executive officer shall announce the results of the election within seven days of the date specified.
- (7) For a vote on special district representation to be valid, at least a quorum of the special districts must submit valid ballots to the executive officer by the date specified in the voting instructions, which date shall be at least 30 days from the date on which the executive officer mailed the ballot to the eligible

**Ballot and voting instructions** 

Quorum

district. If ballots from a quorum of the districts have not been received at the end of the 60-day extension period, the executive officer shall extend the period to return ballots for a length of time at his or her discretion until a quorum is achieved, unless another procedure has been adopted by the selection committee. By a majority vote of those district representatives voting on the issue, the selection committee shall either accept or deny representation. The executive officer shall announce the results of the election within seven days of the date specified.

- (8) All election materials shall be retained by the executive officer for a period of at least six months after the announcement of the election results.
- (g) For purposes of this section, "executive officer" means the executive officer or designee as authorized by the commission. (Amended by Stats. 2018, Ch. 86)

Representation of independent special districts

"Executive officer"

**Proceedings** 

Meeting

Appointment of public member when commission includes special district representation

56332.5. (a) If the commission does not have representation from independent special districts on or before January 1, 2001, the commission shall initiate proceedings for representation of independent special districts upon the commission if either of the following occur:

- (1) Upon receipt of a written request by one or more members of the selection commission representing districts having 10 percent or more of the assessed values of taxable property within the county, as shown on the last equalized county assessment roll.
- (2) Upon adoption of a resolution by the commission proposing representation of special districts upon the commission. (b) The commission, at its next regular meeting, shall adopt a
- resolution of intention. The resolution of intention shall state whether the proceedings are initiated by the commission or by an independent special district or districts, in which case, the names of those districts shall be set forth. The commission shall order the executive officer to call and give notice of a meeting of the independent special district selection committee to be held within 15 days after the adoption of the resolution in order to determine whether independent special districts shall accept representation on the commission and appoint independent special district representation pursuant to Section 56332.

56333. When a commission is enlarged to seven members as provided in Section 56332, the public members appointed pursuant to Sections 56325 and 56329 shall thereafter be appointed by members of the commission representing cities, counties, and special districts. Those appointments shall be made at the times and in the manner provided in Section 56334.



# SACRAMENTO LOCAL AGENCY FORMATION COMMISSION

1112 I Street, Suite 100 • Sacramento, CA 95814 • (916) 874-6458 www.saclafco.org

# SPECIAL DISTRICT NOMINATION

# Special District Representative to LAFCo, Seat #7

Position		Nominee's Name	Originating District
SIGNATURE OF PRESIDING OFFICER:			
		(Original Sig	gnature Required)
Note:	Presiding Officer is the Chair/President. Any other signature invalidates this ballot, unless accompanied by Meeting Minutes designating an alternate.		
PRINTED NAME OF PRESIDING OFFICER: (Required)			
NAME OF NOMINATING DISTRICT:			
MINUTES ATTACHED (Optional): Yes □No □			
Attest:			
District Secretary, Clerk or General Manager			

# Nominations must be received by LAFCO before 5:00 p.m. on July 1, 2023

# Return to:

Sacramento LAFCo 1112 I Street, Suite 100 Sacramento, CA 95814

#### Commissioners

Sue Frost, Rich Desmond, County Members Patrick Hume, Alternate
Iva Walton, Sean Loloee, City Members Jay Vandenburg, Katie Valenzuela, Alternates
Chris Little, Public Member Timothy Murphy, Alternate
Lindsey Liebig, Gay Jones, Special District Members Charlea Moore, Alternate

José C. Henríquez, Executive Officer Desirae Fox, Policy Analyst
Nancy Miller, DeeAnne Gillick, Commission Counsel



# Agenda Item: 10

**Date:** June 19, 2023

**Subject:** Transmission Main Asset Management Plan – Status Update

**Staff Contact:** Dana Dean, P.E., Engineering Manager

Mitchell McCarthy, P.E., Senior Project Manager

### **Recommended Board Action:**

Receive presentation and direct staff as appropriate.

## **Background:**

The Board adopted a *Water Transmission Main Asset Management Plan* (Plan) on July 18, 2011. It was anticipated that the Plan would be amended periodically as it was recognized that new information would be made available that might influence the ranking of the transmission mains and alter priorities. The Plan was updated most recently in 2020 and renamed the *Transmission Main Asset Management Plan*.

### **Discussion:**

## Summary

Implementation Status: On-Track Last Update: 2020 Planned Update: 2024

## The Plan can be accessed here:

https://www.sswd.org/home/showpublisheddocument/9617/637368897371370000

## Implementation

Implementation is on-track.

The need for transmission main replacement projects is being assessed through a two-step process: a desktop analysis (also known as the *Indirect Method*) and when needed a follow-up physical (the *Direct Method*) Condition Assessment (CA) based on the prioritization order of the Indirect Method of risk assessment provided in the Plan's Appendix A. The following bullets provide summary information on implementation efforts to date:

- Yearly monitoring of corrosion protection system utilizing existing test stations.
- Maintaining appurtenances (e.g., air release valves, combination air release valves, and blow-offs) in accordance with industry standards.

As recommended in the Plan, which is supported by current conditions, the Direct Method of CA is not recommended or anticipated for another 5-10 years based on pipe leak history and age.

Transmission Main Asset Management Plan – Status Update June 19, 2023 Page 2 of 2

# Next Update

This Plan is on a 4 to 6 year update cycle and the next update is scheduled for 2024. As discussed at the April 2023 regular Board meeting, staff is considering combining the Distribution Main Asset Management Plan (AMP) and the Transmission Main AMP into a single AMP at the next update cycle. This combination would continue to analyze and separate the distribution and transmission mains separately, but they would be updated concurrently going forward.

Also discussed at the April 2023 regular Board meeting regarding the 2024 update, staff plans to retain the services of a subject matter expert (consultant). The District's Mission Statement and Values contribute to staff's plan to utilize a consultant.

- Mission Statement: With increased cost in every aspect of construction, receiving an outside recommendation from a consultant will provide supporting direction on how the District should replace future Main Replacement Areas, allowing SSWD to provide water at the lowest responsible water rate.
- Value: This AMP update will be a major work product that would benefit from <u>internal</u> and <u>external</u> collaboration with a consultant, who has increased knowledge on the ever changing and evolving asset management field.
- Value: Having the support of a consultant will allow staff to continue to execute CIP and development projects more efficiently, therefore continue to provide <u>superior customer service</u> as we strive to meet our CIP spending and development plan review goals.

Staff plans to begin soliciting consultant interest in the AMP update project in mid/late-2023 time frame with the intent to have a consultant under contract early 2024 so as to provide maximum time in the year with a goal to complete the project in late 2024 or early 2025.

# **Fiscal Impact:**

As stated in the Plan, the Plan does not represent a financial commitment by the Board. The Plan will be used as a planning tool during annual budget discussions with the Board.

# **Strategic Plan Alignment:**

Goal B: Optimize Operational and Organizational Efficiencies

Goal C: Ensure Fiscal Responsibility and Affordable Rates



**Date:** June 19, 2023

**Subject:** General Manager's Report

**Staff Contact:** Dan York, General Manager

#### a. AWWA Top Ops Competition in Toronto Update

By winning the CA-NV AWWA Top Ops Competition, the District's Top Ops Team qualified as the one team to represent the CA-NV AWWA Section at AWWA's Annual Conference and Exposition (ACE), being held in Toronto, June 11-14, 2023. The competition begins with preliminary rounds on Tuesday, June 13, 2023, and concludes with the final rounds on June 14, 2023.

# **b.** ACWA Elections Committee Update

As previously reported, ACWA has launched a new election process for the 2024-'25 term. As a result of bylaw changes approved by the ACWA membership in 2022, the way in which ACWA members elect the President and Vice President has changed.

An ACWA Election Committee has been appointed to facilitate the election of the President and Vice President, including confirming that candidates' eligibility criteria have been met and endorsing preferred candidates. The 11-member Election Committee includes one representative appointed by the current ACWA President and 10 Region representatives appointed by each of the Region Boards. General Manager York was selected to the Election Committee representing ACWA Region 4.

The biggest change to the election process is that voting will no longer take place during an ACWA Conference. Instead, voting will take place electronically. In 2023, voting will be between July 17th and September 15th. Ballots will include all qualified candidates, in addition to the committee's preferred candidates. All candidates will also be listed on the ACWA website and invited to participate in a town hall style webinar in which members can ask the candidates questions.

#### Below are key dates:

- Deadline to receive Authorized Voting Representative Form: Friday, June 16<sup>th</sup> (SSWD has submitted its representative)
- Deadline to receive candidate nominations: Friday, June 16th
- Candidate interviews: Friday, June 23rd
- Election Begins: Monday, July 17th
- Candidate Townhall Webinar: Wednesday, July 19th at 2:00 p.m.
- Election Ends: Friday, September 15th
- Election Committee Chair Oversees Ballot Count: Monday, September 25th



**Date:** June 19, 2023

**Subject:** Groundwater Well Status Report

**Staff Contact:** Dana Dean, P.E., Engineering Manager

#### Introduction

The purpose of this report is to give a comprehensive overview of the current condition and capacity of the <u>Active</u> groundwater wells within the District. Historically, many of the Active but off-line wells in the District did not fit into any of the existing regular/standing reporting categories. This report aims to identify all of the off-line Active sources, their project status, and when they are expected to be operational (on-line). This information is categorized by the following sections: A) Capacity Status Summary; and B) Off-Line Capacity Detail.

NOTE: New capacity projects in construction are addressed in the Engineering Report. This report addresses projects pertaining to existing Active sources.

#### **Definitions**

Active – A well is defined as an Active source within the District's Drinking Water Permit.

 $\underline{\text{On-line}}$  – A well is considered  $\underline{\text{on-line}}$  when it is Active  $\underline{\text{and}}$  available for operation into the distribution system.

Off-line – A well is considered off-line when it is Active and locked-out and tagged-out. As a result, it cannot and will not be used as a source of supply. There are various reasons why a well may be off-line, such as maintenance, power supply, and water quality, among others.

#### **Background**

Groundwater well contractor availability was a critical challenge facing the District given its dependence on groundwater. The lack of availability of groundwater well contractors has been a chronic problem, not only for the District, but for all public and private water agencies operating groundwater pumping facilities throughout the state of California. Many of these agencies operate wells that are of a similar age to the District's, and therefore require a similar level of maintenance and repair to maintain both their production capacity and reliability to serve customer demands and provide return on investment.

At the August 2022 regular Board meeting, all five Directors supported the approach presented by staff to enter into a long-term contract with a groundwater well contractor to help ensure an ongoing and adequate groundwater supply for the District to meet system demands.

On September 29, 2022, the District executed a long-term exclusive work contract (Agreement) with Kirby's Pump and Mechanical, Inc. (KPM). The Agreement provided the District a dedicated crew and equipment to perform well rehabilitation, maintenance, and destruction services. In return, the District pays a daily rate to KPM for their exclusive service to the District during the term of the Agreement.

KPM started work for the District under the Agreement on March 1, 2023. Work has been initiated on numerous facilities and steady progress is underway as indicated below in Section B. Unless specified differently, KPM is the contractor for a project.

#### A. CAPACITY STATUS SUMMARY

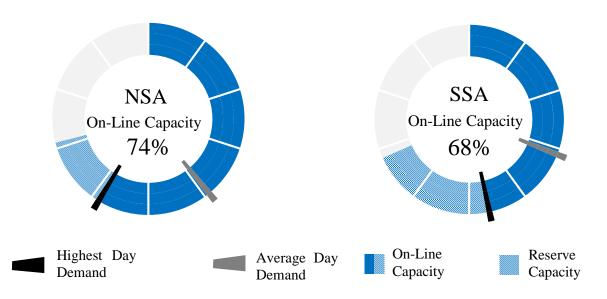
Table 1 below lists the District's groundwater supply capacity for Active wells, the On-Line amount and percentage, the <u>current month's</u> projected daily demand based on a 3-year rolling average (*Average Day*), and the <u>current month's</u> projected highest day demand calculated using a factor of 1.5 applied to the Average Day demand (*Highest Day*). Figure 1 below presents the capacity and demand data graphically.

**Table 1.** Status Summary of Groundwater Supply Capacity by Service Area

	Ground	water Supply	Capacity	<b>Monthly Demand Projection</b>		
Area	Active (MGD)	On-Line (MGD)	On-Line (%)	Average Day	Highest Day	
NG A	<b>7</b> 0.5	12.1	<b>5</b> 407	(MGD)	(MGD)	
NSA	58.6	43.4	74%	22.9	34.4	
SSA	57.6	39.4	68%	17.9	26.8	
Total	116.2	82.8	71%	40.8	61.2	

MGD = Million Gallons per Day

**Figure 1.** Capacity vs. Demand by Service Area



#### **B. OFF-LINE CAPCACITY DETAIL**

The District generally has numerous wells undergoing some type of typical lifecycle activity – from preventive maintenance to component repair/replacement. Current off-line wells are listed below:

#### NORTH SERVICE AREA

*Total <u>Active</u> capacity off-line for listed projects:* 10,600 gpm / 15.2 MGD

(12,200 gpm last report)

#### CONDITION ASSESSMENT AND INVESTIGATIVE PROJECTS

Listed below are current Condition Assessment (CA) and preliminary investigative projects. A CA is the initial step in assessing a well's physical condition necessary to monitor the well's health, and is used in planning any further work efforts.

Projects in this category frequently move to the *Repair and Rehabilitation Projects* or the *Water Quality* category following completion of the CA and/or investigative project before moving to the *Completed* category.

*<u>In-Progress Projects</u>*: 800 gpm

52 Weddigen/Gothberg

Capacity / Status: 800 gpm / Off-line 5/16/2023

Reason: Pump noise

Project Phase: Pump condition assessment

Expected Completion: July 2023

<u>Planned Projects</u>: 1,100 gpm

N8 Field

Capacity / Status: 1,100 gpm / Off-line 5/2/2023

Reason: Water quality (bacteriological)

Project Phase: Water quality investigation

Tentative Start: July 2023 Expected Completion: August 2023

#### REPAIR AND REHABILITATION PROJECTS

Listed below are current projects of well casing repair / rehabilitation, pump repair / replacement, and other significant activities.

*In-Progress Projects*: 0 gpm

None

<u>Planned Projects</u>: 1,100 gpm

Groundwater Well Status Report June 19, 2023 Page 4 of 10

N7 Rosebud

*Capacity / Status*: 1,100 gpm / Off-line 9/24/2021

Reason: Electrical upgrade (incoming power from 3- to 4-wire)
Contractor: Frisch Engineering (design); KPM (construction)

Project Phase: Ready for construction

Tentative Start: July 2023 (based on anticipated SMUD schedule)

Expected Completion: August 2023

#### **HYDRO-PNEUMATIC TANK PROJECTS**

#### **Background**

In 2012, the District's insurance carrier, ACWA/JPIA, alerted its member agencies of the hazards concerning aging hydro-pneumatic (HP) tanks and the potential for catastrophic failure (with potential for major damage, injury, and death). They recommended regular preventive maintenance and inspections be conducted.

The process of performing HP tank inspections involves the following. The well and tank are isolated from the distribution system and the tank is drained. The tank is then cleaned and an inspection is performed which consists of visual inspection and metal thickness measurements. If needed, appurtenances like safety relief valves are replaced and coating repairs are completed.

Tanks are returned to service if the inspection shows that it is in serviceable condition. However, a tank may need to be recoated and/or repaired, or even replaced.

#### Projects

Listed below are current HP tank projects and inspections. An inspection is the initial step in assessing a tank's coating and physical condition and is used in planning work efforts.

Recent inspections have revealed significant deficiencies in several HP tanks that may have reached the end of their service life and require removal from service or need to be remediated prior to returning to service. District staff and KPM have been evaluating facilities with HP tanks where inspections have identified deficiencies. To determine the optimum solution for each facility, various factors are taken into consideration, including: coating composition, tank age and structural certification, operational considerations, as well as the cost and lead-times for new tanks.

*<u>In-Progress Projects</u>*: 900 gpm

N3 Engle

Capacity / Status: 900 gpm / Off-line 1/13/2023

Reason: Inspection (off-line due to safety concerns)

Contractor: Superior Tank Solutions
Project Phase: Investigation complete

Expected Completion: July 2023 (receive inspection report)

Groundwater Well Status Report June 19, 2023 Page 5 of 10

*Planned Projects*: 2,100 gpm

N9 Cameron

*Capacity / Status*: 1,200 gpm / Off-line 1/13/2023

Reason: Structural deficiencies, needs new HP tank (offline due to

safety concerns)

Project Phase: Alternatives assessment for either replacement with new HP

tank or other equipment

Tentative Start: August 2023 Expected Completion: August 2024

N22 River College

Capacity / Status: 900 gpm / Off-line 1/13/2023

Reason: Structural deficiencies (offline due to safety concerns)

Project Phase: Alternatives assessment for either replacement with new HP

tank or other equipment

Tentative Start: August 2023 Expected Completion: August 2024

#### **WATER QUALITY PROJECTS**

Listed below are current water quality investigation and remediation projects.

Wells in this category tend to require significant downhole modifications, chemical rehabilitation, and/or treatment plants. The probability of inactivation is higher for a well in this category than for those in the previous categories.

*In-Progress Projects:* 2,400 gpm

N6A Palm

Capacity / Status: 1,700 gpm / Off-line 3/4/2020
Reason: Water quality (bacteriological)
Project Phase: Water quality investigation

Expected Completion: August 2023

N32C Poker C

Capacity / Status: 700 gpm / Off-line 10/27/2014

Reason: Water quality (hexavalent chromium)

Contractor: KPM

Project Phase: Construction of in-line mixer

Expected Completion: July 2023

Groundwater Well Status Report June 19, 2023 Page 6 of 10

<u>Planned Projects:</u> 2,200 gpm

N1 Evergreen

Capacity / Status: 1,100 gpm / Off-line 6/1/2021

Reason: Water quality (PFAS). Well modification in an attempt to

mitigate PFAS contamination.

Contractor: Pacific Coast Well Drilling or Roadrunner

Project Phase: Ready for construction

Tentative Start: March 2024 (waiting for well contractor availability)

Expected Completion: April 2024

N20 Cypress

Capacity / Status: 1,100 gpm / Off-line 8/23/2018
Reason: Water quality (manganese)
Project Phase: Ready for construction

*Tentative Start*: July 2023

Expected Completion: September 2023

#### **COMPLETED PROJECTS**

*Restored Capacity*: 3,500 gpm

N25 Sutter

Capacity / Status: 1,700 gpm / Off-line 1/17/2023

Reason: Variable Frequency Drive failure

Variable Frequency Drive replaced

N34 Cottage

*Capacity / Status*: 1,800 gpm / Off-line 4/27/2023

Reason: Relay failure Resolution: Relay replaced

#### **SOUTH SERVICE AREA**

Total Active capacity off-line for listed projects: 12,700 gpm / 18.2 MGD

(13,800 gpm last report)

#### CONDITION ASSESSMENT AND INVESTIGATIVE PROJECTS

*In-Progress Projects:* 0 gpm

None

<u>Planned Projects</u>: 600 gpm

28 Red Robin/Darwin

Capacity / Status: 600 gpm / Off-line 9/21/2020

Reason: Capacity loss; pump breaking suction

Project Phase: Condition Assessment

Tentative Start: July 2023

Expected Completion: September 2023

#### REPAIR AND REHABILITATION PROJECTS

*In-Progress Projects*: 5,000 gpm

41 Albatross/Iris

Capacity / Status: 500 gpm / Off-line 11/5/2018

Reason: Site electrical power supply line replacement

Contractor: Auburn Constructors

Project Phase: Construction of new electrical service

Expected Completion: July 2023 (based on anticipated SMUD schedule)

60 Whitney/Concetta

Capacity / Status: 500 gpm / Off-line 5/13/2021

Reason: Motor failure and pump worn out; station improvements

Contractor: KPM and Loewen

Project Phase: Construction (pump and motor); Design (station

improvements)

Expected Completion: July 2023 (pump and motor); June 2024 (station

improvements)

72 River Walk/NETP

Capacity / Status: 1,400 gpm / Off-line 8/25/2022

Reason: Capacity loss; pump breaking suction Project Phase: Construction (casing/screen cleaning)

Expected Completion July 2023 (for cleaning)

Groundwater Well Status Report June 19, 2023 Page 8 of 10

#### 74 Riverwalk/NETP South

Capacity / Status: 2,600 gpm / Off-line 5/25/2023
Reason: Electrical component failure

Contractor: Tesco

Project Phase: Construction: presently waiting on delivery of equipment

Expected Completion: September 2023

<u>Planned Projects</u>: 2,400 gpm

13 Calderwood/Marconi

Capacity / Status: 700 gpm / Off-line 7/16/2020

Reason: Capacity loss; pump breaking suction

Project Status: Ready for construction

Tentative Start: July 2023

Expected Completion: September 2023

20A Watt/Arden

Capacity / Status: 1,100 gpm / Off-line 3/1/2022

Reason: Electrical failure (incoming power from 3- to 4-wire)

Project Status: Ready for construction

Tentative Start: August 2023

Expected Completion: October 2023 (based on anticipated SMUD schedule)

70 Sierra/Blackmer

Capacity / Status: 600 gpm / Off-line 5/10/2019

Reason: Capacity loss (total); HP tank structural deficiencies

(removed from service due to safety concerns)

Project Phase: Ready for construction (condition assessment of well)

Tentative Start: August 2023 Expected Completion: September 2023

#### **HYDRO-PNEUMATIC TANK PROJECTS**

*In-Progress Projects:* 1,900 gpm

18 Riding Club/Ladino

Capacity / Status: 900 gpm / Off-line 4/8/2022

Reason: Fluoride failure/HP tank inspection (offline due to safety

concerns)

Contractor: Superior Tank Solutions Project Phase: Investigation complete

Expected Completion: July 2023 (receive inspection report). Any future work will

hinge on the report's recommendations.

Groundwater Well Status Report June 19, 2023 Page 9 of 10

25 Thor/Mercury

Capacity / Status: 600 gpm / Off-line 12/12/2022

Reason: HP tank structural deficiencies (offline due to safety

concerns)

Project Phase: Construction (tank removal, and by-pass piping

modifications)

Expected Completion: July 2023

77 Larch/Northrop

Capacity / Status: 400 gpm / Off-line 12/21/2022

Reason: HP tank inspection (offline due to safety concerns)

Contractor: Superior Tank Solutions Project Phase: Investigation complete

Expected Completion: July 2023 (receive inspection report). Any future work will

hinge on the report's recommendations.

*Planned Projects*: 0 gpm

None

**WATER QUALITY PROJECTS** 

*<u>In-Progress Projects</u>*: 0 gpm

None

Planned Projects: 2,800 gpm

46 Jonas/Sierra

Capacity / Status: 700 gpm / Off-line 7/16/2018
Reason: Exceeded PFAS Response Level

Contractor: N/A

Project Phase: Evaluation for inactivation

*Tentative Start*: N/A

Expected Completion: August 2023

68 Northrop/Dornajo

Capacity / Status: 1,600 gpm / Off-line 11/3/2021

Reason: Water quality (entrained gas, manganese)

Project Phase: Ready for construction

Tentative Start: December 2023 (KPM will begin as schedule allows)

Expected Completion: April 2024

Groundwater Well Status Report June 19, 2023 Page 10 of 10

69 Hilldale/Cooper

Capacity / Status: 500 gpm / Off-line 1/25/2017

Reason: Water quality (bacteriological)

Contractor: N/A

Project Phase: Evaluation for inactivation

*Tentative Start*: N/A

Expected Completion: August 2023

#### **COMPLETED PROJECTS**

Restored Capacity: 3,700 gpm

40A Auburn/Yard

*Capacity / Status*: 2,500 gpm / Off-line 3/24/2023

Reason: Motor failure Resolution: Motor rebuilt

47 Copenhagen/Arden

*Capacity / Status*: 1,200 gpm / Off-line 4/28/2023

Reason: Discharge modifications
Resolution: Discharge piping modified



**Date:** June 19, 2023

**Subject:** Engineering Report

**Staff Contact:** Dana Dean, P.E., Engineering Manager

Summarized below are Engineering Department activities. The report is separated into the following sections: A) Major Capital Improvement Program (CIP) Projects; B) Planning Documents; and C) Other Projects.

#### A. MAJOR CAPITAL IMPROVEMENT PROGRAM PROJECTS

The District continues to deliver CIP projects consistent with the Board's approved funding program.

#### <u>SUPPLY – NEW WELLS</u>

The table below shows stages of the current projects.

	DESIGN AND CONSTRUCTION				
			Change in		
	Design	Construction	Completion Status Since Last Report		
	<u>Production Well</u>				
Well	Complete	Complete	n/a		
78 Butano / Cottage	Pump Station				
Butano / Cottage	Complete	Complete	n/a		
	FACILITY COMMISSIONING				
	Start	End	Notes		
	May 2023	August 2023	Note 1		

#### 1. Well 78

Commissioning has been extended into August to allow the contractor time to complete programming and equipment swap-out: Additional time is required by the integrator to complete final programming steps. In addition, a manufacturing defect was identified for a flow meter and a new flow meter will be installed when delivered. Both of these are keeping the contractor from initiating the commissioning phase. At this time the contractor anticipates being able to initiate commissioning in mid to late July, and possibly complete commissioning by the end of August.

	DESIGN AND CONSTRUCTION			
	Approximate	Completion	Change in	
	Design	Construction	Completion Status Since Last Report	
		<b>Production W</b>	<u>'ell</u>	
Well	Complete	Complete	n/a	
80	Pump Station			
Walnut / Auburn	Complete	May 2023	No Change	
		(original)	Note 1	
		September 2023		
	FACILITY COMMISSIONING			
	Start	End	Notes	
	September 2023	November 2023	n/a	

#### 1. Well 80

As reported at the December 22, 2022, regular Board meeting, pump station completion has been extended to September due to delays in delivery of electrical components and the backup electrical generator. An additional factor in the schedule extension has been a very lengthy and cumbersome County plan review process.

	DESIGN AND CONSTRUCTION			
	Approximate	e Completion	Change in	
	Design	Construction	Completion Status Since Last Report	
		<u>Production W</u>	<u>'ell</u>	
	Complete (81)	Complete	n/a	
Wells	Complete (82)	July 2023 (prior) September 2023	No Change	
81, 82, and 83 Antelope North / Poker	Complete (83)	September 2023 (prior) November 2023	No Change	
	Pump Station			
	Complete	December 2024	Design has been completed	
		(prior) August 2025	completed	
	F	ACILITY COMMIS	SIONING	
	Start	End	Notes	
	n/a	n/a	n/a	

	DESIGN AND CONSTRUCTION			
	Approximate Completion		Change in Completion Status	
	Design	Construction	Since Last Report	
		<u>Production W</u>	<u>'ell</u>	
	Complete	Complete	Construction has been	
Well			completed.	
84			Testing is underway.	
Antelope / Don Julio	<u>Pump Station</u>			
7 interope / Bon suno	Complete	June 2024	Design has been	
		(prior)	completed.	
		March 2025	Note 1	
	FACILITY COMMISSIONING			
	Start	End	Notes	
	n/a	n/a	n/a	

#### 1. Well 84

As reported at the April 17, 2023, regular Board meeting, pump station completion has been extended to March of 2025 due to the integrator's proposed schedule. To assess potential for cost and schedule benefits to the New Wells program, staff has initiated a pilot program to allow the contractor more latitude in selection of an integrator. It is anticipated that the pilot program will result in at least some improvement to the project schedule.

#### **DISTRIBUTION**

#### MAIN REPLACEMENT PROGRAM

The table below shows stages of the current major main replacement/improvement projects.

Project	Approximate Completion Change in Completion Statu		Change in Completion Status
-	Design	Construction	Since Last Report
Watt Main Extension	Complete	August 2023	No Change

#### **B. PLANNING DOCUMENTS**

The District has planning documents (e.g., Asset Management Plans (AMPs) and Master Plans (MPs)) for all of its infrastructure categories. AMPs are generally updated on a staggered schedule and the update frequencies range from 4 to 6 years.

The table below lists all of the District's Asset Management Plans (AMPs) and Master Plans (MPs) and their update status.

Plan	Last Update	Next Update
Buildings and Structures AMP	2020	2026
Distribution Main AMP	2019	2024
Fleet AMP	2020	2025
Groundwater Well AMP	2020	2025
Meter AMP	2023	2028
Reservoir and Booster Pump Station AMP	2011	Note 1
SCADA AMP	2021	2026
Transmission Main AMP	2020	2024
Water System MP (Note 2)	2017	2024

#### 1. Reservoir and Booster Pump Station AMP

Updating this AMP has been deferred until resolution of the Combination Study with Carmichael Water District.

### 2. Water System MP

Updating of the Water System MP has been directed by the Board to start in CY2024. Staff anticipates including this project in the draft CY2024 budget presented to the Board in late 2023.

#### C. OTHER PROJECTS

#### Enterprise Reservoir and BPS – Operational Upgrades

This project will allow turnover of the reservoir during groundwater deliveries to City of Sacramento, and optimized energy efficiency during peak-hour demand periods. Project extended into June 2023 as additional time is required by the consultant to complete operational programming.



**Date:** June 19, 2023

**Subject:** Financial Report

**Staff Contact:** Jeffery S. Ott, Director of Finance and Administration

#### **Summary:**

This staff report contains summarized information on the District's financial condition for the period ended April 30, 2023. More detailed information can be found in the following attached financial reports:

- Financial Statements April 2023
- Budget to Actual Reports April 2023

### **Financial Statements**

#### <u>Financial Statement Highlights – April 2023</u>

Financial Highlights from the Statements of Net Position and Statements of Revenues, Expenses, and Changes in Net Position are presented in the following table. They are gleaned from the financial statements attached to this report.

#### **Statements of Net Position**

	Year-To-Date	Year-To-Date	Variance
	4/30/2023	4/30/2022	
LIQUIDITY	\$16,004,105.53	\$13,230,573.95	2,773,531.58
INVESTMENT	36,302,062.08	38,858,938.13	(2,556,876.05)
CAPITAL ASSETS	323,914,893.21	309,292,207.77	14,622,685.44
LIABILITIES	54,652,854.18	60,896,502.30	(6,243,648.12)
NET POSITION	306,281,232.05	285,617,333.03	20,663,899.02

# Statements of Revenues, Expenses and Changes in Net Position

_	Year-To-Date	Year-To-Date	Variance
_	4/30/2023	4/30/2022	
Operating Revenue	14,644,575.40	14,693,977.53	(49,402.13)
Operating Expense	(6,514,464.35)	(5,795,111.20)	(719,353.15)
Other, Net _	(4,305,224.88)	(6,983,089.71)	2,677,864.83
NET INCOME	3,824,886.17	1,915,776.62	1,909,109.55

Key information from this report indicates that combined the District's cash balance is \$2.8 million more than balance on April 30, 2022 while investments are \$2.6 million less than on April 30, 2022; long-term debt has decreased by \$6.2 million; and net position has increased by \$20.5 million in the last 12 months as the District continues to invest in capital infrastructure replacements while decreasing its outstanding debt. Operating revenues decrease was minimal, operating expenses increased \$0.7 million and other, net expenses decreased \$0.6 million, year to date compared to the same period a year ago. A minimal decrease in operating revenues primarily due to a 16% decrease in water consumption. Operating expense increase is primarily related to various increases in pumping costs, T&D repairs, labor, licenses & permits fees. Other, net expenses decreased \$2.7 million primarily related to a \$2.6 million increase in the fair market value of the investment portfolio.

#### **Budgets:**

Budget Item	Actual Amount YTD	Budget Amount YTD	Variance YTD
Revenues and Sources of Funds	14,767,748	15,882,400	(1,114,652)
Operations and Maintenance	6,514,464	8,019,529	(1,505,065)
Capital Expenditures *	3,942,566	9,341,221	(5,398,655)
Debt Service - Principal	-		-
Debt Service - Interest	694,964	694,960	4

<sup>\*</sup>Capital budget includes rollover budget from previous years.

The District's revenues for first four months of 2023 were \$1.1 million less than budgeted amount primarily due to the combined effects of: 1) water consumption sales were less than budgeted amount due primarily to cooler temperatures and Spring rains that resulted in a corresponding reduction in demand; 2) no capacity fees were recognized for the first four months as there were no developer projects completed during this time; 3) investment losses resulting from investment repurchases discussed in previous reports.

Financial Report June 19, 2023 Page 3 of 3

The District's operating and maintenance expenditures as of April 30, 2023 came in less than the approved budget by \$1.5 million. Most of this positive variance is due to limited availability of surface water, reduced usage through April, and timing differences.

The District's adjusted Capital Improvement Program (CIP) budget for 2023 is \$22.8 million plus \$5.2 million in rollover funds from previous years' budgets for a total of \$28.0 million. As of April 30, 2023, \$3.4 million has been spent while an additional \$16.8 million is under commitment. Expenditures continue to be primarily in new well construction, well rehabilitation, distribution system replacements, and meter reading system projects.

The District's adjusted Operating Capital Program (OCP) for 2023 is \$0.7 million plus \$1.4 million in rollover funds from previous years' budgets for a total of \$2.1 million. As of April 30, 2023, \$0.5 million has been spent while an additional \$0.8 million is under commitment.

Scheduled 2023 principal payments of \$4.9 million are not due until the end of October. Total principal outstanding as of April 30, 2023, is \$54.8 million. The District's debt service budget for 2023 is \$7.0 million consisting of \$4.9 million for principal and \$2.1 for interest payments. Interest payments are in line with the 2023 budget.

# **Attachments:**

- 1. Financial Statements April 30, 2023
- 2. Budget to Actual Reports April 30, 2023

# Sacramento Suburban Water District Statements of Net Position

As Of

CURRENT ASSETS		Month End 4/30/2023	Month End 4/30/2022
Cash and cash equivalents	ASSETS	.,00,2020	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Cash and cash aquivalents			
Restricted Cash and cash equivalents   26.82   20,969.31   33,33.152.16   Interest receivable, net of allowance for uncollectible accounts   165,438.87   125,897.02   22780.41   Cherreceivables   165,438.87   125,897.02   Cherreceivables   165,438.87   125,897.02   Cherreceivables   165,438.87   125,897.02   Cherreceivables   14.5   Cherreceivables   15.5   Cherrecei		¢16 004 079 73	¢42 200 077 64
Accounts receivable, net of allowance for uncollectible accounts   165,438.87   2125,89702   Grants receivables   165,438.87   125,89702   Grants receivables   145   145   Inventory   811,328.31   348,857.15   Inventory   811,328.31   348,857.15   Frepaid expenses and other assets   20,967,395.41   \$18,473,563.53   TOTAL CURRENT ASSETS   20,967,395.41   \$18,473,563.53   \$18,473,563.53   \$18,473,563.53   \$18,473,563.53   \$18,473,563.53   \$10,000.000   \$10,000			
Interest receivable   165,438.87   125,897.02   Corants receivable   1.45   Corants	·		
Cartes receivables			
1.45		.00, .00.0.	-
Prepaid expenses and other assetts   20,967,395.41   \$18,473,563.53	Other receivables		
NONCURRENT ASSETS   1000	Inventory	811,328.31	948,957.15
NONCURRENT ASSETS   Investments	Prepaid expenses and other assets		
Investments	TOTAL CURRENT ASSETS	20,967,395.41	\$18,473,563.53
Investments	NONCURRENT ASSETS		
Property, plant and equipment		36 302 062 08	38 858 938 13
Property, plant and equipment         552,585,000.50         525,774,400.85           Accumulated depreciation         (228,670,107,29)         (216,482,193.08)           TOTAL ACRITAL ASSETS         323,914,893.21         309,929,207.77           TOTAL ASSETS         381,184,350.70         366,624,709.43           DEFERRED OUTFLOWS OF RESOURCES           Deferred amount on long-term debt refunding         3,809,925.87         4,768,404.27           Pension contribution subsequent to measurement date         4,842,834.00         1,720,366.00           Other post-employment benefits         1,300,500.00         578,563.00           Deferred outflow of Asset Obligation         981,339.87         966,186.87           TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES         392,118,950.44         374,658,229.57           LIABILITIES           CURRENT LIABILITIES           CURRENT LIABILITIES           CURRENT Portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Current portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00			
Accumulated depreciation   (228,670,107.29)   (216,482,193,08)   TOTAL CAPITAL ASSETS   323,914,893.21   309,292,207.77   TOTAL ASSETS   381,184,350.70   366,624,709.43		,,	,,
TOTAL CAPITAL ASSETS         323,914,893.21         309,292,207.77           TOTAL ASSETS         381,184,350.70         366,624,709.43           DEFERRED OUTFLOWS OF RESOURCES         Seferred amount on long-term debt refunding         3,809,925.87         4,768,404.27           Pension contribution subsequent to measurement date         4,842,834.00         1,720,366.00           Other post-employment benefits         1,300,500.00         578,563.00           Deferred outflow of Asset Obligation         981,339.87         966,186.87           TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES         392,118,950.44         374,658,229.57           LIABILITIES         CURRENT LIABILITIES         5,390,000.00           Current portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Current portion of Compensated Absences         1,000,000.00         3,957,755.93           Accrued interest         0,03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,755.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,74	Property, plant and equipment		
DEFERRED OUTFLOWS OF RESOURCES   Deferred amount on long-term debt refunding   3,809,925.87   4,768,404.27   Pension contribution subsequent to measurement date   4,842,834.00   1,720,366.00   Other post-employment benefits   1,300,500.00   578,563.00   Deferred outflow of Asset Obligation   981,339.87   996,186.87   TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES   392,118,950.44   374,658,229.57    LIABILITIES   CUrrent portion of long-term debt and capital leases   4,910,000.00   5,390,000.00   Current portion of Compensated Absences   1,000,000.00   1,000,000.00   Accounts payable   823,583.76   475,352.10   Accrued interest   0,03   10,016.69   Deferred revenue and other liabilities   4,294,085.20   3,957,795.93   Accrued expenses   326,989.80   642,702.54   TOTAL CURRENT LIABILITIES   11,354,658.79   11,475,867.26    NONCURRENT LIABILITIES   49,742,854.18   55,506,502.30   Compensated absences   314,000.40   169,460.98   Net pension liability   12,721,219.00   5,806,835.00   Net other post-employment benefits liability   3,139,340.00   3,590,451.00   Asset Retirement Obligation   5,133,984.00   5,080,885.00   TOTAL LIABILITIES   71,051,397.58   70,154,114.28   TOTAL LIABILITIES   71,051,397.58   70,154,114.28   TOTAL LIABILITIES   7,056,650.30   3,620,981.54   TOTAL LIABILITIES   7,056,650.00   5,448,430.00   Compensated absences   7,056,650.00   5,448,430.00   Compensated absenc			
DEFERRED OUTFLOWS OF RESOURCES   Deferred amount on long-term debt refunding   3,809,925.87   4,768,404.27   Pension contribution subsequent to measurement date   4,842,834.00   1,720,366.00   Other post-employment benefits   1,300,500.00   578,563.00   Deferred outflow of Asset Obligation   981,339.87   966,186.87   TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES   392,118,950.44   374,658,229.57    LIABILITIES   CUrrent portion of long-term debt and capital leases   4,910,000.00   5,390,000.00   Current portion of Compensated Absences   1,000,000.00   1,000,000.00   Accounts payable   823,583.76   475,352.10   Accrued interest   0,03   10,016.69   Deferred revenue and other liabilities   4,290,083   0,42,702.54   TOTAL CURRENT LIABILITIES   11,354,658.79   11,475,867.26    NONCURRENT LIABILITIES   11,354,658.79   11,475,867.26    NONCURRENT LIABILITIES   49,742,854.18   55,506,502.30   Compensated absences   314,000.40   169,460.98   Net pension liability   12,721,219.00   5,806,835.00   Net other post-employment benefits liability   3,139,340.00   3,590,451.00   Asset Retirement Obligation   5,133,994.00   5,008,835.00   TOTAL NONCURRENT LIABILITIES   71,051,397.58   70,154,114.28   TOTAL LIABILITIES   2,726,012.00   5,448,430.00   Compensated absences   314,000,40   169,460.98   Net pension liability   3,139,340.00   3,590,451.00   Asset Retirement Obligation   5,133,994.00   5,008,835.00   TOTAL NONCURRENT LIABILITIES   71,051,397.58   70,154,114.28   TOTAL LIABILITIES   71,051,397.58   70,154,114.28   TOTAL LIABILITIES   71,051,397.58   70,154,114.28   TOTAL LIABILITIES   72,26,012.00   1,962,485.00   Net other post-employment benefits   2,726,012.00   1,962,485.00   Net oth			
Deferred amount on long-term debt refunding         3,809,925.87         4,768,404.27           Pension contribution subsequent to measurement date         4,842,834.00         1,720,366.00           Other post-employment benefits         1,300,500.00         578,563.00           Deferred outflow of Asset Obligation         981,339.87         966,186.87           TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES         392,118,950.44         374,658,229.57           LIABILITIES         CUrrent portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,987,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,400.00         3,590,451.00           Asset Retirement Obligation <t< td=""><td>TOTAL ASSETS</td><td>381,184,350.70</td><td>366,624,709.43</td></t<>	TOTAL ASSETS	381,184,350.70	366,624,709.43
Deferred amount on long-term debt refunding         3,809,925.87         4,768,404.27           Pension contribution subsequent to measurement date         4,842,834.00         1,720,366.00           Other post-employment benefits         1,300,500.00         578,563.00           Deferred outflow of Asset Obligation         981,339.87         966,186.87           TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES         392,118,950.44         374,658,229.57           LIABILITIES         CUrrent portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,987,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,400.00         3,590,451.00           Asset Retirement Obligation <t< td=""><td>DEFERRED OUTELOWS OF RESOURCES</td><td></td><td></td></t<>	DEFERRED OUTELOWS OF RESOURCES		
Pension contribution subsequent to measurement date		3.809.925.87	4.768.404.27
Other post-employment benefits Deferred outflow of Asset Obligation         1,300,500.00 981,339.87 966,186.87         578,563.00 981,339.87 966,186.87           TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES         392,118,950.44         374,658,229.57           LIABILITIES           CURRENT LIABILITIES           Current portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00         475,352.10           Accrused interest         0.03         10,016.69         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrused expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,806,835.00           TOTAL LIABILITIES         71,051,397.58         70,154,114.20			
Deferred outflow of Asset Obligation TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES   392,118,950.44   374,658,229.57			
CURRENT LIABILITIES			
CURRENT LIABILITIES           Current portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Accounts payable         823,583.76         475,352.10           Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         70,5650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         1,962,485.00         247,827,877.16			
Current portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Accounts payable         823,583.76         475,352.10           Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         70,5650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10     <	LIABILITIES		
Current portion of long-term debt and capital leases         4,910,000.00         5,390,000.00           Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Accounts payable         823,583.76         475,352.10           Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         70,5650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10     <	CURRENT LIABILITIES		
Current portion of Compensated Absences         1,000,000.00         1,000,000.00           Accounts payable         823,583.76         475,352.10           Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         247,827,877.16         2,358.84         15,77           Unrestricted         2		4 010 000 00	F 200 000 00
Accounts payable         823,583.76         475,352.10           Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Long-term debt         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         71,051,397.58         70,154,114.28           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         247,827,877.16         2270,541,612.06         247,827,877.16           Restricted         2,358.84 </td <td></td> <td></td> <td></td>			
Accrued interest         0.03         10,016.69           Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         70,5650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         1nvested in capital assets, net of related debt         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10			
Deferred revenue and other liabilities         4,294,085.20         3,957,795.93           Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         V           Long-term debt         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION           Invested in capital assets, net of related debt         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10			
Accrued expenses         326,989.80         642,702.54           TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         V           Long-term debt         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION           Invested in capital assets, net of related debt         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10			
TOTAL CURRENT LIABILITIES         11,354,658.79         11,475,867.26           NONCURRENT LIABILITIES         49,742,854.18         55,506,502.30           Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         Invested in capital assets, net of related debt         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10			
Long-term debt       49,742,854.18       55,506,502.30         Compensated absences       314,000.40       169,460.98         Net pension liability       12,721,219.00       5,806,835.00         Net other post-employment benefits liability       3,139,340.00       3,590,451.00         Asset Retirement Obligation       5,133,984.00       5,080,865.00         TOTAL NONCURRENT LIABILITIES       71,051,397.58       70,154,114.28         TOTAL LIABILITIES       82,406,056.37       81,629,981.54         DEFERRED INFLOWS OF RESOURCES       Employee pensions       705,650.00       5,448,430.00         Other post-employment benefits       2,726,012.00       1,962,485.00         NET POSITION       Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10			
Long-term debt       49,742,854.18       55,506,502.30         Compensated absences       314,000.40       169,460.98         Net pension liability       12,721,219.00       5,806,835.00         Net other post-employment benefits liability       3,139,340.00       3,590,451.00         Asset Retirement Obligation       5,133,984.00       5,080,865.00         TOTAL NONCURRENT LIABILITIES       71,051,397.58       70,154,114.28         TOTAL LIABILITIES       82,406,056.37       81,629,981.54         DEFERRED INFLOWS OF RESOURCES       Employee pensions       705,650.00       5,448,430.00         Other post-employment benefits       2,726,012.00       1,962,485.00         NET POSITION       Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10	NONGUEDENT LABOUTES		
Compensated absences         314,000.40         169,460.98           Net pension liability         12,721,219.00         5,806,835.00           Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION           Invested in capital assets, net of related debt         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10		40 742 954 49	55 506 502 20
Net pension liability       12,721,219.00       5,806,835.00         Net other post-employment benefits liability       3,139,340.00       3,590,451.00         Asset Retirement Obligation       5,133,984.00       5,080,865.00         TOTAL NONCURRENT LIABILITIES       71,051,397.58       70,154,114.28         TOTAL LIABILITIES       82,406,056.37       81,629,981.54         DEFERRED INFLOWS OF RESOURCES       Employee pensions       705,650.00       5,448,430.00         Other post-employment benefits       2,726,012.00       1,962,485.00         NET POSITION         Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10	•		· · · · ·
Net other post-employment benefits liability         3,139,340.00         3,590,451.00           Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10		•	-
Asset Retirement Obligation         5,133,984.00         5,080,865.00           TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10			· ·
TOTAL NONCURRENT LIABILITIES         71,051,397.58         70,154,114.28           TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         Invested in capital assets, net of related debt         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10			
TOTAL LIABILITIES         82,406,056.37         81,629,981.54           DEFERRED INFLOWS OF RESOURCES         Employee pensions         705,650.00         5,448,430.00           Other post-employment benefits         2,726,012.00         1,962,485.00           NET POSITION         Invested in capital assets, net of related debt         270,541,612.06         247,827,877.16           Restricted         2,358.84         15.77           Unrestricted         35,737,261.17         37,789,440.10			
Employee pensions       705,650.00       5,448,430.00         Other post-employment benefits       2,726,012.00       1,962,485.00         NET POSITION       Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10	TOTAL LIABILITIES		
Employee pensions       705,650.00       5,448,430.00         Other post-employment benefits       2,726,012.00       1,962,485.00         NET POSITION       Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10			
Other post-employment benefits       2,726,012.00       1,962,485.00         NET POSITION       Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10		705.050.00	5 440 400 00
NET POSITION         Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10	· · ·	•	
Invested in capital assets, net of related debt       270,541,612.06       247,827,877.16         Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10	Other post-employment benefits	2,726,012.00	1,962,485.00
Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10	NET POSITION		
Restricted       2,358.84       15.77         Unrestricted       35,737,261.17       37,789,440.10	Invested in capital assets, net of related debt	270,541,612.06	247,827,877.16
TOTAL NET POSITION 306,281,232.07 285,617,333.03	Unrestricted		
		306,281,232.07	285,617,333.03
TOTAL LIABILITIES, DEFERRED INFLOWS AND NET POSITION 392,118,950.44 374,658,229.57	TOTAL LIABILITIES, DEFERRED INFLOWS AND NET POSITION	<u>392,118,950.44</u>	374,658,229.57

# Sacramento Suburban Water District Statements of Revenues, Expenses and Changes in Net Position Period Ended

	Year-To-Date	Year-To-Date
	4/30/2023	4/30/2022
OPERATING REVENUES		
Water consumption sales	\$ 2,972,325.72	\$ 3,488,135.46
Water service charge	11,405,227.25	11,051,687.12
Wheeling water charge	1,060.09	1,749.87
Other charges for services	265,962.34	152,610.85
TOTAL OPERATING REVENUES	14,644,575.40	14,694,183.30
OPERATING EXPENSES		
Source of supply	338,679.14	634,717.23
Pumping	1,467,636.90	1,047,019.04
Transmission and distribution	1,362,654.71	1,162,102.01
Water conservation	210,770.81	137,259.37
Customer accounts	449,259.39	404,474.65
Administrative and general	2,685,463.40	2,409,538.90
TOTAL OPERATING EXPENSES	6,514,464.35	5,795,111.20
Operating income before depreciation	8,130,111.05	8,899,072.10
Depreciation and amortization	(4,580,568.24)	(4,594,606.90)
OPERATING INCOME	3,549,542.81	4,304,465.20
NON-OPERATING REV. (EXP.)		
Rental income	112,836.10	84,070.90
Interest and investment income	897,499.62	(1,398,589.13)
Interest expense and debt related costs	(751,795.84)	(1,077,214.65)
Other non-operating revenues	16,794.45	3,044.30
Other non-operating expenses	9.05	
NON-OPERATING REV. (EXP.)	275,343.38	(2,388,688.58)
NET INCOME (LOSS) BEFORE CAPITAL	3,824,886.19	1,915,776.62
CAPITAL CONTRIBUTIONS		
CHANGE IN NET POSITION	3,824,886.19	1,915,776.62
Net position at beginning of year	302,456,345.88	283,701,556.41
NET POSITION AT END OF PERIOD	\$ 306,281,232.07	\$ 285,617,333.03

### Sacramento Suburban Water District Schedule of Net Revenues As Of

_	Actual Year-To-Date	Budget Year-To-Date	Variance Year-To-Date
<del>-</del>	4/30/2023	4/30/2023	
REVENUES			
Water consumption sales	\$2,972,325.72	\$3,770,000.00	(\$797,674.28)
Water service charge	11,405,227.25	11,294,000.00	111,227.25
Wheeling water charge	1,060.09	2,400.00	(1,339.91)
Other charges for services	265,962.34	326,000.00	(60,037.66)
Capacity fees		210,000.00	(210,000.00)
Interest and investment income	(6,458.26)	164,000.00	(170,458.26)
Rental & other income	129,630.55	116,000.00	13,630.55
TOTAL REVENUES	14,767,747.69	15,882,400.00	(1,114,652.31)

# Sacramento Suburban Water District Operations and Maintenance Budget Period Ended

	4	2023		
	Actual	Budget	Variance	Annual Budget
BUDGETED OPERATING EXPENSES				
Board of Directors	\$28,510.33	\$31,217.44	\$2,707.11	\$98,552.32
Administrative	780,395.57	888,542.80	108,147.23	2,665,665.40
Finance	383,703.70	444,302.28	60,598.58	1,312,902.84
Customer Services	415,693.76	563,111.64	147,417.88	1,689,344.92
Field Operations	157,917.55	184,600.16	26,682.61	553,798.44
Production	1,584,053.03	2,237,921.17	653,868.14	7,546,330.79
Environmental Compliance	222,263.01	296,415.01	74,152.00	889,248.04
Distribution	949,471.81	962,734.76	13,262.95	2,888,204.64
Field Services	413,182.90	515,043.32	101,860.42	1,545,130.12
Maintenance	256,679.57	242,441.12	(14,238.45)	727,324.00
Water Conservation	210,770.81	227,246.60	16,475.79	683,394.80
Engineering	437,033.91	595,473.08	158,439.17	1,768,859.24
GIS/CAD	140,780.88	158,927.52	18,146.64	476,770.56
Human Resources	91,463.53	140,552.96	49,089.43	421,672.88
Information Technology	408,978.36	423,843.56	14,865.20	1,271,530.68
Community Outreach	33,565.63	107,156.00	73,590.37	321,450.00
TOTAL OPERATING EXPENSES	6,514,464.35	8,019,529.42	1,505,065.07	24,860,179.67

# Sacramento Suburban Water District Capital Budget 4/30/2023

Project Name	Original Budget	Adjusted Budget	Roll-Over From Prior Year Budget	Total Budget Available	Current Month Expenditures	Expenditures Year-To-Date	Committed Year- To-Date	Remaining Balance
CIP-Well Rehad/Pump St Improv	\$3,801,000.00	\$2,691,000.00	\$947,482.84	\$3,638,482.84	\$10,057.28	\$106,156.76	\$1,874,683.18	\$1,657,642.90
CIP-SCADA/Communication Improv	\$266,000.00	\$266,000.00	\$195,497.03	\$461,497.03	\$1,292.50	\$46,154.39	\$149,537.35	\$265,805.29
CIP-Well Destruction	\$253,500.00	\$3,500.00	-	\$3,500.00	-	-	-	\$3,500.00
CIP-Well New Construction	\$13,898,500.00	\$14,698,500.00	\$1,835,195.67	\$16,533,695.67	\$1,836,571.60	\$2,662,958.86	\$11,537,861.96	\$2,332,874.85
CIP-Trans & Dist Improvements	\$1,847,750.00	\$2,279,750.00	\$632,313.17	\$2,912,063.17	\$1,195.00	\$43,011.26	\$2,533,435.50	\$335,616.41
CIP-Meter Retrofit Program	\$5,000.00	\$5,000.00	-	\$5,000.00	-	-	-	\$5,000.00
CIP-Reservoir/Tank Improv	\$337,000.00	\$445,000.00	\$170,506.67	\$615,506.67	-	\$24,726.38	\$330,099.97	\$260,680.32
CIP-Corrosion Control	\$57,000.00	\$57,000.00	\$16,800.00	\$73,800.00	-	-	\$16,800.00	\$57,000.00
CIP-Valve/Hydrant/Service Repl	\$380,000.00	\$589,805.00	\$24,882.75	\$614,687.75	\$43,114.32	\$150,433.77	\$148,965.43	\$315,288.55
CIP-Large Meter Replacement	\$38,000.00	\$38,000.00	-	\$38,000.00	-	-	\$37,270.00	\$730.00
CIP-Meter Replacement PM	\$294,500.00	\$294,500.00	-	\$294,500.00	-	\$14,991.37	\$15,341.25	\$264,167.38
CIP-AMI Endpoints	\$665,000.00	\$436,195.00	-	\$436,195.00	\$116,933.11	\$338,600.86	\$38,175.00	\$59,419.14
CIP-Special Projects	\$14,250.00	\$14,250.00	\$33,913.81	\$48,163.81	-	-	\$33,663.57	\$14,500.24
CIP-Water Related Street Imrpv	\$237,500.00	\$237,500.00	\$12,665.46	\$250,165.46	-	-	\$56,745.46	\$193,420.00
CIP Subto	tal \$22,095,000.00	\$22,056,000.00	\$3,869,257.40	\$25,925,257.40	\$2,009,163.81	\$3,387,033.65	\$16,772,578.67	\$5,765,645.08
OCP - Equipment	-	-	\$6,100.00	\$6,100.00	-	\$6,026.67	-	\$73.33
OCP - Fleet & Facilities	\$118,000.00	\$137,000.00	\$169,000.00	\$306,000.00	\$5,936.29	\$110,871.87	\$98,809.97	\$96,318.16
OCP - Information Technology	\$316,000.00	\$316,000.00	\$111,269.27	\$427,269.27	\$40,886.19	\$255,647.50	\$37,680.76	\$133,941.01
OCP - Maintenance	\$20,000.00	\$20,000.00	\$250,000.00	\$270,000.00	-	\$28,529.91	\$25,209.44	\$216,260.65
OCP - Operations	\$256,000.00	\$276,000.00	\$375,219.15	\$651,219.15	\$7,909.13	\$134,416.83	\$217,986.53	\$298,815.79
OCP - Property Acquisition	-	-	\$437,818.15	\$437,818.15	\$727.00	\$20,040.00	\$378,170.53	\$39,607.62
OCB Subt	otal \$710,000.00	\$749,000.00	\$1,349,406.57	\$2,098,406.57	\$55,458.61	\$555,532.78	\$757,857.23	\$785,016.56
Tot	\$22,805,000.00	\$22,805,000.00	\$5,218,663.97	\$28,023,663.97	\$2,064,622.42	\$3,942,566.43	\$17,530,435.90	\$6,550,661.64



**Date:** June 19, 2023

**Subject:** District Activity Report

**Staff Contact:** Todd Artrip, Operations Manager

This report describes significant District Activities and milestones over the past month. Included in this report are:

#### 1. Water Operations Monthly Activity and Exceptions Report

This shows the types and number of activities that are in the Field Operations Department.

### 2. District Claims Update Report

This summarizes claims received by the District. Under the District's Claims Processing Policy, the Board of Directors grants the General Manager, or his or her designee, the authority to review and to approve or reject a claim. The processing of all claims will be conducted in accordance with the Government Claims Act and Ordinance 02-02, including the time limits on claims processing and requirements for presenting claims. All claims will be presented as information to the Board of Directors at a regularly scheduled Board Meeting.

#### 3. Customer Service Monthly Activity Report

This shows the total number of Customer Service phone calls received.

#### 4. Distribution Operator Networking Event

Information about the 2<sup>nd</sup> Annual Water Distribution Operator Vendor Showcase.

#### 5. Community Outreach Report

This provides a copy of the monthly bill insert.

# 1. Water Operations Monthly Activity Report

	May 2023	Monthly Average CY 2023	Total CY 2023	Total # in System	Goal CY 2023	% of Goal Completed in CY 2023
Preventive Maintenance Program - Distribution	ution					
Fire Hydrants Inspected	116	114	571	6490	1298	44%
Fire Hydrant Valves Inspected	120	116	582	5869	1174	50%
Mainline Valves Inspected	224	227	1133	11255	2251	50%
Blow Off Valves Inspected	28	36	179	1049	210	85%
ARV/CARV Inspected	-	2	12	283	57	21%
Preventive Maintenance Program - Meters						
Meters Tested (3 - 10 inch)	17	22	112	450	120	93%
Meters Replaced (5/8 - 1 inch)	-	8	40	41167	826	5%
Meter Re-Builds (1 <sup>1</sup> / <sub>2</sub> - 2 inch)	55	34	168	2449	245	69%
Preventive Maintenance Program - Produc	tion					
Air Release Valves	7	5	24	96	32	75%
Chemical Systems - Sodium Hypochlorite	9	9	44	67	67	66%
Chemical Systems - Hydrofluorosilicic Acid	-	0	1	29	29	3%
Generator Inspection & Maintenance	-	-	-	23	23	0%
Generator Load Bank Testing	-	-	-	23	10	0%
Generator Battery Replacement	-	-	-	23	6	0%
Hydraulic Control Valves	2	6	32	48	48	67%
Level Transducers	2	6	31	35	35	89%
Motors (Vertical Turbine)	21	10	51	81	81	63%
Pressure Transducers	-	18	92	95	95	97%
Sumps and Associated Pumps	2	2	11	17	17	65%
	May 2023	Monthly Average	YTD Completed	Total With GPS	Total Assets	Percentage Completed
Global Positioning System						
GPS Coordinates Marked	*114	261	1045	25945	84541	31%

<sup>\*</sup>Due to technical difficulties the numbers for May could be adjusted on the June report

	May 2023	Monthly Average CY 2023	Total CY 2023
Service Requests			
Main Leaks	8	6	32
Service Line Leaks	11	6	28
Customer Pressure Inquiries	9	6	32
Water Main Shutdown			
Unscheduled	3	5	25
Scheduled	9	6	28
-			
Calls Received Distribution	35	38	188
Calls Responded Distribution	18	25	125
Calls Received Production	27	30	152
Calls Responded Production	3	3	14
Water Quality	<u> </u>	_	
Complaints	3	2	8
Taste & Odor Complaints	1	0	1

# 2. District Claims Update Report

This summarizes claims received by the District. Under the District's Claims Processing Policy, the Board of Directors grants the General Manager, or his or her designee, the authority to review and to approve or reject a claim. The processing of all claims will be conducted in accordance with the Government Claims Act and Ordinance 02-02, including the time limits on claims processing and requirements for presenting claims. All claims will be presented as information to the Board of Directors at a regularly scheduled Board Meeting.

#### CLAIMS UNDER REVIEW/INVESTIGATION

No new claims filed in May.

# 3. Customer Service Monthly Activity Report

Customer Service Activity Report for the month of May 2023.

Total	Calls	% of Calls	Average Wait on	Max Wait on	Average Talk
Calls	Abandoned	Abandoned	Queue	Queue	Time
2,062	28	1.36%	18s	6m, 37s	2m, 45s

# 4. Distribution Operator Networking Event

On May 18, 2023, the City of Sacramento (City) held its 2<sup>nd</sup> Annual Water Distribution Operator Vendor Showcase. The event was held at the City's Robla Training Center and provided District staff the opportunity to network with other Northern California Distribution Operators. In addition, other district's brought and showcased their agencies specialized trucks and equipment, various industry manufacturers were on hand to demonstrate and showcase their products, and a friendly Agency Operator Challenge was held.

This year, five District Operators attended the event. They brought with them a District leak truck, provided a show and tell of the District's new cordless valve and hydrant exercising tool, and competed in the friendly Agency Operator Challenge. This is the only event in the Sacramento Region that is designed specifically for Distribution Operators and it continues to receive high marks from those that attend. Moreover, these types of events provide staff with a level of job satisfaction and appreciation that only comes from being a part of a larger water community.



SSWD staff demonstrating the District's new cordless valve and hydrant exerciser.



SSWD staff participating in the friendly Agency OperatorChallenge.

District Activity Report June 19, 2023 Page 5 of 7

# **5.** Community Outreach Report

**May Bill Insert** 

A sample of the July 2023 bill insert is shown below.



# H2O on the GO

July 2023



# Working Together I Connecting with Neighboring Water Providers to Strengthen Water Reliability

Over the years, SSWD has made improving the infrastructure and resiliency of the water system a top priority. One strategy has been establishing and improving interties with neighboring water providers.

Interties are connections between water systems that allow the transfer of water. They are a vital part of the District's Mutual Aid and Assistance Program and our conjunctive use program, which allows SSWD to shift between surface water and groundwater according to availability.

SSWD has 48 interties with neighboring water providers, including California American Water, Carmichael Water District, Del Paso Manor Water District, Rio Linda/Elverta Community Water District, San Juan Water District, the City of Sacramento, and Sacramento County Water Agency (SWCA).

Most of the interties are unmetered and are opened only in case of an emergency. Some of the metered interties are opened at various times

Working Together | page 2

# Consumer Confidence Report Now Available



SSWD's 2022 Consumer Confidence Report (CCR) is now available for viewing on the District's website. The CCR is an annual drinking water quality report based on water supply samples taken throughout the year. You can view the newest CCR and previous reports online at https://tinyurl.com/asvr9d3v.

# Level Up Your Watering Game with Help from SSWD

July is Smart irrigation month and SSWD has rebates available to help make your sprinkler system operate at its best.

#### Sprinkler System Upgrades

SSWD has rebates of up to \$500 to help with the cost of upgrading your sprinkler system with high-efficiency rotator sprinklers and drip irrigation. Replacing traditional pop-up sprinklers with high-efficiency rotator sprinklers can reduce the amount of water used by 30 percent and help you have a healthier yard.

#### Weather-Based Sprinkler Timers

Rebates of up to \$150 are available for upgrading your old sprinkler timer with a weather-based model. The U.S. EPA estimates that switching to a weather-based sprinkler timer can help the average homeowner save nearly 15,000 gallons of water a year.

Complete details are available at sswd.org/rebates.

#### sswd.org

Phone: 916.972.7171

Fax: 916.972.7639

3701 Marconi Avenue, Suite 100

Sacramento, CA 95821-5346

Hours: M-F, 8:00 a.m. to 4:30 p.m.

#### The Leak Brothers Never Stop

This past March, SSWD began giving away Leak Brother figures to customers who posted their leak fighting story on Facebook or scheduled a Leak Investigation. There were many great photos and stories shared on the District's new Facebook page.

Stories included a customer that needed help finding a leak in their irrigation system. A Water Conservation Technician went to the customer's home and discovered two of their 14 sprinkler valves had been inadvertently left open and were leaking 37 gallons of water an hour.

At another customer's home, a Water Conservation Technician discovered the toilet float was set too high, causing water to run nonstop into the toilet's overflow tube wasting close to 15 gallons of water per hour. The technician adjusted the float, stopping the leak, and saving 360 gallons of water per day.

Have you received a Leak Notification postcard, text, or email? They are sent to customers whose connections have been flagged as having an uninterrupted flow of water of 7.48 gallons of water per hour—for 72 consecutive hours. Leaks not only waste a lot of water, leaks can also damage your home or yard. If you need help figuring out the source of a leak, set up a free Leak Investigation by calling 916.972.7171.

# Sacramento Suburban Water District and Carmichael Water District Held Public Workshops on Combination Opportunities

SSWD and Carmichael Water District (CWD) held public workshops in June to discuss a study by an independent consulting firm on the potential benefits and disadvantages to combination. The first workshop was held by CWD on Thursday, June 15th and the second workshop was held by SSWD on Wednesday, June 21st.

The study and additional information, including fact sheets, Frequently Asked Questions, and a recording of the public workshop presentation, are available online at <a href="https://tinyurl.com/4w4m96jw">https://tinyurl.com/4w4m96jw</a>.

Discussions and an additional technical analysis are ongoing. Updates will be posted to the SSWD website as they become available.

Customers are encouraged to attend SSWD's regular monthly Board meetings and meetings of the CWD/SSWD 2x2 meetings either in person or virtually. Complete details on how to attend are available online at

https://www.sswd.org/about/meeting-agendas-packets-minutes.

#### Working Tagether | frampage 1

throughout the year if SSWD is receiving water from or supplying water to another agency.

Last October, for example, SCWA experienced a major water main break near an intertie with SSWD. SCWA requested assistance with providing water to customers impacted by the break. SSWD opened the intertie, helping to keep water service to SCWA customers until they were able to fix the break.

In 2021, after the City of Sacramento had to unexpectedly remove one of its water treatment plants from service, they requested an immediate delivery of groundwater to aid in meeting demand. SSWD was able to open an intertie and supply water to the City until the treatment plant could return to service.

Working together with neighboring water providers in times of need, and through the Sacramento Groundwater Authority and Regional Water Authority, improves service and reliability throughout the Sacramento region.



**Date:** June 19, 2023

Subject: Carmichael Water District/Sacramento Suburban Water District 2x2

Committee Update

**Staff Contact:** Dan York, General Manager

A Carmichael Water District (CWD) and Sacramento Suburban Water District (SSWD) 2x2 Committee Meeting was held on June 8, 2023. Below is a briefing on the items discussed at that meeting:

#### **Combination Discussions - Draft Outline Report**

Staff provided an update to the Committee on the status of the Draft Outline Report, but most importantly, one of the most critical components in that report, the process and timeline components. District legal counsel provided guidance on the process, decisions, and timeline for making a final determination on whether to proceed with a combination of SSWD and CWD, either by a consolidation or reorganization. Below is a brief outline of the components within the process and timeline of a combination:

- **Group 1** Public Outreach and Initial Decision to Proceed with or Terminate Combination Proposal (Now to Completion of Public Outreach and Joint Board Meeting 1 Estimated completion time, 2 months after end of outreach activities). Joint Board Meeting #1 to be held in July/August 2023.
- **Group 2** District Form and Governance Decisions (Assuming decision to proceed at Joint Meeting 1 to Joint Board Meeting 2 Estimated completion time, 3-4 months). Joint Board Meeting #2 to be held in November 2023.
- **Group 3** Operational and Financial Decisions (After Group 2 governance decisions Estimated completion time, continuing effort into implementation)
- **Group 4** Final decision (Joint Board Meeting 3 During course of Group 3 activities, but after those activities required to make decisions for LAFCo application requirements). Joint Board Meeting #3 to be held in February/March 2024.
- **Group 5** LAFCo Application and Approval Process (LAFCo estimates one year to complete from date of filing resolutions of application and application)

Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Update June 19, 2023

Page 2 of 4

**Group 6** – Post-Consolidation Actions to Implement New Agency (Complete as soon as possible after LAFCo records Certificate of Completion)

#### **Combination Discussions - Communications Plan Update**

Below are status updates on the Communications Plan outreach items for May and June:

#### Public Information Workshops Scheduled:

- Carmichael Water District: Thursday, June 15, 2023, at 6:30 p.m.
- Sacramento Suburban Water District: Wednesday, June 21, 2023, at 6:30 p.m.

#### Completed/Scheduled Outreach Activities:

- May 11: Press release distributed to media outlets with early deadlines
- May 17: CWD postcard received in mailboxes
- May 18: Letter to HOAs/Neighborhood Associations into the mail
- May 18: Story posted in the Carmichael Times: <a href="https://www.carmichaeltimes.com/back-issues/currentissue.php">https://www.carmichaeltimes.com/back-issues/currentissue.php</a>
- May 22: Outreach to elected officials and other influencers on the stakeholder list
- May 24: SSWD postcard received in mailboxes
- May 30: LAFCo Special District's Advisory Committee meeting. SSWD GM York conducted a verbal presentation on the overview and current status of the CWD and SSWD Combination Discussions.

#### June Outreach Activities:

- Continued outreach to stakeholder list to offer presentations and request their assistance with sharing information about the workshops
- Workshop preparation: Materials (approved fact sheets) in final review by 2x2 Committee
- Continued outreach via existing CWD and SSWD communication channels, including websites, bill inserts, bill messages, etc.
- News media outreach (press release) resend week of June 5
- Digital Advertising (Facebook and news/weather sites via the Google Display Network) in June
- Social media monitoring (ongoing) and outreach beginning late May through workshop dates
- June 9: 1/4 page print ad in Carmichael Times and 1/2 page print ad in Arden Carmichael Newspaper
- June 13, 10:00 a.m.: SSWD scheduled presentation to the Women's Group, at the St. Mark's United Methodist Church in Sacramento)
- June 16: 1/4 page print ad in Carmichael Times

# <u>Carmichael Water District and Sacramento Suburban Water District Board of Directors</u> <u>Interviews</u>

One of the tasks for the facilitating consultant was to conduct an interview with each Director of CWD and SSWD, with focus on expectations for process and outcomes, visions of success, what is going well and/or what is not going well, impediments to process and outcomes. The subject interviews have been completed. The facilitating consultant provided the feedback from the Directors at the Committee meeting.

#### **Rate Comparison Analysis Update**

At the May 4, 2023, CWD/SSWD 2X2 Committee Meeting, the Committee asked staff for additional information on comparison of CWD and SSWD rates. Specifically, the Committee asked to see the comparison of 3/4" and 1" meter billings with various usages. Staff have calculated billings for both 3/4" and 1" meters utilizing 10 ccf and 20 ccf usage amounts. The table below shows the comparison for both CWD and SSWD. Staff also calculated the average monthly billing for residential and non-residential in total and per account. The average is based on 11,633 accounts for CWD; 11,053 residential, 580 non-residential. and 45,322 accounts for SSWD; 42,496 residential, 2,826 non-residential.

Residential Billing, 3/4" and 1" meters:

	CWI	2	<u>SSWD</u>		
	<u>Dollars</u>	<u>Units</u>	<u>Dollars</u>	<u>Units</u>	
3/4" Meter	\$ 55.65	<u>10 ccf</u>	\$ 58.79	<u>10 ccf</u>	
	<u>76.25</u>	<u>20 ccf</u>	<u>70.09</u>	<u>20 ccf</u>	
1" Meter	<u>75.50</u>	<u>10 ccf</u>	86.14	<u>10 ccf</u>	
	<u>96.10</u>	<u>20 ccf</u>	<u>97.44</u>	<u>20 ccf</u>	

Average Billing per month, by customer type:

	Residential			Non-Residential		
	Γ	Oollars	Percent	D	ollars	Percent
CWD	\$	954,364	83%	\$	199,487	17%
(average bill)		<u>86.34</u>			<u>343.94</u>	
SSWD		3,246,459	77%		959,022	23%
(average bill)		76.39			339.36	

As a reminder, CWD's main revenue structure is based on a 1" meter, whereas, SSWD's main revenue structure is based on a 3/4" meter.

#### **Setting Future Meetings of the 2x2 Committee**

To maintain efficiencies/progress in the Combination Discussions between CWD and SSWD, staff was directed to schedule monthly 2x2 Committee meetings. The following dates have been set for CWD/SSWD 2x2 Committee meetings for the remainder of the 2023 calendar year. Unless otherwise posted, all meetings will be held at 3:00 p.m. in the SSWD Boardroom and available via Zoom for the public.

Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Update June 19, 2023 Page 4 of 4

- July 11, 2023
- August 14, 2023
- September 11, 2023
- October 11, 2023
- December 13, 2023

Note: There may be a point and time in the subject process that the 2x2 Committee meetings will no longer be necessary due to the fact particular items will need to be addressed at a CWD/SSWD Joint Board Meeting.



**Date:** June 19, 2023

**Subject:** Upcoming Water Industry Meetings/Conferences

**Staff Contact:** Heather Hernandez-Fort, Executive Assistant to the General Manager

Note that the Board adopted Policy PL – BOD 003 governing Director compensation and expense reimbursement section 200.20(g) states that Directors may receive a meeting stipend for "meetings, water industry events or office visits of a substantial duration concerning substantive District business as requested and approved for payment by the General Manager or the Board President…" Information provided on upcoming water industry events, or regularly scheduled meetings of other water districts, does not imply that approval for a compensable meeting or reimbursement of expenses are triggered.

Below is a list of upcoming water industry meetings/conferences:

#### **Upcoming Meetings:**

RWA Board Meeting
 June 29, 2023
 In-Person for voting Board Directors, virtual option for all public participants <a href="https://rwah2o.org/meetings/board-meetings/">https://rwah2o.org/meetings/</a> <a href="https://rwah2o.org/meetings/board-meetings/">https://rwah2o.org/meetings/</a> <a href="https://rwah2o.org/meetings/">https://rwah2o.org/meetings/</a>

 ACWA Board Meeting July 28, 2023 In-Person and Virtual <a href="https://www.acwa.com/">https://www.acwa.com/</a>

LAFCo Meeting
 August 2, 2023
 In-Person and Virtual
 https://saclafco.saccounty.gov/Pages/default.aspx

SGA Board Meeting
 August 10, 2023
 In-Person for voting Board Directors, virtual option for all public <a href="https://www.sgah2o.org/meetings/board-meetings/">https://www.sgah2o.org/meetings/</a>

# Upcoming Water Industry Meetings/Conferences June 19, 2023 Page 2 of 4

#### 5. LAFCo Meeting

September 6, 2023

In-Person and Virtual

https://saclafco.saccounty.gov/Pages/default.aspx

### 6. RWA Board Meeting

September 14, 2023

In-Person for voting Board Directors, virtual option for all public https://rwah2o.org/meetings/board-meetings/

#### 7. ACWA Board Meeting

September 29, 2023

In-Person and Virtual

https://www.acwa.com/

# 8. LAFCo Meeting

October 4, 2023

In-Person and Virtual

https://saclafco.saccounty.gov/Pages/default.aspx

#### 9. SGA Board Meeting

October 12, 2023

In-Person for voting Board Directors, virtual option for all public <a href="https://www.sgah2o.org/meetings/board-meetings/">https://www.sgah2o.org/meetings/board-meetings/</a>

#### 10. LAFCo Meeting

November 1, 2023

In-Person and Virtual

https://saclafco.saccounty.gov/Pages/default.aspx

#### 11. RWA Board Meeting

November 9, 2023

In-Person for voting Board Directors, virtual option for all public https://rwah2o.org/meetings/board-meetings/

## 12. ACWA Board Meeting

November 17, 2023

In-Person and Virtual

https://www.acwa.com/

#### 13. LAFCo Meeting

December 6, 2023

In-Person and Virtual

https://saclafco.saccounty.gov/Pages/default.aspx

Upcoming Water Industry Meetings/Conferences June 19, 2023 Page 3 of 4

### 14. SGA Board Meeting

December 8, 2023

In-Person for voting Board Directors, virtual option for all public

https://www.sgah2o.org/meetings/board-meetings/

### **Upcoming Conferences:**

#### 15. CSDA Annual Conference and Exhibitor Showcase

August 28-31, 2023

Monterey, CA

https://www.csda.net/annualconference/home?\_ga=2.82718422.1926552485.1686238904 -546131451.1686238904

### 16. CA-NV AWWA Fall Conference

October 23-26, 2023

Las Vegas, NV

https://www.ca-nv-

 $\frac{awwa.org/canv/CNS/Events\_Classes/Future\_Events/CNS/Events and Classes/Events.aspx}{?hkey=40976128-710b-4097-b27b-e35fe6133849}$ 

#### 17. ACWA 2023 Fall Conference & Exhibition

November 27 - 30, 2023

Indian Wells, CA

https://www.acwa.com/events/page/3/

# Below is a partial list of local Water Purveyors Regular Board Meeting information and websites:

- Carmichael Water District: <a href="http://carmichaelwd.org/">http://carmichaelwd.org/</a> Every 3<sup>rd</sup> Tuesday of the month at 6:00 p.m.
- Citrus Heights Water District: <a href="http://chwd.org/">http://chwd.org/</a> Every 3<sup>rd</sup> Wednesday of the month at 6:30 p.m.
- Del Paso Manor Water District: <a href="https://www.delpasomanorwd.org/">https://www.delpasomanorwd.org/</a> Every 1<sup>st</sup> and 3<sup>rd</sup> Monday of the month at 6:00 p.m.
- El Dorado County Water Agency <a href="http://www.edlafco.us/">http://www.edlafco.us/</a> Every 2<sup>nd</sup> Wednesday of the month at 10:00 a.m.
- El Dorado Irrigation District <a href="http://www.eid.org/">http://www.eid.org/</a> Every 2<sup>nd</sup> and 4<sup>th</sup> Mondays of the month at 9:00 a.m.
- Fair Oaks Water District: <a href="http://www.fowd.com/">http://www.fowd.com/</a> Every 3<sup>rd</sup> Monday of the month at 6:30 p.m.
- Natomas Mutual Water Company <a href="http://natomaswater.com/">http://natomaswater.com/</a> Every 2<sup>nd</sup> Tuesday of the month at 9:00 a.m.
- Orangevale Water Company <a href="https://orangevalewater.com/">https://orangevalewater.com/</a> Every 1<sup>st</sup> Tuesday of the month at 4:00 p.m.
- Placer County Water Agency: <a href="https://pcwa.net/">https://pcwa.net/</a> Every 1<sup>st</sup> and 3<sup>rd</sup> Thursdays of the month at 2:00 p.m.
- Rio Linda/Elverta Community Water District: <a href="http://www.rlecwd.com/">http://www.rlecwd.com/</a> Every 3<sup>rd</sup> Monday of the month at 6:30 p.m.
- San Juan Water District: <a href="http://www.sjwd.org/">http://www.sjwd.org/</a> Every 4<sup>th</sup> Wednesday of the month at 6:00 p.m.

Thursday, May 18, 2023 at 9:00 a.m.

City of Roseville - Corporation Yard 2005 Hilltop Circle Roseville, CA 95747

#### IMPORTANT NOTICE REGARDING VIRTUAL PUBLIC PARTICIPATION:

The Regional Water Authority currently provides in person as well as virtual public participation via the Zoom link below until further notice. The public shall have the opportunity to directly address the Board on any item of interest before or during the Board's consideration of that item. Public comment on items within the jurisdiction of the Board is welcomed, subject to reasonable time limitations for each speaker.

**Join the meeting from your computer, tablet or smartphone** https://us06web.zoom.us/j/86838749365?pwd=TW8zS0xDY2MxUHFudllaeTl0c3RuQT09

Phone: 1-669-900-6833

Meeting ID: 868 3874 9365 Passcode: 059342

Public documents relating to any open session item listed on this agenda that are distributed to all or a majority of the members of the Board of Directors less than 72 hours before the meeting are available for public inspection in the customer service area of the Authority's Administrative Office at the address listed above.

In compliance with the Americans with Disabilities Act, if you have a disability and need a disability related modification or accommodation to participate in this meeting, please contact the Executive Director of the Authority at (916) 967-7692. Requests must be made as early as possible, and at least one full business day before the start of the meeting. The Board of Directors may consider any agenda item at any time during the meeting.

# <u>AGENDA</u>

- 1. CALL TO ORDER AND ROLL CALL
- **2. PUBLIC COMMENT:** Members of the public who wish to address the Board may do so at this time. Please keep your comments to less than three minutes.
- **3. CONSENT CALENDAR:** All items listed under the Consent Calendar are considered and acted upon by one motion. Board Members may request an item be removed for separate consideration.

- **3.1** Approve the draft meeting minutes of March 9, 2023 regular board and April 12 special board meetings.
- **3.2** Rescind RWA Board Resolutions 2021-03 and 2022-02 regarding the Statewide 2021-2022 drought conditions.
- **3.3** Authorize approval of the Executive Director to execute Task Order #T-02 under Professional Services Agreement with Woodard Curran for the Sacramento Regional Water Bank.
- **3.4** Approve Resolution 2023-04 Supporting Cathy Green for Association of California Water Agencies President.
- **3.5** Approve RWA Resolution 2023-05 Supporting Michael Saunders for Association of California Water Agencies Vice President.
- 4. Information/Presentation: BOARD MEETING VIRTUAL PROTOCOLS

Chair: Tony Firenzi

5. FY 2023-24 BUDGET

Staff: Josette Reina-Luken, Finance and Administrative Services Manager Discussion/Action: Approve Fiscal Year 2023-2024 Budget

6. Information/Presentation: UPDATE ON FUNDING AGREEMENT BETWEEN THE STATE OF CALIFORNIA NATURAL RESOURCES AGENCY AND DEPARTMENT OF WATER RESOURCES AND RWA FOR VOLUNTARY AGREEMENT EARLY IMPLEMENTATION FOR THE AMERICAN RIVER

Staff: Michelle Banonis, Manager of Strategic Affairs

- 7. OPPORTUNITY FOR PUBLIC TO ADDRESS CLOSED SESSION MATTERS
- 8. CLOSED SESSION
  - **8.1** Public Employee Performance Evaluation Pursuant to Government Code Section 54957

Title: Executive Director

- 8.2 Closed session regarding labor negotiations (Gov. Code, § 54957.6.)
  Agency Representative(s): Directors Firenzi and Ewart
  Unrepresented employee: Executive Director
- 9. RETURN TO OPEN SESSION ANNOUNCEMENT OF REPORTABLE ACTION IN CLOSED SESSION
- 10. CONSIDER APPROVAL OF ADJUSTMENT TO EXECUTIVE DIRECTOR COMPENSATION
- 11. EXECUTIVE DIRECTOR'S REPORT
- 12. DIRECTORS' COMMENTS

**ADJOURNMENT** 

Posted on May 12, 2023

Ashley Flores, CMC, Board Secretary

### **Next RWA Board of Director's Meeting:**

June 29, 2023, 9:00 a.m. at the Sacramento Regional County Sanitation District, 10060 Goethe Road, Sacramento, CA 95827. The location is subject to change.

### **Next RWA Executive Committee Meeting:**

May 30, 2023, 1:30 p.m. at the RWA/SGA office, 5620 Birdcage Street, Ste. 110, Citrus Heights, CA 95610. The location is subject to change.

Notification will be emailed when the RWA electronic packet is complete and posted on the RWA website at: <a href="https://www.rwah2o.org/meetings/board-meetings/">https://www.rwah2o.org/meetings/board-meetings/</a>.

#### Agenda Item 18 c.

Jay Boatwright Attended meetings May 2023

- 05/01/2023: Attended SJWD ribbon cutting, spoke on behalf of the SSWD Board of Directors.
- 05/02/2023: Met with Heather Hernandez to sign updated 215 contract. Met with GM York to discuss various items and to get an update.
- 05/08/2023: Attended the ACWA JPIA board meeting in Monterey. I am the voting director for SSWD with this organization and participated in the election of new executive board members.
- 05/09/2023: ACWA-JPIA committee meetings. ACWA Spring Conference committee meetings, including the Groundwater committee. Monterey.
- 05/10/2023: ACWA Spring Conference Day 1. Keynote presentations and breakout sessions.
- 05/11/2023: ACWA Spring Conference Day 2. Keynote presentations, various breakout sessions.
- 05/12/2023: Met with GM York to review the agenda for the upcoming Board meeting.
- 05/15/2023: SSWD Regular board meeting
- 05/22/2023: SSWD/DPMWD joint board meeting. Updates on potential combination.

  Decision was made to not proceed with combination discussions until the DPMWD 218 process is complete.
- 05/23/2013: Per my request, I wanted to visit some well sites under construction to help me to understand the process of drilling and constructing a well. Mitchell met me at well site 84, which was having draw down testing underway. We then went to well site 81-82-83. One well was drilled, cased and capped. On one well the drilling contractor was trying to remove the large casing they drill down. One well drilling had not yet commenced. Observed the three test wells. Learned about casings and how they are engineered. Discussed next steps.
- 05/24/2023: SSWD/CWD combination interview with consultant Ellen. Discussed my thoughts on combination, what may be impediments, and my thoughts on the process.
- 05/30/2023: LAFCo Special District Advisory Council meeting. I have been appointed to this council by LAFCo through 2024. Of interest, GM York presented an update on the current combination discussions with both CWD and DPMWD.

Craig Locke
Attended Meetings
May 2023

May 31st SJWD Special Meeting

May 25th
Meet w Director Nelson – Outreach talking points

#### May 24th

#### **Administrator Policy Handbook**

This meeting is part of the State Water Board's Safe and Affordable Funding for Equity and Resilience (SAFER) Drinking Water program, generally referred to as SAFER. SAFER is designed to ensure Californians who lack safe and affordable drinking water receive it as quickly as possible. SAFER is helping water systems achieve this goal through a set of tools, funding sources, regulatory authorities, and community outreach and education. The SAFER Advisory Group is a consultative body that advises the Board on the Fund Expenditure Plan, and other key analyses and policies as needed.

**PURPOSE**- This meeting will bring together the SAFER Advisory Group to discuss items on the following agenda. Items on this agenda are numbered for identification purposes only; the SAFER Advisory Group may consider the items out of the listed order. **AGENDA** -Discussion on the Needs Assessment Results, Discussion on the draft funding process for Operations & Maintenance, Discussion on the draft priorities for the Fund Expenditure Plan, Discussion on SAFER website updates, SAFER program updates, Advisory Group Member Announcements, Public Comment

May 22th SSWD joint meeting with DPM

May 17th AeroJet CAG

May 11th ACWA

May 10th ACWA

May 9th ACWA

May 8th Travel ACWA

May 4th SSWD 2x2 Meeting

May 4th

**RWA Sacramento Regional Water Bank Program Advisory Committee** 

#### May 2nd

#### **2023 Drinking Water Needs Assessment Results Confirmation**

The State Water Board is implementing the Safe and Affordable Funding for Equity and Resilience (SAFER) Drinking Water Program with a set of tools, funding sources, and regulatory authorities designed to ensure that the approximately one million Californians who currently lack safe drinking water receive safe and affordable drinking water as soon as possible. The SAFER Program is responsible for conducting an annual Needs Assessment, which consists of three components: (1) Affordability Assessment, (2) Risk Assessment, and (3) Cost Assessment. Results of the Needs Assessment are used to inform the prioritization of projects in the annual Fund Expenditure Plan for the Safe and Affordable Drinking Water Fund. The State Water Board's Needs Analysis Unit in the Division of Drinking Water leads the implementation of the Needs Assessment in coordination with the Division of Water Quality (DWQ) and Division of Financial Assistance (DFA).

May 1st
DPM Board Meeting / SJWD - FOWD 2x2





### **Minutes**

# Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Meeting May 4, 2023

#### Location:

3701 Marconi Avenue, Sacramento, CA 95821, and Audio Conference at 1-669-900-6833, and Video Conference using Zoom at Meeting Id #859 9405 9811

#### Call to Order - Videoconference/Audioconference Meeting

SSWD Director Craig Locke (Chair Locke) called the meeting to order at 3:00 p.m.

**SSWD** Directors

Present: Dave Jones and Craig Locke.

SSWD Directors

Absent: None.

**CWD Directors** 

Present: Mark Emmerson and Jeff Nelson.

**CWD Directors** 

Absent: None.

SSWD Staff Present: Sacramento Suburban Water District (SSWD) General Manager Dan York

(SSWD GM York), Matt Underwood, Jeff Ott, Susan Schinnerer, and

Heather Hernandez-Fort.

CWD Staff Present: Carmichael Water District (CWD) General Manager Cathy Lee (CWD

GM Lee) and Debbie Martin.

Public Present: William Eubanks, Ellen Cross, Carl Jones, Tom Gray, Christine Kohn,

Bruce Hartzel, Kevin Thomas, Paul Selsky, Paul Helliker, Cody Brown,

Ron Davis, and Rod Wood.

#### **Public Comment**

Tom Gray, General Manager with Fair Oaks Water District (FOWD), requested the 2x2 Committee (Committee) to consider removing the pre 1914 Water Rights language in the Business Case for a Potential Combination Report (Report), expressing that FOWD was willing to pay the consultant fees to have the language removed. He expressed if there was ever an issue with receiving water, FOWD would be willing to help serve water to the two districts if needed.

Rod Wood, representing Citrus Heights Water District, additionally requested the Committee to consider removing the pre 1914 Water Rights language in the Report.

#### **Consent Items**

# 1. Minutes of the March 28, 2023, Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Meeting

CWD Director Nelson moved to approve the Consent Item; CWD Director Emmerson seconded. The motion passed by unanimous vote.

AYES:	Emmerson, Jones, Locke, and Nelson.	ABSTAINED:
NOES:		RECUSED:
ABSENT:		

#### **Items for Discussion and/or Action**

### 2. Combination Discussions – Draft Outline Report

SSWD GM York presented the staff report and provided an overview of the Draft Outline Report.

Jeff Ott presented the financial analysis portion of the Draft Outline Report.

CWD Director Nelson requested a more simplistic way to compare CWD's monthly rates with SSWD's monthly rates.

CWD Director Emmerson requested a listing of some of the primary categories such as CIP, revenue, and debt to O&M ratio.

Chair Locke requested a percentage of how many meters in the districts are 1" and below, or if they could be listed by size.

Discussion ensued over fluoridation in the SSWD South Service Area.

CWD GM Lee provided an overview of the CWD water rights.

Mr. Eubanks asked clarifying questions.

### 3. Combination Discussions – Communications Plan Update

SSWD GM York presented the staff report.

Chair Locke requested to ensure that the Arden Oaks Estates Home Owners Association was included in the stakeholders list.

CWD Director Nelson commented on Exhibit 2, the Perceived Advantages and Disadvantages to Combination, page 2, 4<sup>th</sup> bullet from the top, noting he was unsure what "Transparent and well precedented" meant.

SSWD GM York expressed he would have that wording clarified at the next meeting of the 2x2 Committee.

CWD Director Nelson suggested looking into other events to attend as a part of the outreach efforts, such as Creek Week, Carmichael Founders Day, Kiwanis Club, and even Rotary Clubs.

Mr. Eubanks asked clarifying questions and additionally inquired who would be collecting and monitoring customer feedback.

SSWD GM York expressed staff would keep track of all customer correspondence regarding the Combination Discussions and report it back to the Committee and Boards.

#### 4. Consultant Services

SSWD GM York and CWD GM Lee presented the staff report.

SSWD GM York reminded the Committee that at the April 10, 2023, Joint Board Meeting, the Boards authorized the 2x2 Committee to oversee the process to develop a Request for Proposal, pursue consultant services, approve the scope of work, select a consultant, and authorized staff to sign the agreement, not to exceed the amount of \$75,000.

CWD Director Nelson moved to approve the staff recommendation; Chair Locke seconded.

Mr. Eubanks asked clarifying questions.

The motion passed by unanimous vote.

AYES:	Emmerson, Jones, Locke, and Nelson.	ABSTAINED:	
NOES:		RECUSED:	
ABSENT:			

#### 5. Next Meeting of 2x2 Committee

The Committee agreed to hold the next meeting on June 8, 2023, at 3:00 p.m.

#### 6. **Public Comment**

None.

#### Adjournment

Chair Locke adjourned the meeting at 4:38 p.m.

Dan York
General Manager/Secretary
Sacramento Suburban Water District





#### **Minutes**

## Del Paso Manor Water District/Sacramento Suburban Water District Joint Board Meeting

Monday, May 22, 2023

#### Location:

3701 Marconi Avenue, Sacramento, CA 95821, and Audio Conference at 1-669-900-6833, and Video Conference using Zoom at Meeting ID #831 6153 3780

#### Call to Order – Videoconference/Audioconference Meeting

Sacramento Suburban Water District (SSWD) Board President Jay Boatwright (Chair Boatwright) called the meeting to order at 6:00 p.m.

#### **Pledge of Allegiance**

Chair Boatwright led the Pledge of Allegiance.

Del Paso Manor Water District (DPMWD) Board President Ryan Saunders (DPMWD Director Saunders) called the meeting to order at 6:00 p.m.

#### **Roll Call**

SSWD Directors

Present: Jay Boatwright, Dave Jones, Craig Locke, Kevin Thomas, and Robert

Wichert.

**SSWD Directors** 

Absent: None.

**DPMWD** Directors

Present: Carl Dolk, Robert Matteoli, Gwynne Pratt, David Ross, and Ryan

Saunders.

**DPMWD Directors** 

Absent: None.

SSWD Staff Present: General Manager Dan York, Assistant General Manager Matt Underwood,

and Heather Hernandez-Fort.

DPMWD Staff Present: Acting General Manager Victoria Hoppe.

Public Present: William Eubanks, Max Scherer, Jose Henriquez, Trish Harrington, Roy

Wilson, and Carol Rose.

#### **Public Comment**

DPMWD Director Saunders introduced Acting General Manager Victoria Hoppe.

#### Items for Discussion and/or Action

# 1. Overview of Del Paso Manor Water District/Sacramento Suburban Water District 2x2 Committee Meetings

SSWD GM York presented the staff report and PowerPoint Presentation.

William Eubanks (Mr. Eubanks), ratepayer for SSWD, inquired what the intent of the meeting was.

DPMWD Director Saunders expressed that the DPMWD/SSWD 2x2 Committee got to a point where they felt it would be appropriate to hold the first Joint meeting to allow all directors an opportunity to provide comments and direction on next steps.

Roy Wilson (Mr. Wilson), ratepayer for DPMWD, suggested the Boards let the ratepayers know that there are combination discussions happening between the two districts, as he feels that they were not aware.

SSWD Director Wichert commented that he felt there were economies of scale, and pointed out that a larger organization could be more efficient.

DPMWD Director Dolk expressed that he was very impressed with the professionalism of SSWD, and he felt SSWD is a high-quality organization.

DPMWD Director Ross asked clarifying questions.

DPMWD Director Mattioli provided a brief history of DPMWD and expressed there was some concern over the impression of someone telling DPMWD what is good for them. He additionally expressed he was in favor of keeping service lines at 1 inch in DPMWD, noting that the previous comparison made between the two Districts was only ¾ inches.

Director Wichert expressed that he requested an average comparison between the two districts regardless of the pipe size, and is what was provided.

# 2. **Del Paso Manor Water District Proposition 218 Process Update** SSWD GM York presented the staff report.

DPMWD Director Saunders provided an update on DPMWD's 218 process, noting they were projecting a 5-year rate increase whereby the end of the 5<sup>th</sup> year, the rates would be roughly \$110 per month. He additionally provided an overview of their current financial positions, and informed the Boards of the potential grant funding opportunity they had.

Mr. Eubanks expressed he was unaware of any outreach happening regarding DPMWD's prop 218.

SSWD Director Jones expressed he was concerned that DPMWD was underbudgeting for the amount of work that he felt they needed.

DPMWD Director Saunders expressed that the way they structured their approach was to get a section of their steel water mains replaced, as well as some refurbishment of existing wells, but that he was aware they would not be able to construct any new wells.

SSWD Director Locke asked clarifying questions on DPMWD's CIP.

SSWD Director Thomas asked clarifying questions on DPMWD's wells.

Chair Boatwright inquired if metering was included in DPMWD's prop 218 figures.

DPMWD Director Saunders expressed that metering was not included in their prop 218 figures.

DPMWD Director Mattioli expressed concern over a copper/lead ruling he heard about.

SSWD Director Locke conclude by expressing he liked how DPMWD was approaching their situation, noting it was methodical and rational, stating that depending on how their ratepayers support their 218 recommendations, it would assist in how the future of combination discussions proceed.

# 3. Carmichael Water District and Sacramento Suburban Water District Combination Discussions Update

SSWD GM York presented the staff report and provided a brief history of the combination discussions with Carmichael Water District (CWD) and SSWD and summarized the current status.

SSWD Director Locke expressed support for combination discussions, noting there are economies of scale, there are benefits to sharing resources, and valued more effective way of organizing, and pointed out that all districts in the region share the same water and he was in support of working together. He noted that he is optimistic going forward.

SSWD Director Jones appreciated getting both boards together in order to ensure that every Director was on the same page, as he felt it was beneficial for all.

DPMWD Director Mattioli supported previous merger discussions amongst regional districts in the past, as well as the current discussions between SSWD and CWD.

# 4. Comments and/or Concerns from the Del Paso Manor Water District and Sacramento Suburban Water District Board of Directors SSWD GM York presented the staff report.

DPMWD Director Pratt expressed she was interested in what was in the best interest of the DPMWD ratepayers. She expressed she didn't feel there was enough information yet to take a positing, and stated she was neither for nor against combination and would like to see the conversations continue to collect further information.

DPMWD Director Ross believes it was important to continue discussions and expressed interest in a side-by-side comparison of the pros and cons.

DPMWD Director Dolk expressed support for combination discussions, noting DPMWD was a small district, with limited staff and resources.

DPMWD Director Saunders expressed there were significant benefits and economies of scale with combination discussions. He expressed concern for water supply, noting DPMWD did not have access to conjunctive use, and expressed concern over the impact of the 218 proposal on the rate payers. He stated he was generally in favor of combination efforts, but was worried about the timing of it all.

SSWD Director Locke echoed DPMWD Director Saunders, noting DPMWD had limited staff, and expressed concern for how all of the proposed projects in their 218 proposal would get done. He expressed a combination would be beneficial to DPMWD, as it would open additional resources for them, and noted overall it would benefit the region to combine. He additionally pointed out though, that he was not in support of long-term contractual work for DPMWD.

SSWD Director Jones reminded the Board to look at the short and long-term benefits, and expressed he was in support of combination with DPMWD, as he felt the entire water basin should eventually be under only one district.

SSWD Director Wichert stated he was not in favor of rates increasing, unless it was to benefit of all ratepayers, noting overall he was not in support of combination unless it saved the ratepayers money.

SSWD Director Thomas expressed its mostly about what is most important for each District.

Chair Boatwright expressed he believed the outcome of the 218 would direct how to proceed with combination discussions. He further expressed that meters should be a topic to discuss as things progress, and stated he was in favor of continuing combination discussions after DPMWD's 218 process.

SSWD GM York expressed he was most interested in what was best for all ratepayers, noting cost are increasing.

# 5. **Combination Discussions - Next Steps**SSWD GM York presented the staff report.

35 WD GW Tork presented the starr report

Mr. Eubanks expressed he felt positive about the SSWD Board, and was pleased by their input.

Carol Rose (Ms. Rose) stated she was interested in the big picture and recommended the DPMWD Board focus more on the customer outreach for their 218 process and provide them with all of the facts. She suggested to hold off on further discussions with the combination until they get through the 218 process.

Chair Boatwright requested for the Board to provide their input on next steps.

SSWD Director Thomas expressed he was in favor of continuing discussions.

SSWD Director Wichert recommended a side-by-side comparison and to hold another Joint Board meeting in the future, with that information provided.

SSWD Director Jones noted that DPMWD's 218 process will be a good gauge, and recommended to hold off until that process was completed.

SSWD Director Locke agreed to hold off until DPMWD's 218 process was completed.

Chair Boatwright additionally supported holding off until DPMWD's 218 process was completed, and develop a side-by-side comparison.

DPMWD's Board echoed the recommendations of the SSWD Board, reiterating that the Board was interested in staff working on the side-by-side comparison document now.

Trish Harrington asked clarifying questions about the 218 process.

DPMWD Director Saunders provided clarification on how the DPMWD 218 process would work.

Discussion ensued over the potential outcomes of DPMWD's 218 process.

Mr. Wilson pointed out that some of the ratepayers of DPMWD might inquire about the status of the combination discussions during the 218 process, and cautioned the DPMWD Board to be prepared to answer questions.

SSWD GM York pointed out that LAFCo would be monitoring the status of the combination discussions between DPMWD and SSWD.

DPMWD Director Saunders inquired how long a combination could take if SSWD and CWD decided to combine.

Jose Henriquez (Mr. Henriquez) Executive Officer of LAFCo expressed it could take roughly a year for the two districts to combine.

Mr. Henriquez commented that the term combination is a generic term that is not legally defined. Merger and reorganization have very distinct legal terms. There is a provision under the law, that if you do a dissolution, that would go to a vote of the ratepayers, unless it's a unanimous vote by the board to dissolve, which would bypass an election. When doing a reorganization, which would be one district votes to dissolve, the other district votes to annex, that service area has to go to a vote unless it's done unanimously by the board. Otherwise, that board is going to incur the cost of upholding an election for the voters to decide whether or not to dissolve. If you do a consolidation, specific meanings under the law is you dissolve both districts and you form a new one in its place, and in that case that does goes to the vote, noting there are different parts in the law as to who gets to vote on what. But generally speaking, it goes to a vote because you are forming a new district.

If you are doing a consolidation, because you are technically dissolving both districts, you now have to address the issue of contracts, personnel contracts, and other contracts, pension system with who you are going to go with. There is a lot more at stake when you do a consolidation versus a reorganization. But the reorganization is contingent upon one district agreeing to dissolve.

Mr. Henriquez commended both Boards on how methodical they are with this consideration. You are answering all of the questions that are a part of the action. You have done a lot of the work leading up to this point, and by resolving all of the issues, the time you spend at LAFCo is a lot shorter because all of the questions have been answered.

#### Adjournment

Chair Boatwright adjourned the meeting at 8:04 p.m.

#### Adjournment

DPMWD Director Saunders adjourned the meeting at 8:04 p.m.

Dan York
General Manager/Secretary
Sacramento Suburban Water District





# Agenda

# Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Meeting

3701 Marconi Avenue Sacramento, CA 95821 Thursday, June 8, 2023 3:00 p.m.

This meeting will be conducted both in-person in the Sacramento Suburban Water District's Boardroom at the address above, and by videoconference and teleconference using the information provided below. The public is invited to listen, observe, and provide comments during the meeting by any method provided. The Chairperson will call for public comment on each agenda item at the appropriate time. If a member of the public chooses to participate in this public meeting via videoconference and/or teleconference, please see the instructions below.

For members of the public interested in viewing and having the ability to comment at the public meeting via Zoom, an internet enabled computer equipped with a microphone and speaker or a mobile device with a data plan is required. Use of a webcam is optional. You also may call in to the meeting using teleconference without video. Please use the following login information for videoconferencing or teleconferencing:

Join the meeting from a computer, tablet or smartphone:

https://us02web.zoom.us/j/81336729624?pwd=Z3d5QWxJSnBYOTU0TzI4WTM4bjNXZz09

Meeting ID: 813 3672 9624 Password: 841195

You can also dial in using your phone: 1 (669) 900-6833

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#### Please mute your line.

Where appropriate or deemed necessary, the Committee may take action on any item listed on the agenda, including items listed as information items. Public documents relating to any open session item listed on this agenda that are distributed to all or a majority of the members of the Committee less than 72 hours before the meeting are available for public inspection at each Agency's Administrative Offices.

The public may address the Committee concerning an agenda item either before or during the Committee's consideration of that agenda item. Persons who wish to comment on either agenda

or non-agenda items should fill out a Comment Card and give it to either one of the General Managers. The Chairperson will call for comments at the appropriate time. Comments will be subject to reasonable time limits (3 minutes).

In compliance with the Americans with Disabilities Act, if you have a disability, and you need a disability-related modification or accommodation to participate in this meeting, then please contact Sacramento Suburban Water District Human Resources at 916.679.3972. Requests must be made as early as possible, and at least one full business day before the start of the meeting.

#### Call to Order

#### Roll Call

#### **Public Comment**

This is an opportunity for the public to comment on non-agenda items within the subject matter jurisdiction of the Committee. Comments are limited to 3 minutes.

#### **Consent Items**

The Committee will be asked to approve all Consent Items at one time without discussion. Consent Items are expected to be routine and non-controversial. If any Committee member, staff, or interested person requests that an item be removed from the Consent Items, it will be considered with the Items for Discussion and/or Action.

# 1. Minutes of the May 4, 2023, Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Meeting

Recommendation: Approve the draft minutes of the May 4, 2023, Carmichael Water District/Sacramento Suburban Water District 2x2 Committee Meeting.

#### **Items for Discussion and/or Action**

#### 2. Combination Discussions – Draft Outline Report

Recommendation: No recommended action. Receive an update on the Further Analysis Report and direct staff as appropriate regarding Combination Discussions between Carmichael Water District and Sacramento Suburban Water District.

### 3. Combination Discussions – Communications Plan Update

Recommendation: No recommended action. Receive an update on the Communications Plan's outreach materials and upcoming public outreach efforts/events.

# 4. Carmichael Water District and Sacramento Suburban Water District Board of Directors Interviews

Recommendation: Receive an overview on interviews conducted by the facilitating consultant with Carmichael Water District and Sacramento Suburban Water District Board of Directors.

Carmichael Water District/Sacramento Suburban Water District 2x2 Committee June 8, 2023
Page 3 of 3

## 5. Rate Comparison Analysis Update

Recommendation: No recommended action. Receive updated rate analysis information and direct staff as appropriate.

#### 6. Setting Future Meetings of the 2x2 Committee

Recommendation: No recommended action. Receive an update on current status of future meetings of the 2x2 Committee.

#### 7. **Public Comment**

#### Adjournment

I certify that the foregoing agenda for the June 8, 2023, meeting of the Carmichael Water District/Sacramento Suburban Water District 2x2 Committee was posted by June 5, 2023 in a publicly-accessible location at the Sacramento Suburban Water District office, 3701 Marconi Avenue, Suite 100, Sacramento, California, and at the Carmichael Water District office, 7837 Fair Oaks Boulevard, Carmichael, CA 95608, and was made available to the public during normal business hours.

Dan York
General Manager/Secretary
Sacramento Suburban Water District